



BATC 
Community Development Corporation

**ANNUAL REPORT
2017 - 2018**

**SUPPORTING THE DEVELOPMENT OF
HEALTHY COMMUNITIES**

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VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

CORE VALUES

- Good Governance Practice
- Communication
- Improve Quality of Life
- Respect for Culture
- Sharing
- Legacy

MESSAGE FROM THE CHAIR



On behalf of the Board of Directors of BATC Community Development Corporation, I am pleased to present our 2017 - 2018 Annual Report. The annual report is a requirement as part of the Gaming Framework Agreement between the Federal of Indigenous Sovereign Nations (FSIN) and the Province of Saskatchewan. The report shall include: a copy of the audited financial statement, a list of all recipients who received grants from the Community Development Corporation, the strategic plan for the upcoming fiscal year, and an analysis of the operations for the fiscal year, including an analysis of the actual results compared to the goals, objectives and performance measures determined in the previous year. The board also presents this report is to ensure our key audience is aware of our annual operations and activities.

BATC CDC maintains a process for a fair and equitable distribution of funds. This year we provided a total of \$2,876,825.77 in grants, to non-profit and charitable organizations within our funding area. This includes Ahtahkakoop Cree Nation, Chief Big Bear Nation, Little Pine First Nation, Lucky Man First Nation, Moosomin First Nation, Mosquito First Nation, Onion Lake Cree Nation, Poundmaker Cree Nation, Red Pheasant Cree Nation, Saulteaux First Nation, Sweetgrass First Nation, Young Chippewyan First Nation (Stoney Knoll First Nation), the City of North Battleford, the Town of Battleford, and last but not least, the communities within a 100 km radius of The Battlefords.

I am going to focus on our funding to youth sports & recreation in this report. We provide grants to the host of a Tony Cote Summer or Winter Games if the host is within our funding area however this year we provided a grant to the City of North Battleford as they were the host to the Saskatchewan Winter Games 2018. We also provide grants to the sports teams participating in the Tony Cote Games who are Battlefords Agency Tribal Chiefs, Battlefords Tribal Council and Onion Lake. The individual first nations also apply for grants to support their athletes participating not only in the Summer/Winter Games but also in local hockey, soccer and rodeo to name a few. We are very proud to support our youth in sports & recreation, and this shows by the amount we provide in grants. The total that went to youth sports & recreation this year is at \$724,039.

The Board of Directors count on the management team to provide support by communicating with grant recipients and potential recipients, ensuring the application process is adhered to and reporting by recipients is completed. The governance aspect is also adhered to by ensuring the board completes an annual strategic plan, and that goals and objectives within the plan, are met.

Our annual report is a summary of the operations of BATC Community Development Corporation, and please feel free to contact myself, any board member, or our management team if you have any questions.

Once again, the Board of Directors would like to thank the Gold Eagle Casino for the ongoing support by providing BATC CDC with a portion of their revenue, so that we may continue to support the development of healthy communities.

Neil Sasakamoose, Chair
BATC Community Development Corporation

BOARD OF DIRECTORS



Chief Larry Ahenakew
Ahtahkakoop Cree Nation



Mayor Ryan Bater
City of North Battleford



Chief Wallace Fox
Onion Lake Cree Nation



Mayor Ames Leslie
Town of Battleford



Chief Kenny Moccasin
Saulteaux First Nation



Chief Laurence Paskemin
Sweetgrass First Nation



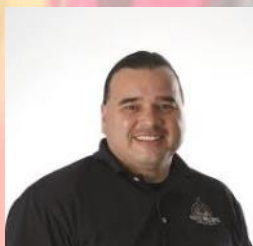
Senator Don Pooyak
BATC



Neil Sasakamoose
BATC



Chief Daniel Starchief
Mosquito First Nation



Chief Delbert Wapass
Thunderchild First Nation



Councillor Preston Weenie
Moosomin First Nation



Chief Sylvia Weenie
Stoney Knoll First Nation



Chief Clint Wuttunee
Red Pheasant Cree Nation

STAFF



Vivian Whitecalf
General Manager



Tracy Benson
Administrative Assistant

GRANT RECIPIENT LIST 2017 – 2018

Ahtahkakoop Cree Nation		
Youth Recreation	63,000.00	
Residential Subsidy	58,806.00	
Arena Operations	57,000.00	
Ahtahkakoop Cree Nation Total		178,806.00
Chief Big Bear Nation		
Community Infrastructure	13,196.07	
Chief Big Bear Nation Total		13,196.07
Big Island Lake Cree Nation		
BILCN Human Resource Officer	55,000.00	
BILCN Recreation Director	40,000.00	
BILCN Shuttle Service	60,000.00	
Tribal Security	90,000.00	
Tribal Security	16,006.89	
Big Island Lake Cree Nation Total		261,006.89
Little Pine First Nation		
Summer Games 2017	40,000.00	
LPFN Youth Soccer	14,149.00	
LPFN Fitness Centre	16,000.00	
Winter Games 2018	45,000.00	
Little Pine First Nation Total		115,149.00
Lucky Man First Nation		
Lucky Man Wellness 2017-18	15,539.00	
Lucky Man First Nation Total		15,539.00

GRANT RECIPIENT LIST 2017 – 2018

Moosomin First Nation

Summer Games 2017 FHQ Games	26,000.00	
Moosomin Sports Day 2017	4,000.00	
Fish Derby 2018 Youth Fundraiser	15,000.00	
Moosomin Sports & Recreation 2017-18	38,750.00	
Moosomin First Nation Total		83,750.00

Mosquito First Nation

Graduations and Band Member Support	10,000.00	
Budget Presentation Costs	9,886.22	
Sask Indian Summer Games 2017	21,500.00	
Tony Cote First Nations Winter Games 2018	14,340.00	
Mosquito Strategic Planning	9,099.04	
Mosquito First Nation Total		64,825.26

Onion Lake First Nation

Community Support Services I	77,242.99	
Community Support Services II	79,842.99	
Community Support Services III	79,842.99	
Community Support Services IV	79,842.99	
Onion Lake First Nation Total		316,771.96

Poundmaker First Nation

2017 Summer Games/NAIG	23,000.00	
Poundmaker Sports Day	21,000.00	
2018 Winter Games - Saskatoon	23,000.00	
Poundmaker First Nation Total		67,000.00

Red Pheasant First Nation

Grade 12 Graduates	10,000.00	
Fair Bracelets	10,000.00	
Grave Yard	1,000.00	
Gravel Hauling	15,000.00	
Pow Wow Activities	20,723.82	
2017 Summer Games	15,000.00	
Snow Plowing/Christmas Activities	23,000.00	
Red Pheasant Rodeo	5,000.00	
Winter Games 2018	25,000.00	
Garbage Dump Clean Up	2,171.45	
Red Pheasant First Nation Total		126,895.27

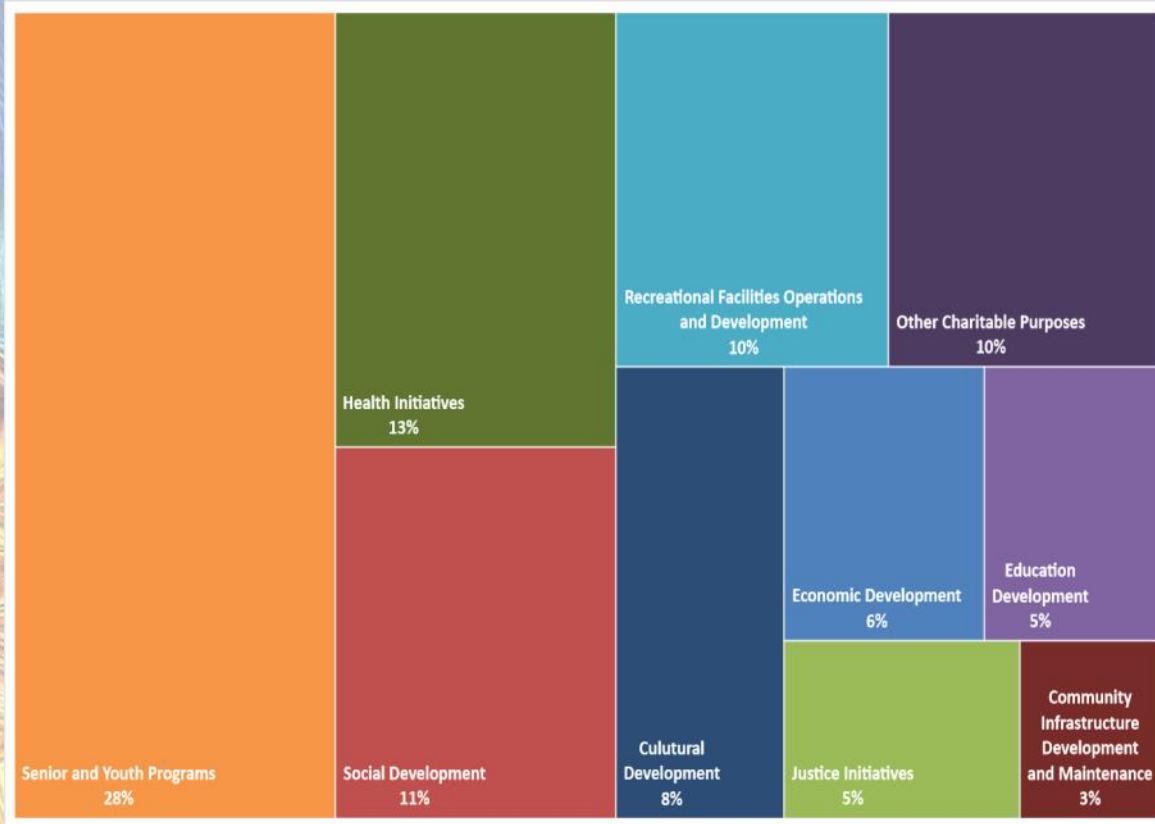
GRANT RECIPIENT LIST 2017 – 2018

Saulteaux First Nation		
Treaty Day 2017	13,311.75	
Saulteaux Western Days 2017	7,687.97	
Arena Operations 2017	20,251.73	
Christmas Hampers 2017	20,251.73	
Arena Operations 2018	20,251.75	
Saulteaux First Nation Total		81,754.93
Stoney Knoll First Nation		
Band Operating Costs	10,000.00	
Stoney Knoll First Nation Total		10,000.00
Sweetgrass First Nation		
2017 FSIN Summer Games	21,500.00	
Economic Development	27,000.00	
Fall General Assembly 2017	4,400.00	
2108 FSIN Winter Games	30,000.00	
Sweetgrass Consultant Fees	11,500.00	
Computers for Post Sec Students	15,000.00	
Sweetgrass Band Treaty Meeting	1,000.00	
Sweetgrass First Nation Total		110,400.00
Thunderchild First Nation		
Administrative Operations	147,350.49	
Thunderchild Programs & Services 2017-18	168,867.66	
Thunderchild First Nation Total		316,218.15
The Battlefords		
Battlefords Agricultural Society - Northwest Territorial Days	10,000.00	
Battlefords Boys and Girls Club - Operational Funding	30,000.00	
Battlefords Indian & Metis Friendship Centre - Rooming House	130,000.00	
Battlefords Residential Services – Duet Bike Ride	2,500.00	
Battlefords Scuba Community - Discover Scuba for High Schools	11,418.00	
Battlefords Union Hospital Foundation - ENT Equipment	38,000.00	
Battlefords Union Hospital Foundation - Festival of Trees	2,000.00	
CMHA Battlefords Branch - Building Project	50,000.00	
Catholic Family Services - Family Support Services	25,000.00	
City of North Battleford - CUplex Recreation Equipment	3,630.20	
Connaught Community School - Nutrition Program	7,500.00	
Empty Stocking Fund Inc. - Christmas Hamper	15,000.00	
Gold Eagle Casino - Annual Sakicawasihk Pow Wow	25,000.00	
Holy Family School - Aboriginal Cultural Awareness	2,000.00	
John Paul II Collegiate - Alternate Ed Kitchen Installation	2,500.00	
City of North Battleford - Community Leisure Guide	4,164.88	

GRANT RECIPIENT LIST 2017 – 2018

Metawewin Management. - Aboriginal Broomball Program	1,800.00	
Midwest Food Resource Project - Battleford Food Security Project	20,000.00	
NB Street Festival Inc. - NB Street Performers Festival	25,000.00	
North Battleford Golf & Country Club - Equipment Purchase 2017	10,000.00	
North Battleford Transitional Living Initiative - Maintenance	10,000.00	
Northwest College - Try A Trade Interactive Career Fair	5,000.00	
Summer School for the Solo Voice - Summer School	10,000.00	
Table Mountain Regional Park Authority - On Hill Communication	6,056.16	
The Fin Island Run Committee - The Fin Island Run	3,600.00	
Lighthouse Serving the Battlefords -Emergency Sheltering Staff	75,000.00	
Western Development Museum - Fright Nights	1,500.00	
Western Development Museum - Masquerade & Family Dance	1,000.00	
Western Development Museum - Heritage Festival	2,500.00	
Western Development Museum - Those Were The Days	5,000.00	
The Battlefords Total		535,169.24
CDC Association Contribution		
Living Sky CDC - FHQTC Community Initiatives	243,344.00	
CDC Association Contribution Total		243,344.00
Sports/Rec		
BATC Athletics - 2018 Winter Games	44,164.00	
BATC Sports - 2017 Summer Games	25,000.00	
Battlefords Tribal Council - 2018 Winter Games	20,181.00	
Northwest Professional Services - Summer Games 2017	25,000.00	
Onion Lake Cree Nation - Sask First Nations Summer Games 2017	25,000.00	
Onion Lake Cree Nation - 2018 Winter Games	40,655.00	
Sports/Rec Total		180,000.00
Saskatchewan Games (FN & Non)		
2018 Saskatchewan Winter Games - North Battleford Inc.	50,000.00	
2018 Saskatchewan Winter Games - North Battleford Inc.	75,000.00	
Saskatchewan Games (FN & Non) Total		125,000.00
Secondary		
Cando Community School - CCS Playground Fundraiser	3,500.00	
Native Sons Soccer Team - Health Through Sport	3,300.00	
Ratushniak Elementary School - Aboriginal Cultural Awareness	2,700.00	
Saskatchewan First Nation Association - SFNVA Annual Assembly	3,500.00	
Saskatchewan Games Council - Team Saskatchewan- NAIG	17,000.00	
Secondary Total		30,000.00
Grant Recipients 2017 - 2018 Total	2,874,825.77	2,874,825.77

CATEGORY SUMMARY OF GRANTS



2018 Saskatchewan Winter Games - North Battleford



Battlefords Union Hospital (BUH)
Foundation
Festival of Trees

First Nations Summer Games 2017
File Hills Qu'Appelle Tribal Council (Host)



My First Home
Habitat for Humanity - Battlefords Chapter

BATC CDC Opening Ceremonies
2018 Saskatchewan Winter Games -
North Battleford



BATC

Community Development Corporation

BATC Community Development Corporation
Financial Statements
March 31, 2018



**BATC Community Development Corporation
Contents**

For the year ended March 31, 2018

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Management's Responsibility



To the Members of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards for not-for-profit organizations. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for the appointment of the Organization's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board to audit the financial statements and report directly to Members of BATC Community Development Corporation; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

June 26, 2018


Management

Independent Auditors' Report

To the Members of BATC Community Development Corporation:

Report on the Financial Statements

We have audited the accompanying financial statements of BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2018, and the statements of operations and changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2018 and the results of its operations, changes in net assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for not-for-profit organizations.

Report on Other Legal and Regulatory Requirements

In our opinion, as at March 31, 2018, BATC Community Development Corporation has complied, in all material respects, with the criteria established by the 2002 Framework Agreement, Part 7, Subsection 7.10 with the Government of Saskatchewan, Ministry of Government Relations.

Saskatoon, Saskatchewan

June 26, 2018

MNP LLP
Chartered Professional Accountants

119 4th Ave South, Suite 800, Saskatoon, Saskatchewan, S7K 5X2, Phone: (306) 665-6766, 1 (877)500-0778


MNP



BATC Community Development Corporation
Statement of Financial Position
As at March 31, 2018

	2018	2017
Assets		
Current		
Cash	422,054	436,679
Liabilities		
Current		
Accounts payable and accruals	344,039	155,657
Deferred contributions (Note 4)	78,015	281,022
	422,054	436,679
Contingencies (Note 6)		
Net Assets	-	-
	422,054	436,679

Approved on behalf of the Board



 Director



 Director

The accompanying notes are an integral part of these financial statements



BATC Community Development Corporation
Statement of Operations and Changes in Net Assets
For the year ended March 31, 2018

	2018	2017
Revenues		
First Nations and Métis Relations	3,337,335	2,573,144
Interest	1,147	585
Total revenues	3,338,482	2,573,729
Expenses		
Allocation	2,838,154	2,073,305
Management fees	500,000	500,000
Bank charges and interest	328	424
Total expenses	3,338,482	2,573,729
Excess of revenues over expenses	-	-

The accompanying notes are an integral part of these financial statements



BATC Community Development Corporation
Statement of Cash Flows
For the year ended March 31, 2018

	2018	2017
Cash provided by (used for) the following activities		
Operating		
Changes in working capital accounts		
Accounts payable and accruals	188,382	(255,741)
Deferred contributions	(203,007)	115,161
Decrease in cash resources	(14,625)	(140,580)
Cash resources, beginning of year	436,679	577,259
Cash resources, end of year	422,054	436,679

The accompanying notes are an integral part of these financial statements



BATC Community Development Corporation
Notes to the Financial Statements
For the year ended March 31, 2018

1. Operations

BATC Community Development Corporation (the "Organization") was incorporated under the Non-Profit Corporations Act of Saskatchewan as a membership corporation. The purpose of the Organization is to facilitate the allocations of net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are allotted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. Operations commenced in October 2007.

2. Change in accounting policies

Effective April 1, 2017, the Organization adopted the recommendations relating to the following Sections, as set out in the CPA Canada Public Sector Accounting Handbook:

- PS 2200 Related Party Disclosures
- PS 3420 Inter-entity Transactions
- PS 3210 Assets
- PS 3320 Contingent Assets
- PS 3380 Contractual Rights

Pursuant to the recommendations, the changes were applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements of adopting the new Sections.

3. Significant accounting policies

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards for not-for-profit organizations, and include the following significant accounting policies:

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Revenue recognition

The Organization follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Revenues received in advance of related expenditures are deferred to the period when the expenditures are incurred.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.



BATC Community Development Corporation
Notes to the Financial Statements

For the year ended March 31, 2018

4. Deferred contributions

Deferred contributions consist of unspent contributions externally restricted for the purposes outlined in the 2002 Gaming Framework Agreement. Recognition of these amounts as revenue is deferred to periods when the specified expenditures are made. Changes in the deferred contribution balance are as follows:

	2018	2017
Balance, beginning of year	281,022	165,861
Amount received during the year	3,134,328	2,688,305
Less: Amount recognized as revenue during the year	(3,337,335)	(2,573,144)
Balance, end of year	78,015	281,022

5. Related party transactions

The Organization paid administration fees to Battlefords Agency Tribal Chiefs Inc. (BATC Inc.) of \$500,000 (2017 - \$500,000) for all administration activities related to its operations. BATC Inc. is the sole member of the Organization and BATC Inc. shares are owned by five member First Nations.

Allocations expense includes \$20,761 paid to BATC Inc.

Transactions with related parties are in the normal course of business.

6. Contingent liabilities

In the year ended March 31, 2011, the Organization received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totalling \$947,279. The Directors of the previous Community Development Corporation filed a claim against the Directors of the Organization relating to the distribution of this funding. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement and allocation, the Province would withhold future payments that would be distributed to BATC Community Development Corporation for the purpose of complying with the judgment of the court. Recipients of this funding have been informed and have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for a possible adjustment has been included in these financial statements.

7. Economic dependence

The Organization is dependent on funding received pursuant to the 2002 Gaming Framework Agreement as distributed under 4.1 c) of the agreement.

BATC

Community Development Corporation

BATC Community Development Corporation

Schedule of Remuneration and Expenses
- Elected and Appointed Officials and Senior Unelected Official

March 31, 2018



INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of BATC Community Development Corporation:

We have reviewed the accompanying Schedule of Remuneration and Expenses – Elected and Appointed Officials and Senior Unelected Official of BATC Community Development Corporation for the year ended March 31, 2018. The Schedule has been prepared by management of the First Nation in accordance with Department of Indigenous Services Canada's Financial Reporting Requirements.

Management's Responsibility for the Schedule

Management is responsible for the preparation of this Schedule in accordance with Department of Indigenous Services Canada's Financial Reporting Requirements, and for such internal control as management determines is necessary to enable the preparation of a Schedule that is free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying Schedule based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of the schedule in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on this Schedule.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that this Schedule is not prepared, in all material respects, in accordance with Department of Indigenous Services Canada's Financial Reporting Requirements.

Basis of Accounting and Restriction on Use

Without modifying our conclusion, we draw attention that the basis of accounting used is as per the Department of Indigenous Services Canada's Financial Reporting Requirements. The Schedule was prepared at the request of the Organization and is solely for the information and use of the Members of BATC Community Development Corporation. As a result, this Schedule may not be suitable for another purpose.

Saskatoon, Saskatchewan
June 26, 2018

MNP LLP

Chartered Professional Accountants



ACCOUNTING > CONSULTING > TAX
800, 119 - 4TH AVENUE S, SASKATOON SK, S7K 5X2
1.877.500.0778 T: 306.665.6766 F: 306.665.9910 MNP.ca

BATC COMMUNITY DEVELOPMENT CORPORATION



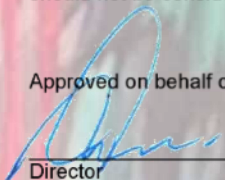
**BATC COMMUNITY DEVELOPMENT CORPORATION
SCHEDULE OF REMUNERATION AND EXPENSES
- ELECTED AND APPOINTED OFFICIALS AND SENIOR UNELECTED OFFICIAL
YEAR ENDED MARCH 31, 2018**

"Unaudited"

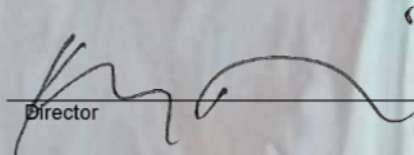
	Months	Remuneration	Expenses
<u>Elected and Appointed Officials</u>			
Kenny Moccasin	12	\$ 4,750	2,400
Sylvia Weenie	12	3,250	683
Ryan Bater	12	3,000	430
Neil Sasakamoose	12	2,750	1,427
Larry Ahenakew	12	2,000	1,582
Don Pooyak	12	1,750	620
Clint Wuttunee	12	1,500	716
Ames Leslie	12	1,250	-
Wallace Fox	12	500	391
Delbert Wapass	12	250	383
Preston Weenie	9	1,750	707
Daniel Starchief	9	750	526
Lorie Whitecalf	8	4,250	938
Stuart Mosquito	3	250	48
Iver Swiftwolfe	3	250	40
Laurence Paskemin	4	<u>1,500</u>	<u>557</u>
		\$ <u>29,750</u>	<u>11,448</u>
<u>Senior Unelected Official</u>			
Community Development Corporation Manager	12	89,667	2,571

The amounts paid for expenses are to reimburse them for the out of pocket costs they incurred. These amounts should not be considered as part of their remuneration.

Approved on behalf of the Board of Directors

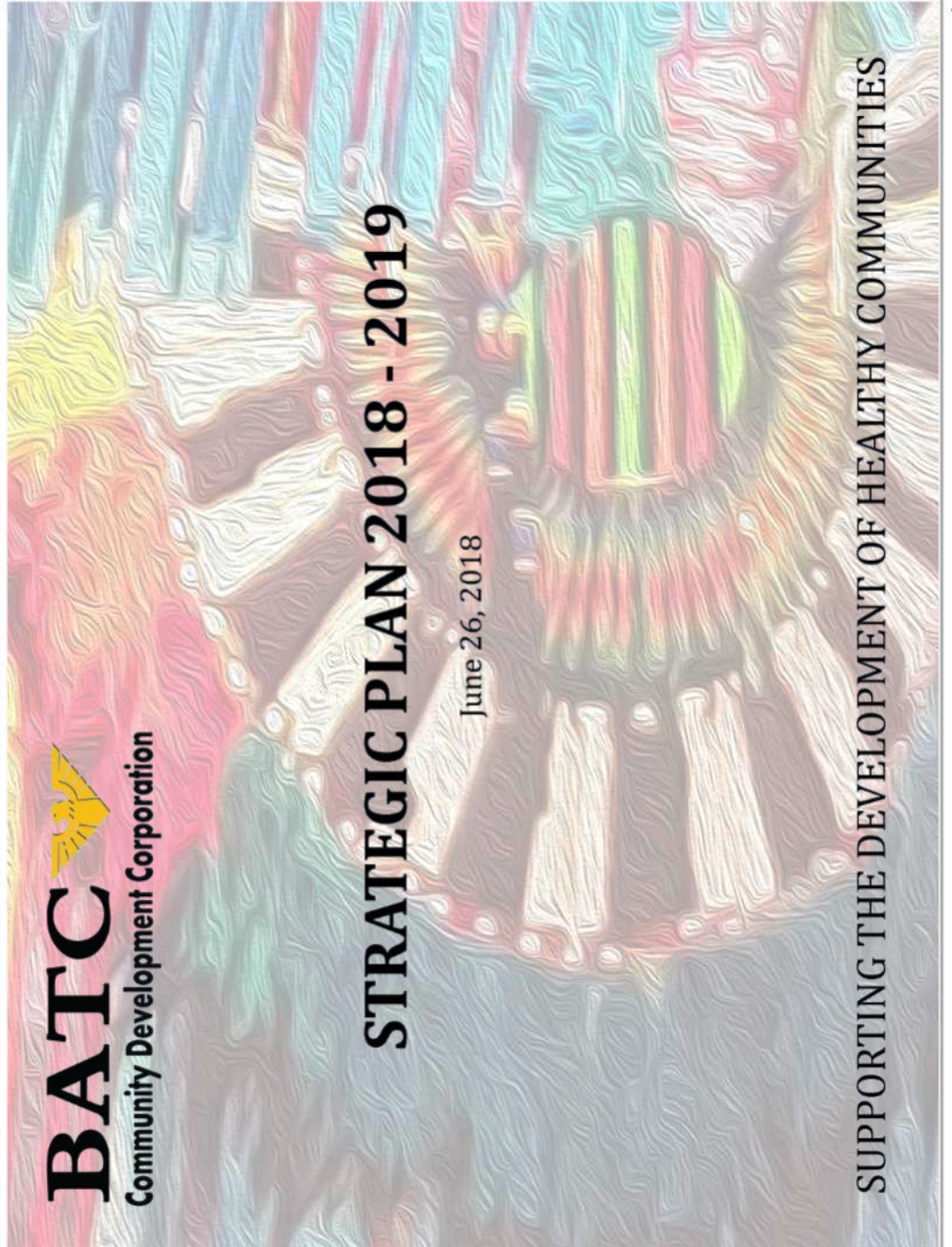


Director



Director

STRATEGIC PLAN 2018 – 2019



STRATEGIC PLAN 2018 – 2019

VISION

BATC COMMUNITY DEVELOPMENT CORPORATION WILL PROVIDE GRANTS THROUGH SUPPORT OF CATCHMENT AREA PROJECTS FOR THE DEVELOPMENT OF HEALTHY COMMUNITIES

MISSION

BATC COMMUNITY DEVELOPMENT CORPORATION DISTRIBUTES A PORTION OF CASINO PROCEEDS TO COMMUNITIES, IN COMPLIANCE WITH THE GAMING FRAMEWORK AGREEMENT AND IT'S CORES VALUES



SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES

STRATEGIC PLAN 2018 – 2019

CORE VALUE	OBJECTIVE (WHAT WILL WE SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
IMPROVE QUALITY OF LIFE	Provide Social Development Opportunities	Provide funding through an application process	Quarterly Gaming Payment Dates: June 30, 2018 September 30, 2018 December 30, 2018 March 30, 2019	Follow Up Reports submitted on the completion of projects
	Provide Senior & Youth Program Opportunities			
	Provide Recreational Facilities Operations & Development Opportunities			
	Provide Community Infrastructure, Development & Maintenance Development Opportunities			
	Provide Cultural Development Opportunities			
	Provide Economic Development Opportunities			
	Provide Health Initiative Opportunities			
	Provide Justice Initiative Opportunities			
	Provide Educational Development Opportunities			
Provide Other Charitable Purpose Opportunities				

STRATEGIC PLAN 2018 – 2019

BATC CDC 2016-17 Allocation by Category (for reference only)

Categories as stated in the 2002 Garning Framework Agreement



STRATEGIC PLAN 2018 – 2019

CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED?)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)	
GOOD GOVERNANCE PRACTICE	Maintain Efficient Policies	Review policies yearly and amend as required	March 31, 2019	Board Resolution to approve amendments	
	Effective Management Team	Board Evaluation	March 31, 2019	Evaluation Results	
	Effective Board of Directors	Unqualified & Clean Audit	July 31, 2018	Auditor's management letter	
	Accountability & Transparency	Unqualified & Clean Audit	July 31, 2018	Audited Financial Statements' Feedback	
	Compliance with the Gaming Framework Agreement	Follow Up Reporting	Ongoing	Ongoing	Approved Reports
		Grant Recipient List	August 30, 2018	August 30, 2018	Full Disclosure
		Annual Report	August 30 – September 30, 2018	August 30 – September 30, 2018	Meet reporting deadlines to Saskatchewan's Ministry of Government Relations
	Risk Management	Grant Recipient List	Grant Recipient List	August 30 – September 30, 2018	Unqualified Audit
		Audited Financial Statements	Management letter	August 30 – September 30, 2018	Response & Action to Management Letter
		Management letter	Auditor's Opinion	August 30 – September 30, 2018	Compliance with GfA
		Policy Management	Budget, Cash flow & Distribution of Funds Management	Quarterly Allocation Meeting: June 30, 2018	Quarterly reports from the management team
			Policy Management	September 30, 2018	Financial Reports
				December 30, 2018	Management letter
			March 30, 2019	Provincial Compliance	

STRATEGIC PLAN 2018 – 2019

CORE VALUE	OBJECTIVE (WHAT WILL WE SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)	
COMMUNICATION	Create Public Awareness	Information Booths at Treaty Days	May - June, 2018	Track visits	
		Cheque Presentations	Quarterly	Reporting to Board	
		Publish Grant Recipient List	September 30, 2018	Newspaper supplement	
	Marketing	Distribute Annual Report	August 30, 2018	Feedback on Distribution	Media Supplements
		Media Coverage with grant Recipients	Ongoing	Ongoing	Reports from Broadcast group & feedback from listeners
		Radio Advertising	Ongoing	Ongoing	Social Media Feedback
		Social Media			Website Visits
		Website			Brochures & Material
		Promotional Campaigns & Materials			Presentation to Board Approval from Board
	Branding	Update Logo	April 1, 2018	June 30, 2018	Budget plans in place
		Attend Executive Council Meetings			Application & Reporting Compliance
	Client Engagement	NPO Dialogue	Ongoing	Ongoing	Application & Reporting Compliance
		Band Administration Dialogue	Ongoing	Ongoing	Application & Reporting Compliance

STRATEGIC PLAN 2018 – 2019

CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED?)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
RESPECT FOR CULTURE	Supporting Cultural Diversity	Provide funding to projects that promote culture.	June 30, 2018 – March 31, 2019	Reporting on all cultural initiatives
	Incorporating First Nation Values in our Governance Foundation	Decisions and Day to Day Operations with First Nations values in mind	Ongoing	Elders' Feedback
SHARING	Fair & Equitable Distribution of Funds	Develop & Approve Distribution model	April 17, 2018	Board Resolution approving Distribution Model
BUILDING LEGACIES	Support the Development of Permanent Projects	Communicate long term support with communities	Ongoing	Number and value of long term projects
	Create Partnerships	Build networks	Ongoing	Number of new Partnerships established
	Community Support	Build New Relations	Ongoing	Responses & Feedback
		Improving Current Relations		Acknowledgement

OPERATIONS ANALYSIS (ASSESSMENT OF GOALS & OBJECTIVES)

BATC Community Development Corporation met the goals and objectives within the timelines set forth in the 2017-18 Strategic Plan. Our vision of supporting the development of healthy communities is met on a continual basis, as we provide grants to enhance projects, events, and services to our communities.

The board of directors and the management team worked under a good governance practice by meeting reporting deadlines, having an unqualified audit as presented in this report, being accountable and transparent by disclosing all grant recipients and amounts, and complying with the gaming framework agreement.

We create public awareness by posting our annual report within the BATC website and distributing it to the governing bodies, having information booths at the treaty days of BATC's member bands, and being present at public events which we've provided grants to.

Improving the quality of life, respect for culture, sharing, and legacy are all evident in the many cultural projects and events that were funded this year. Again, those can be found on the grant recipient list within this report.

All of the projects are reviewed by the board via recipient applications at our quarterly allocation meetings. Once an application is approved, the core values are gauged by proceeding through the goals and objectives for each application. Payments are issued, project is made public, recipient is required to report on expenditures, management ensures reporting is compliant, and then the project file is closed and retained for audit purposes.

BATC Community Development Corporation maintains a good standing with the various levels of government that require our year-end reporting and remains to be transparent and accountable to all.

