

BATC

Community Development Corporation

ANNUAL REPORT 2015-2016



SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES

In Memory



Kāhkākiw

Chief Benjamin Johnson Weenie

June 16, 1948—April 1, 2016

mosôm says this:

*In life there is sadness as well as joy;
losing as well as winning,
falling as well as standing,
hunger as well as plenty,
good as well as bad.*

*I do not say this to make you despair,
but to teach you that life is a journey,
sometimes walked in light
and sometimes in shadow.*

mosôm says this: ahkamēyimok

TABLE OF CONTENTS

Vision, Mission, Core Values	Page 4
Message from the Chair	Page 5
Board of Directors & Staff	Page 6
Grant Recipient List	Page 7—9
Summary by Category	Page 10
Auditor’s Report & Financial Statements March 31, 2016	Page 11—23
Strategic Plan for 2016—2017	Page 24—32
Operations Analysis	Page 33
Photo Collection	Page 34

VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

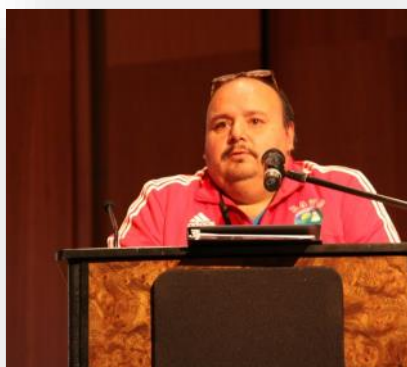
MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

CORE VALUES

- Good Governance Practice
- Communication
- Improve Quality of Life
- Respect for Culture
- Sharing
- Legacy

CHAIR'S MESSAGE



BATC Community Development Corporation (BATC CDC) is committed to supporting the development of healthy communities and on behalf of the Board of Directors, I would like to present our 2015 -16 Annual Report, which showcases our commitment.

This past fiscal year was another successful year even with our funding dollars decreased from the previous year. It's a tremendous task to select recipients for grant dollars, however we maintain a process that allows us to make selections in a fair and equitable manner.

BATC CDC provided a total of \$3,011,370 in grants, to non-profit and charitable organizations within our catchment area, which includes Ahtakakoop Cree Nation, Chief Big Bear Nation, Little Pine First Nation, Lucky Man First Nation, Moosomin First Nation, Mosquito First Nation, Onion Lake Cree Nation, Poundmaker Cree Nation, Red Pheasant Cree Nation, Saulteaux First Nation, Sweetgrass First Nation, Young Chippewyan First Nation (Stoney Knoll First Nation), the City of North Battleford, the Town of Battleford, and last but not least, the communities within a 100 km radius of The Battlefords.

The grants we provide vary in amounts and category. The Western Development Museum in North Battleford received \$1000 for a Great Pumpkin Masquerade & Family Dance and \$200,000 was provided the Battlefords Trade and Education Centre (BTEC), for the construction of a brand new facility. Some of the grant recipients are funds annually, such as the Battlefords Boys & Girls Club for their Operational Funding, the Battlefords Union Hospital Foundation for equipment purchases, and the Fin Island Trail Run Committee for their annual run. One time grants are provided for special events, such as a digital scoreboard replacement for St. Vital School, a grant to the Cameron and Bourdages Memorial Park in Spiritwood, and the Walk with our Sisters Exhibit at the Chapel Gallery.

The Board of Directors rely on the BATC CDC management team to provide support in terms of communicating with grant recipients and potential recipients, ensuring the application process is adhered to and reporting by recipients is completed. The governance aspect is also adhered to by ensuring the board completes an annual strategic plan, and that goals and objectives within the plan, are met.

Our annual report is a summary of the operations of BATC Community Development Corporation, and please feel free to contact myself, any board member, or our management team if you have any questions.

Once again, the Board of Directors would like to thank the Gold Eagle Casino for the ongoing support by providing BATC CDC with a portion of their revenue, so that we may continue to supporting the development of healthy communities.

Neil Sasakamoose, Chair
BATC Community Development Corporation

BOARD OF DIRECTORS



Chief Larry Ahenakew
Ahtahkakoop Cree Nation



Chief Daniel Starchief
Mosquito First Nation



Mayor Derek Mahon
Town of Battleford



Chief Wallace Fox
Onion Lake Cree Nation



Councilor Don Buglas
City of North Battleford



Chief Delbert Wapass
Thunderchild First Nation



Senator Don Pooyak
BATC



Chief Lori Whitecalf
Sweetgrass First Nation



Stewart Baptiste
Red Pheasant Cree Nation



Late Chief Ben Weenie
Stoney Knoll First Nation



Neil Sasakamoose
BATC



Chief Kenny Moccasin
Saulteaux First Nation



Councilor Iver Swiftwolfe
Moosomin First Nation

STAFF



Vivian Whitecalf
General Manager

Annual Report 2015—2016

GRANT RECIPIENT LIST 2015-2016

AHTAHKAKOOP CREE NATION

Ahtahkakoop Cree Nation	Ahtahkakoop Community Events	36,000.00	
Ahtahkakoop Cree Nation	Ahtahkakoop Youth Recreation	63,000.00	
Ahtahkakoop Cree Nation	Ahtahkakoop Arena Operations	57,000.00	
Ahtahkakoop Cree Nation	Ahtakakoop Residential Subsidy	75,000.00	
Ahtahkakoop Cree Nation	Ahtahkakoop Operations & Maintenance	17,622.00	248,622.00

CHIEF BIG BEAR NATION

Chief Big Bear Nation	Community Infrastructure	17,069.31	17,069.31
-----------------------	--------------------------	-----------	-----------

LITTLE PINE FIRST NATION

Chief Little Pine School	BATC Scholarship	2,500.00	
Little Pine First Nation	Post Secondary Laptop	15,400.13	
Little Pine First Nation	Sylvan Lake Hockey Camp	15,000.00	
Little Pine First Nation	Summer Games	40,000.00	
Little Pine First Nation	Fitness Center	35,000.00	
Little Pine First Nation	Winter Games 2016	40,000.00	
Little Pine First Nation	Family Fun Week Feb 13-19 2016	5,964.95	153,865.08

LUCKY MAN CREE NATION

Lucky Man Cree Nation	Lucky Man Community Holistic Wellness	40,478.05	40,478.05
-----------------------	---------------------------------------	-----------	-----------

MOOSOMIN FIRST NATION

Moosomin First Nation	Moosomin Treaty Day 2015	13,000.00	
Moosomin First Nation	2015 Summer Games	30,000.00	
Moosomin First Nation	Moosomin Sports Day 2015	3,000.00	
Moosomin First Nation	Pe-Metaweh Youth Center	15,000.00	
Moosomin First Nation	Moosomin Arena Project 2015-16	50,000.00	
Moosomin First Nation	Winter Games 2016	32,000.00	143,000.00

MOSQUITO FIRST NATION

Mosquito First Nation	Natives Sons Soccer	9,000.00	
Mosquito First Nation	Graduation & Band Member Support	16,500.00	
Mosquito School	Mosquito School Inter-School Annual Powwow	4,000.00	
Mosquito First Nation	2015-16 Budget Presentation	20,428.71	
Mosquito First Nation	Fair Ride Bracelets for Band Youth Initiative	9,000.00	
Mosquito First Nation	2015 Summer Games	8,920.00	
Mosquito First Nation	Fort Qu'Appelle Treaty 4 Gathering	5,453.75	
Mosquito First Nation	Cypress Hills Land Claims Elders Interviews - Travel	16,267.60	
Mosquito First Nation	Christmas Band Member Support	28,400.00	
Mosquito First Nation	2016 Winter Games - Onion Lake	12,080.00	130,050.06

ONION LAKE CREE NATION

Onion Lake Cree Nation	Cultural Support Services I	32,112.80	
Onion Lake Cree Nation	Economic Development Support I	15,100.00	
Onion Lake Cree Nation	Education Development Support I	17,262.36	
Onion Lake Cree Nation	Medical Support Services I	7,146.50	
Onion Lake Cree Nation	Youth Sports Support I	16,770.00	
Onion Lake Cree Nation	Senior Sports Support I	24,929.15	
Onion Lake Cree Nation	Cultural Support Services II	21,150.00	
Onion Lake Cree Nation	Economic Development Support II	2,665.00	
Onion Lake Cree Nation	Education Development Support II	5,650.00	
Onion Lake Cree Nation	Medical Support Services II	14,957.78	
Onion Lake Cree Nation	Senior Sports Support II	20,000.00	
Onion Lake Cree Nation	Youth Sports Support II	41,057.21	
Onion Lake Cree Nation	Cultural Support Services III	16,500.00	
Onion Lake Cree Nation	Economic Development Support III	4,300.00	
Onion Lake Cree Nation	Education Development Support III	4,000.00	
Onion Lake Cree Nation	Medical Support Services III	6,100.00	

GRANT RECIPIENT LIST 2015-2016—CONTINUED

Onion Lake Cree Nation	Senior Sport Support III	32,180.00	
Onion Lake Cree Nation	Youth Sport Support III	7,100.00	
Onion Lake Cree Nation	Onion Lake FASD Diagnostic Clinic II	20,000.00	
Onion Lake Cree Nation	Cultural Support IV	28,050.00	
Onion Lake Cree Nation	Economic Development Support IV	9,410.29	
Onion Lake Cree Nation	Education Development Support IV	3,000.00	
Onion Lake Cree Nation	Medical Support Services IV	6,841.00	
Onion Lake Cree Nation	Senior Support IV	15,991.00	
Onion Lake Cree Nation	Youth Support Services IV	11,800.00	384,073.09
POUNDMAKER CREE NATION			
Poundmaker Cree Nation	Housing and Finance Capacity Development	26,318.00	
Poundmaker Cree Nation	2015 Summer Games/Bus Repairs	51,650.00	
Poundmaker Cree Nation	Christmas Program	54,000.00	
Poundmaker Cree Nation	Winter Games 2016	30,000.00	161,968.00
RED PHEASANT CREE NATION			
Red Pheasant Cree Nation	Housing Improvements & Roads Project	22,890.00	
Red Pheasant Cree Nation	2015 Grads	11,000.00	
Red Pheasant Cree Nation	2015 Youth Ranch	5,450.00	
Red Pheasant Cree Nation	Red Pheasant Cultural Activities 2015	9,720.00	
Red Pheasant Cree Nation	Nutritional Wellness Initiative 2015	11,250.00	
Red Pheasant Cree Nation	Cultural Initiative	2,400.00	
Red Pheasant Cree Nation	2015 Red Pheasant Sports & Recreation	24,900.00	
Red Pheasant Cree Nation	Community Maintenance & Youth Initiative	30,000.00	
Red Pheasant Cree Nation	2015 Indian National Finals Rodeo	4,500.00	
Red Pheasant Cree Nation	Awareness Week	2,700.00	
Red Pheasant Cree Nation	Annual Christmas Event	23,757.70	
Red Pheasant Cree Nation	Winter Games 2016	40,000.00	188,567.70
SAULTEAUX FIRST NATION			
Saulteaux First Nation	2015 Treaty Day Celebrations	19,000.00	
Saulteaux First Nation	Saulteaux Summer Games 2015	7,000.00	
Saulteaux First Nation	Territorial Days Ride Bracelets/Admissions 2015	4,650.00	
Saulteaux First Nation	Saulteaux Western Days 2015	25,000.00	
Saulteaux First Nation	Saulteaux Christmas Hampers 2015	26,250.00	
Saulteaux First Nation	2015 Winter Games	19,548.43	101,448.43
STONEY KNOLL FIRST NATION			
Stoney Knoll First Nation	Band Operation costs 2015-16	20,000.00	20,000.00
SWEETGRASS FIRST NATION			
Sweetgrass First Nation	2015 Exhibition Fair Bracelets	3,990.00	
Sweetgrass First Nation	2015 FSIN Summer Games	20,333.68	
Sweetgrass First Nation	Community Buildings & Housing Maintenance	21,510.00	
Sweetgrass First Nation	Community Patrol	12,512.50	
Sweetgrass First Nation	Housing & Planning Initiative	4,523.64	
Sweetgrass First Nation	David Whitford Memorial Hall Roof Replacement	11,000.00	
Sweetgrass First Nation	Post Secondary	12,000.00	
Sweetgrass First Nation	Sweetgrass Band Roads Brushing	27,500.00	
Sweetgrass First Nation	Sweetgrass Band Winter Games 2016	9,744.60	
Sweetgrass First Nation	Sweetgrass Band Administration	1,000.00	
Sweetgrass First Nation	Sweetgrass Community Patrol	9,600.00	
Sweetgrass First Nation	2016 FSIN Winter Games	12,000.00	145,714.42
THUNDERCHILD FIRST NATION			
Thunderchild First Nation	Band Operations	240,296.35	240,296.35

GRANT RECIPIENT LIST 2015-2016—CONTINUED

THE BATTLEFORDS

Battlefords & Area Sexual Assault Centre	14th Annual Spring Fair / Trade Show	1,500.00	
Battlefords Boys & Girls Club	Infrastructure Development & Maintenance	8,000.00	
Battlefords Family Health Centre	Community Garden Project 2015	15,000.00	
Battlefords Union Hospital Foundation	Urine Analyzer	46,150.49	
NB Street Festival Inc.	NB International Street Performer Festival	36,250.00	
The Battlefords Agricultural Society Inc.	Canadian Professional Chuckwagon Races	10,000.00	
Battlefords Trade & Education Centre	BTEC Building Campaign - My Community Cares	200,000.00	
City of North Battleford	Flyin' Bob Community Circus Camp	7,385.00	
ARC Creative Studio	Building Community through the Arts	10,000.00	
Battle River Treaty Six Health Centre	National Aboriginal Day Annual Pancake Breakfast	5,500.00	
Battlefords Scuba Community	Leadership Development - Phase 2	5,544.60	
Catholic Family Services of the Battlefords	Family Support Services	25,000.00	
Fin Island Trail Run Organizing Committee	Fin Island Trail Run	1,500.00	
Gold Eagle Casino	Annual Sakicawasihk Powwow	25,000.00	
My First Home Inc.	Habitat for Humanity Saskatoon – B'fords Chapter	20,000.00	
North Battleford BID Corp.	Downtown Revitalization and Beautification	20,000.00	
North Battleford Golf & CC	Equipment Purchase for 2015	16,000.00	
Leisure Services - City of North Battleford	Community Directory/Leisure Guide	8,925.00	
Midwest Food Resource Project Inc.	Battlefords Food Security Project	25,000.00	
St. Vital School	Digital Scoreboard Replacement	1,000.00	
Scouts Canada - 2nd N. Battleford Group	Equipment Upgrade/Expansion	5,000.00	
Summer School for the Solo Voice	Summer School for the Solo Voice 2015	6,000.00	
Town of Battleford	Opera House/Town Hall Project	100,000.00	
Western Development Museum	Those Were The Days	5,000.00	
Western Development Museum	Fright Nights	1,500.00	
Western Development Museum	Great Pumpkin Masquerade & Family Dance	1,000.00	
Western Development Museum	A Prairie Christmas	2,500.00	
Friends of the Evacuees in the Battlefords	Special Events for the Evacuees	4,122.32	
Battlefords Agricultural Society	Northwest Territorial Days Exhibition	10,000.00	
Battlefords Empty Stocking Fund	Building Upgrade and Expansion	50,000.00	
Battlefords Union Hospital Foundation	Festival of Trees	5,300.00	
Empty Stocking Fund	Empty Stocking Fund Christmas Hampers	12,000.00	
Holy Family School	Aboriginal Cultural Awareness	1,500.00	
North Battleford Library	Aboriginal Storytelling Celebration	3,700.00	
North West College	Try-A-Trade Interactive Career Fair	5,000.00	
Skate Canada - Saskatchewan	Skate Canada - Saskatchewan Sectionals	3,000.00	
The Chapel Gallery	Walk With Our Sisters - North Battlefords	18,500.00	
The Lighthouse Serving the Battlefords	Battlefords Shelter Staffing	25,000.00	
Destination Battlefords	Radio Jingle & Sound Tags	13,125.00	
NationsWest Field House	Community Engagement Equipment	11,000.00	
Battlefords Gymnastic Club	Competitive Gymnastic Equipment-Vault Table	3,000.00	
Battleford Central School	Music Program - Instrument Repair/Replacement	1,000.00	
The Lighthouse Serving the Battlefords	Battlefords Shelter Staffing Part 2	60,000.00	835,002.41

SPORTS & RECREATION

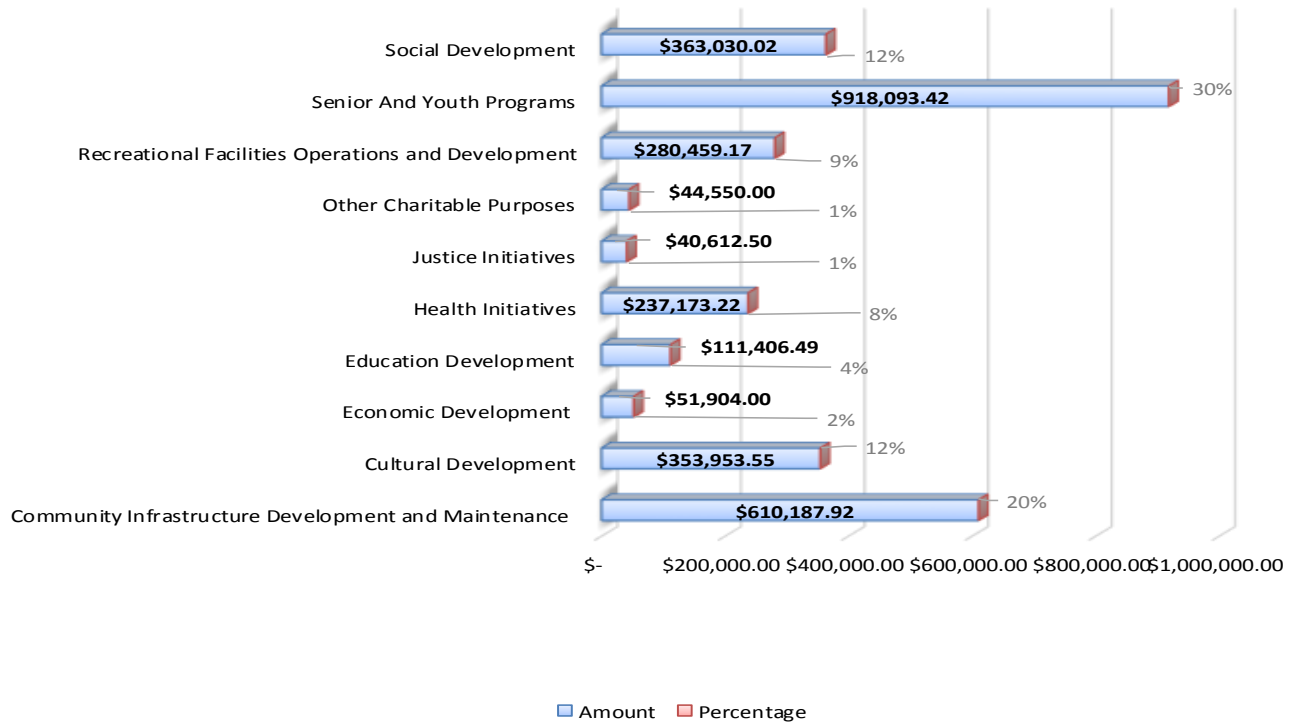
BATC Athletics	2015 Summer Games	20,000.00	
Northwest Professional Services Corp	Summer Games 2015	20,000.00	
Onion Lake Cree Nation	Team OLCN/TC	20,000.00	
Northwest Professional Services Corp	Team BTC - Winter Games 2016	20,975.00	
BATC Athletics	Team BATC - Winter Games 2016	39,273.00	
Onion Lake Cree Nation	Team OLCN and TCFN	29,752.00	150,000.00

SECONDARY

Table Mountain Regional Park Authority	Chalet Expansion - Phase II Equipment Upgrade	24,887.77	
Cameron and Bourdages Memorial Park Inc.	Cameron and Bourdages Memorial Park Inc.	<u>26,327.62</u>	<u>51,215.39</u>

Total Grants for 2015 – 2016 3,011,370.29 3,011,370.29

SUMMARY OF GRANTS BY CATEGORY



Light of Christ School Division Early Years First Nations Literacy Project (2014-15)



BATC COMMUNITY DEVELOPMENT CORPORATION

Financial Statements

March 31, 2016

Management's Responsibility


To the Directors of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The board is composed of elected officials who are not employees of the corporation. The board is responsible for overseeing management in the performance of its financial reporting responsibilities. The board fulfills these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The board is also responsible for recommending the appointment of the corporation's external auditors.

Holm Raiche Oberg, Chartered Professional Accountants P.C. Ltd. an independent firm of chartered professional accountants, is appointed by the board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the board and administration to discuss their audit findings.



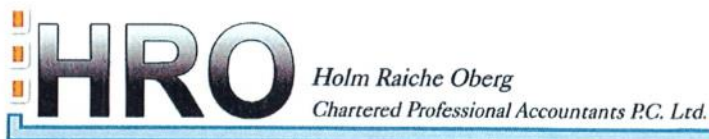
Chairperson

July 29/16

Date



General Manager



1321 101st Street
North Battleford, Saskatchewan
S9A 0Z9
Phone: (306) 445-6291
Fax: (306) 445-3882
Email: info@hrocpa.ca
Website: www.hrocpa.ca

INDEPENDENT AUDITOR'S REPORT

To the Directors of BATC Community Development Corporation

We have audited the accompanying financial statements of BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2016 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

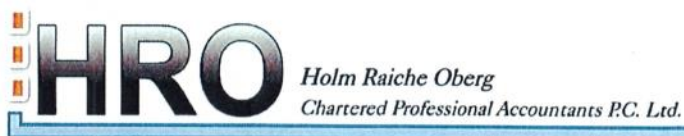
North Battleford, Saskatchewan
July 29, 2016

Holm Raiche Oberg
Chartered Professional Accountants

Graham K. Holm, CPA, CA* Loralie A. Raiche, CPA, CA, CFP* Dallan D. Oberg, CPA, CA*

*Denotes a professional corporation





1321 101st Street
North Battleford, Saskatchewan
S9A 0Z9
Phone: (306) 445-6291
Fax: (306) 445-3882
Email: info@hrocpa.ca
Website: www.hrocpa.ca

INDEPENDENT AUDITOR'S REPORT

To the Province of Saskatchewan

We have audited BATC Community Development Corporation's compliance as at March 31, 2016 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement with the Province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization.

Management's Responsibility for Compliance with the Agreement

Management is responsible for the compliance with the criteria established by the provisions of the agreement and for such internal control as management determines is necessary to ensure such compliance.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance with sections 7.10 and 7.5 of the agreement based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the organization complied with the terms of the agreement.

An audit involves performing procedures to obtain audit evidence about the organization's compliance with the agreement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of compliance, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall compliance with the agreement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, BATC Community Development Corporation was in compliance, in all material respects, with the criteria established in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement.

The supplementary information contained in the accompanying schedule is presented for purposes of additional information to the membership and does not form part of the financial statements. The schedule has not been audited other than in the course of our audit of the financial statements to the extent necessary to allow us to render an opinion thereon.

North Battleford, Saskatchewan
July 29, 2016


Chartered Professional Accountants

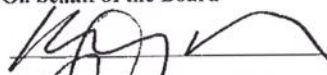
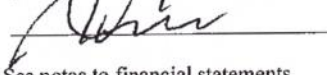
BATC COMMUNITY DEVELOPMENT CORPORATION

Statement of Financial Position

March 31, 2016

	2016	2015
ASSETS		
CURRENT		
Cash	\$ 577,259	\$ 767,548
LIABILITIES		
CURRENT		
Allocations payable	\$ 411,398	\$ 414,858
Deferred revenue	165,861	352,690
	577,259	767,548
NET ASSETS		
UNRESTRICTED	-	-
	<u>\$ 577,259</u>	<u>\$ 767,548</u>

On behalf of the Board

 Director
 Director

See notes to financial statements

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

**Statement of Operations
for the year ended March 31, 2016**

	2016	2015
REVENUE		
First Nations and Metis Relations	\$ 3,448,946	\$ 4,765,669
Interest income	805	3,204
	<u>3,449,751</u>	<u>4,768,873</u>
EXPENSES		
Administration fees	506,371	562,955
Allocations	2,942,907	4,205,387
Bank charges	473	531
	<u>3,449,751</u>	<u>4,768,873</u>
EXCESS OF REVENUE OVER EXPENSES	<u>\$ -</u>	<u>\$ -</u>

See notes to financial statements

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

**Statement of Changes in Net Assets
for the year ended March 31, 2016**

	2016	2015
BALANCE - BEGINNING OF YEAR	\$ -	\$ -
Excess of revenue over expenses	-	-
BALANCE - END OF YEAR	\$ -	\$ -

See notes to financial statements

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

**Statement of Cash Flows
for the year ended March 31, 2016**

	2016	2015
OPERATING ACTIVITIES		
Cash receipts from grants	\$ 3,262,116	\$ 4,081,186
Cash paid to allocations and administration fees	(3,453,210)	(4,899,248)
Interest received	805	3,204
DECREASE IN CASH FLOW	(190,289)	(814,858)
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	767,548	1,582,406
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 577,259	\$ 767,548
CASH AND CASH EQUIVALENTS CONSIST OF:		
Cash	\$ 577,259	\$ 767,548

See notes to financial statements

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements

March 31, 2016

1. Nature of the business

BATC (Battlefords Agency Tribal Chiefs) Community Development Corporation was incorporated under *The Non-Profit Corporations Act* of Saskatchewan as a membership corporation. The organization is to facilitate the allocations of net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are allotted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. The operations commenced in October, 2007.

2. Significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies the organization considered particularly significant.

Cash and cash equivalents

The organization's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn, bank lines of credit and term deposits with a maturity period of three months or less from the date of acquisition. Term deposits that the organization cannot use for current transactions because they are pledged as security are also excluded from cash and cash equivalents.

Income taxes

The corporation qualifies as a non-profit organization as defined in the *Income Tax Act* and, as such, it is exempt from income taxes.

Revenue recognition

BATC Community Development Corporation follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Revenues received in advance of related expenditures is deferred to the period when the expenditures are incurred.

Investment income is recognized as revenue when earned.

(continues)

BATC COMMUNITY DEVELOPMENT CORPORATION**Notes to Financial Statements****March 31, 2016****2. Significant accounting policies (continued)**Measurement uncertainty

When preparing financial statements according to Canadian accounting standards for not-for-profit organizations, management makes estimates and assumptions relating to:

- reported amounts of revenue and expenses
- reported amounts of assets and liabilities
- disclosure of contingent assets and liabilities.

Estimates are based on a number of factors including historical experience, current events and actions that the organization may undertake in the future, and other assumptions that management believes are reasonable under the circumstances. By their nature, these estimates are subject to measurement uncertainty and actual results could differ.

In particular, significant uncertainties include estimates for incomplete or cancelled projects and/or surplus funds from completed projects to be returned to the organization. Due to the difficulty in estimating possible returned allocations, there has been no estimate made in the records for possible returned allocations. During the year, there were \$20,013 (2015 - \$122,349) in amounts returned to the organization to be reallocated.

3. Related party transactions

The organization paid administration fees to Battlefords Agency Tribal Chiefs Inc. (BATC Inc.) totalling \$506,371 (2015 - \$562,955) for all administration activities related to its operations. BATC Inc. is the sole member of the organization and BATC Inc. shares are owned by five member First Nations.

Allocations expense includes \$59,920 (2015 - \$70,342) paid to BATC Inc. and \$958,616 (2015 - \$1,064,648) to member First Nations, of which \$5,972 (2015 - \$11,507) and \$50,353 (2015 - \$41,519) are included in allocations payable to BATC Inc. and member First Nations, respectively.

Transactions with related parties are recorded at their exchange amount.

4. Financial instruments

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2016.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its grants and accounts payable.

5. Economic dependence

The organization is dependant on the funding from First Nations and Metis Relations, a division of the Government of Saskatchewan.

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements

March 31, 2016

6. Contingent liability

In the year ended March 31, 2011, the organization received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement and allocation, the Province would withhold future payments that would be distributed to BATC Community Development Corporation for the purpose of complying with the judgment of the court. Recipients of this funding have been informed and have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for possible adjustment has been included in these financial statements.

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION
Schedule of Salaries, Honoraria and Travel Expenses and Other Remuneration
Elected or Appointed Officials
for the year ended March 31, 2016

<u>Name</u>	<u>Position</u>	<u>Months</u>	<u>Honoraria</u>	<u>Other</u>	<u>Total</u>	<u>Travel</u>
Elected Officials						
Ahenakew, Larry	Chief/CDC Board	12	\$ 2,750	\$ -	\$ 2,750	\$ 1,958
Baptiste, Stewart	Chief/CDC Board	12	500	-	500	95
Buglas, Don	CDC Board	12	4,350	-	4,350	-
Fox, Wallace	CDC Board	12	750	-	750	391
Mahon, Derek	CDC Board	12	1,750	-	1,750	-
Mocasin, Kenny	Chief/CDC Board	12	3,750	-	3,750	806
Pooyak, Don	CDC Board	12	2,250	-	2,250	126
Sasakamoose, Neil	CDC Board	12	2,500	-	2,500	1,361
Starchief, Daniel	Chief/CDC Board	12	1,250	-	1,250	191
Swiftwolfe, Iver	CDC Board	12	1,750	-	1,750	595
Wapass, Delbert	CDC Board	12	1,250	-	1,250	544
Weenie, Ben	Chief/CDC Board	12	1,500	-	1,500	86
Whitecalf, Lori	Chief/CDC Board	12	3,500	-	3,500	578
			\$ 27,850	\$ -	\$ 27,850	\$ 6,731

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION
 Schedule of Salaries, Honoraria and Travel Expenses and Other Remuneration
 Unelected or Senior Officials
 for the year ended March 31, 2016

Name	Position	Months	Salary	Honoraria	Other	Total	Travel
Neil Sasakamoose	CEO and Executive Director	12	\$ -	\$ 2,500	\$ -	\$ 2,500	\$ 1,361
Vivian Whitecalf	CDC Director	12	70,490	-	-	70,490	3,879
			<u>\$ 70,490</u>	<u>\$ 2,500</u>	<u>\$ -</u>	<u>\$ 72,990</u>	<u>\$ 5,240</u>



STRATEGIC PLAN 2016 - 2017

Approved by the BATC CDC Board of Directors on March 15, 2016

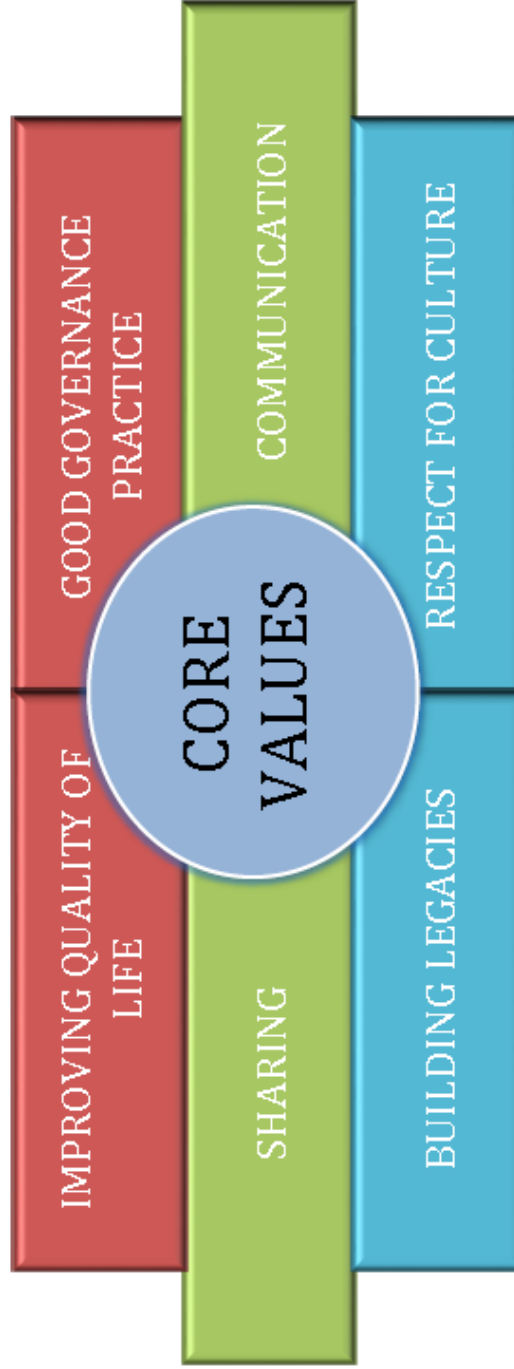
SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES

VISION

EATC COMMUNITY DEVELOPMENT CORPORATION WILL PROVIDE GRANTS THROUGH SUPPORT OF CATCHMENT AREA PROJECTS FOR THE DEVELOPMENT OF HEALTHY COMMUNITIES

MISSION

EATC COMMUNITY DEVELOPMENT CORPORATION DISTRIBUTES A PORTION OF CASINO PROCEEDS TO COMMUNITIES, IN COMPLIANCE WITH THE GAMING FRAMEWORK AGREEMENT AND IT'S CORES VALUES



SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES

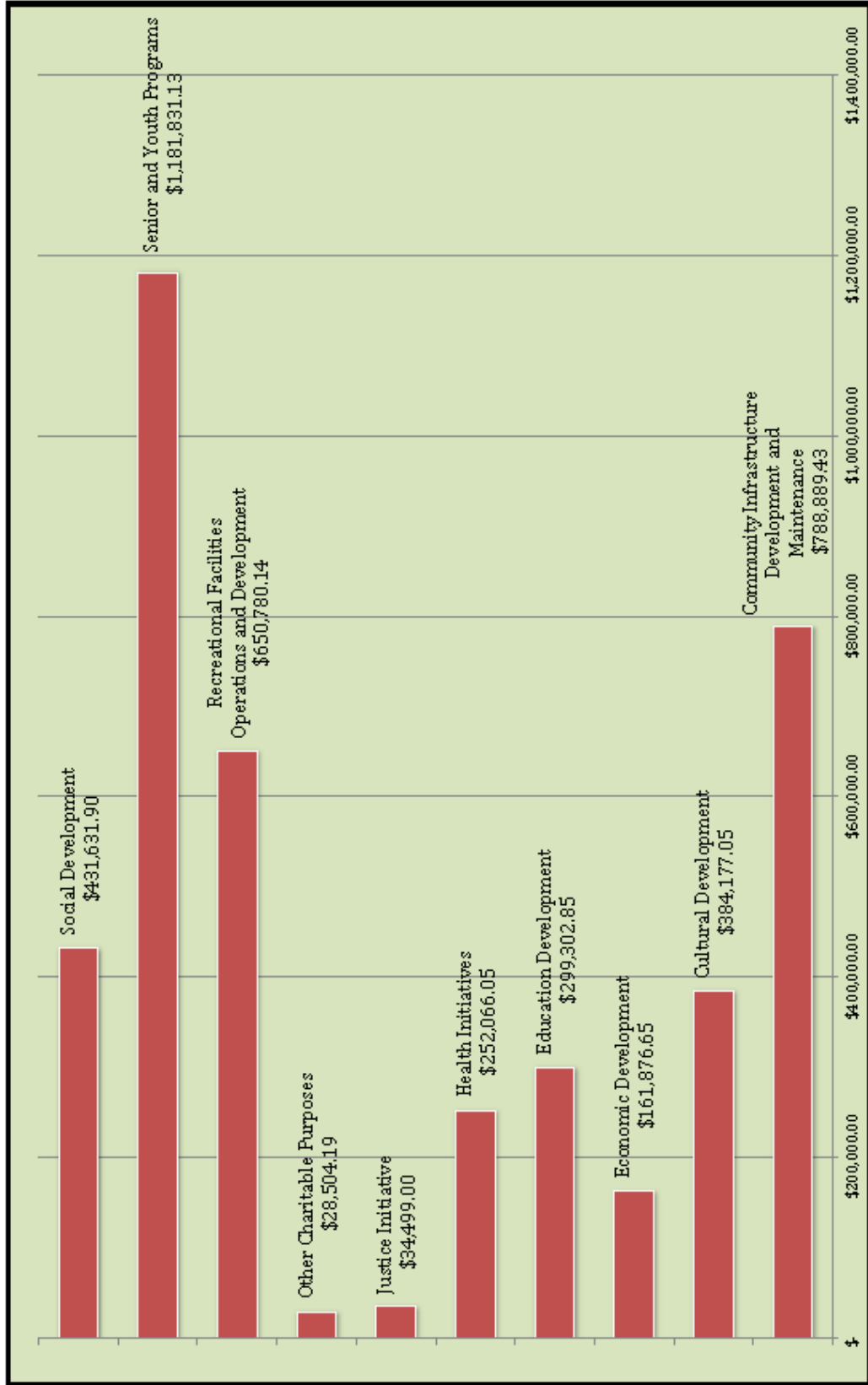
CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
GOOD GOVERNANCE PRACTICE	Maintain Efficient Policies	Review policies yearly and amend as required	March 31, 2017	Board Resolution to approve amendments
	Effective Management Team	Board Evaluation	March 31, 2017	Evaluation Results
	Effective Board of Directors	Unqualified & Clean Audit	July 31, 2016	Auditor's management letter
	Accountability & Transparency	<ol style="list-style-type: none"> 1. Unqualified & Clean Audit 2. Follow Up Reporting 3. Grant Recipient List 	<ol style="list-style-type: none"> 1. July 31, 2016 2. Ongoing 3. August 30, 2016 	<ol style="list-style-type: none"> 1. Audited Financial Statements' Feedback 2. Approved Reports 3. Full Disclosure
	Compliance with the Garning Framework Agreement	<ol style="list-style-type: none"> 1. Annual Report 2. Grant Recipient List 3. Audited Financial Statements 4. Management letter 5. Auditor's Opinion 	August 30 - September 30, 2016	<ol style="list-style-type: none"> 1. & 2. Meet reporting deadlines to Saskatchewan's Ministry of Government Relations 3. Unqualified Audit 4. Response & Action to Management Letter 5. Compliance with GFA
	Risk Management	<ol style="list-style-type: none"> 1. Budget, Cashflow & Distribution of Funds Management 2. Policy Management 	Quarterly Allocation Meeting: <ul style="list-style-type: none"> • June 30, 2016 • September 30, 2016 • December 30, 2016 • March 30, 2017 	<ol style="list-style-type: none"> 1. Quarterly reports from the management team 1. Financial Reports 2. Management letter 2. Provincial Compliance

CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
COMMUNICATION	Create Public Awareness	<ol style="list-style-type: none"> Information Booths at Treaty Days Cheque Presentations Publish Grant Recipient List Distribute Annual Report Media Coverage with Grant Recipients 	<ol style="list-style-type: none"> May - June, 2016 Quarterly September 30, 2016 August 30, 2016 Ongoing 	<ol style="list-style-type: none"> Track visits Reporting to Board Newspaper supplement Feedback on Distribution Media Supplements
	Marketing	<ol style="list-style-type: none"> Radio Advertising Social Media Website Promotional Campaigns & Materials 	Ongoing	<ol style="list-style-type: none"> Reports from Broadcast group & feedback from listeners Social Media Feedback Website Visits Brochures & Material
	Branding	Update Logo	April 1, 2016	Presentation to Board Approval from Board
	Client Engagement	<ol style="list-style-type: none"> Attend Executive Council Meetings NPO Dialogue Band Administration Dialogue 	<ol style="list-style-type: none"> June 30, 2016 Ongoing Ongoing 	<ol style="list-style-type: none"> Budget plans in place & 3. Application & Reporting Compliance

CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
<p>IMPROVE QUALITY OF LIFE</p>	<p>Provide Social Development Opportunities</p>	<p>Provide funding through an application process</p>	<p>Quarterly Garning Payment Dates:</p> <ul style="list-style-type: none"> • June 30, 2016 • September 30, 2016 • December 30, 2016 • March 30, 2017 • March 30, 2017 	<p>Follow Up Reports submitted on the completion of projects</p>
	<p>Provide Senior & Youth Program Opportunities</p>			
	<p>Provide Recreational Facilities Operations & Development Opportunities</p>			
	<p>Provide Community Infrastructure, Development & Maintenance Development Opportunities</p>			
	<p>Provide Cultural Development Opportunities</p>			
	<p>Provide Economic Development Opportunities</p>			
	<p>Provide Health Initiative Opportunities</p>			
	<p>Provide Justice Initiative Opportunities</p>			
	<p>Provide Educational Development Opportunities</p>			
	<p>Provide Other Charitable Purpose Opportunities</p>			

BATC CDC 2014-15 Allocation by Category (for reference only)

Categories as stated in the 2002 Gaming Framework Agreement



CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
RESPECT FOR CULTURE	Supporting Cultural Diversity	Provide funding to projects that promote culture	June 30, 2016 - March 31, 2017	Reporting on all cultural initiatives
	Incorporating First Nation Values in our Governance Foundation	Decisions and Day to Day Operations with First Nations values in mind	Ongoing	Elders' Feedback

CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
SHARING	Fair & Equitable Distribution of Funds	Develop & Approve Distribution model	April 1, 2016	Board Resolution approving Distribution Model

CORE VALUE	OBJECTIVE (WHAT WILL SEE ALONG THE WAY?)	OVERSIGHT (WHAT WILL WE ACCOMPLISH?)	TARGET (WHEN WILL TASK BE COMPLETED)	MEASURE (HOW WILL WE KNOW WE HAVE SUCCEEDED?)
BUILDING LEGACIES	Support the Development of Permanent Projects	Communicate long term support with communities	Ongoing	Number and value of long term projects
	Create Partnerships	Build networks	Ongoing	Number of new Partnerships established
	Community Support	<ol style="list-style-type: none"> 1. Build New Relations 2. Improving Current Relations 	Ongoing	<ol style="list-style-type: none"> 1. Responses & Feedback 2. Acknowledgement

OPERATIONS ANALYSIS (ASSESSMENT OF GOALS & OBJECTIVES)

BATC Community Development Corporation met the goals and objectives within the timelines set forth in the 2015-16 Strategic Plan. Our vision of supporting the development of healthy communities is met on a continual basis, as we provide grants to enhance projects, events, and services to our communities.

The board of directors and the management team worked under good governance practice by meeting reporting deadlines, having an unqualified audit as presented in this report, being accountable and transparent by disclosing all grant recipients and amounts, and complying with the gaming framework agreement.

We create public awareness by posting our annual report within the BATC website and distributing it to the governing bodies, having information booths at the treaty days of BATC's member bands, and being present at public events which we've provided grants to.

Improving the quality of life, respect for culture, sharing, and legacy are all evident in the many cultural projects and events that were funded this year. Again, those can be found on the grant recipient list within this report.

All of the projects are reviewed by the board via recipient applications at our quarterly allocation meetings. Once an application is approved, the core values are gauged by proceeding through the goals and objectives for each application. Payments are issued, project is made public, recipient is required to report on expenditures, management ensures reporting is compliant, and then the project file is closed and retained for audit purposes.

BATC Community Development Corporation maintains a good standing with the various levels of government that require our year-end reporting and remains to be transparent and accountable to all.

Battlefords Trade & Education Centre New Building Campaign



PHOTO COLLECTION (2016-17)

Svoboda Dance Festival
2016



North Battleford Business Improvement District
Art Alley



Mosquito First Nation
Mosquito Rodeo & Sports Association



Battle River Treaty 6 Health Centre
National Aboriginal Day Pancake Breakfast



