



BATC

Community Development Corporation

ANNUAL REPORT 2014 — 2015

SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES

TABLE OF CONTENTS

Vision, Mission, Core Values	Page 4
Message from the Chair	Page 5
Board of Directors & Staff	Page 6
Grant Recipient List	Page 7—11
Funded Projects & Events	Page 12
Auditor's Report & Financial Statements March 31, 2015	Page 13—23
Strategic Plan for 2015-2016	Page 24—25
Operations Analysis	Page 26
More Funded Projects & Events	Page 27

2015 Indigenous Games Lance Run Through the Battlefords



VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

CORE VALUES

Good Governance Practice
Communication
Improve Quality of Life
Respect for Culture
Sharing
Legacy

The Lighthouse Supported Living Inc. North Battleford Homeless Shelter



MESSAGE FROM THE CHAIR



On behalf of the Board of Directors of the BATC Community Development Corporation (BATC CDC), I am pleased to present the 2014-2015 Annual Report. This year was another success in making goals and objectives tangible, not only for our corporation but more importantly, for the communities we provide funding to.

The fiscal year 2014-2015 saw a total of \$4,213,560 distributed to our communities to supplement, improve, or create projects and events that otherwise may not have taken place. A complete list of the 189 grants can be viewed further into this annual report, however I would like to highlight a few of the projects we were able to fund. A long needed emergency shelter for the homeless was opened in the City of North Battleford in January of 2015; an Anti-Bullying campaign for Onion Lake Cree Nation; Roads & Core Area Enhancement for Sweetgrass First Nation; and a Snoezelen Room for Hafford School (autism therapy). There is such a wide spectrum on the variance of the projects we fund, which makes the selection of projects quite effortless when it comes to approval.

The Board of Directors would like to acknowledge the management team for their continued efforts in ensuring the processes within BATC CDC are in compliance with the Gaming Framework Agreement, the BATC CDC Policy and Operating Procedures Manual, and are in accordance with the Canadian Generally Accepted Accounting Standards for non-profit organizations. The management team continues to provide the board members with updates on quarterly budget changes, recipient follow up report statuses, public relations updates, and allocation summary reports.

We cannot forget to thank the Gold Eagle Casino for providing BATC CDC with a portion of their revenue so that we may continue in giving to the non-profit and charitable organizations within our catchment area.

Neil Sasakamoose, Chair
BATC Community Development Corporation

Light of Christ Catholic Schools Early Years First Nations Literacy Project



BOARD OF DIRECTORS



Chief Larry Ahenakew
Ahtahkakoop Cree Nation



Chief Stewart Baptiste
Red Pheasant Cree Nation



Councillor Don Buglas
City of North Battleford



Chief Wallace Fox
Onion Lake Cree Nation



Mayor Derek Mahon
Town of Battleford



Senator Don Pooyak
BATC



Neil Sasakamoose
BATC



Councillor Quenton Swiftwolfe
Moosomin First Nation



Chief Daniel Starchief
Mosquito First Nation



Chief Delbert Wapass
Thunderchild First Nation



Chief Ben Weenie
Stoney Knoll First Nation



Chief Lori Whitecalf
Sweetgrass First Nation

STAFF



Vivian Whitecalf
General Manager



Virginia Nicotine
Administrative Assistant

No Photo Available

Councillor Oscar Gopher
Saulteaux First Nation

GRANT RECIPIENT LIST 2014-2015

Ahtahkakoop Cree Nation		
Ahtahkakoop Youth Recreation	45,000.00	
Ahtahkakoop Youth Recreation	77,607.60	
Ahtahkakoop Residential Subsidy	48,000.00	
Ahtahkakoop Sports Day	40,000.00	
Ahtahkakoop Community Events	40,000.00	
Ahtahkakoop Youth Recreation	70,000.00	
Arena Operations	20,000.00	
Operations & Maintenance	37,138.23	377,745.83

Chief Big Bear Nation		
Chief Big Bear Community Project	18,231.65	
Chief Big Bear Community Development Project	1,099.93	19,331.58

Big Island Lake Cree Nation		
Community Hall	108,000.00	
BILCN Independence Training	30,000.00	138,000.00

Little Pine First Nation		
Post Secondary Laptops	10,530.00	
Sylvan Lake Hockey Camp	10,000.00	
Little Pine Shuttle Service	15,000.00	
Little Pine Days of Thunder	45,000.00	
Little Pine Fitness Centre	33,750.00	
Chief Little Pine School - Smartboards	15,000.00	
Little Pine Lunch Program	25,000.00	
Soccer Stars	3,500.00	
Fitness Centre Upgrade	12,807.56	170,587.56

Moosomin First Nation		
Winter Games 2014 & Youth Sports	32,000.00	
Moosomin Treaty Day 2014	7,725.00	
Moosomin Energy Limited Partnership (MELP)	20,000.00	
FSIN Youth Soccer & Slo Pitch	2,200.00	
Elders Consultation 2014	29,042.82	
Youth Event - Hockey	7,512.50	
Moosomin Arena Project	25,000.00	
Moosomin RC Church	20,000.00	
Moosomin School Security: Camera System	10,300.00	
Sports & Recreation	14,990.93	
Fire Arm Safety Training & Thanksgiving Meal	2,675.00	171,446.25

Mosquito First Nation		
Winter Games 2014	22,725.00	
Youth Soccer	10,000.00	
Community Initiatives	20,766.08	
Community Grave Yard Clean Up	9,000.00	
Mosquito Men's & Women's Registration Fees	1,700.00	
Ride Bracelets - Youth Programming	3,480.00	
Community Initiatives II	18,183.60	
Treaty Alliance Gathering	7,602.20	
Community Initiatives III	12,000.00	105,456.88

GRANT RECIPIENT LIST 2014-2015—CONTINUED

Onion Lake Cree Nation	
2014 Archery Program	10,000.00
2014 Gospel Youth Rally	4,200.00
2014 Summer Hockey camp	4,602.00
2014 Support Services Project	11,355.00
20th Annual Interschool Pow-Wow	16,000.00
4th Annual Memorial Walk	2,150.00
Assisted Living Facility Project	20,000.00
Brannen Janvier - Notre Dame	3,000.00
Ceremonial Project	5,000.00
Chief Slo-Pitch Team	6,000.00
John Eberley Support Services Event	6,000.00
Kanipetitew Co-Ed Slow Pitch Team	7,200.00
Lewis Family Memorial Handgame Tournament	5,000.00
Medi - Chair Project	5,440.00
Medical Hair Treatment Project	4,435.20
Men's Ball Hockey	3,170.00
Men's Soccer Team	7,000.00
Miss Teen Pageant	8,600.00
OLCN Minor Ball	20,000.00
Peru Student Exchange	2,500.00
Pewasentakwan Kindergarten Graduation	1,500.00
Women's Golf Program	5,000.00
Women's Ball Program	5,000.00
Seekaskootch Drum Group	3,500.00
Hair Salon Training	1,500.00
Mothers & Daughters Cultural Camp	3,438.21
Minor Hockey Year End Event	5,709.00
Encore Dance - Lynn Harper	3,475.50
2nd Annual Memorial Handgame Tournament	3,000.00
Lloydminster Hockey Academy	4,600.00
Lac St. Anne Trip 2014	1,000.00
OL Community Culture Camp 2014	20,000.00
Moms, Kokums, and Chapans Walk	1,000.00
Education Year End Events	29,618.76
Faithful Hockey Camp	600.00
Atoskasotan Upgrade	7,850.20
Ty Littlewolfe Outriding Memorial	600.00
Healing Family Camping Trip	2,500.00
Blue Mountain Full Gospel Teen Camp	10,000.00
North West Sask Pony Chuckwagon & Chariot Association	12,000.00
Onion Lake FASD Diagnostic Clinic	28,000.00
Unist ot en Camp	750.00
Jarret Funk Memorial Golf Tournament	1,100.00
Hearing Aid Project	3,025.00
Healing Trip 2014	2,500.00
Cultural Support Services	20,500.00
Medical Support Services	12,465.75
Membership Support Services	7,004.19
Sports & Recreation Support	42,655.42
Alberta Spay Neuter Task Force Program	11,000.00
Onion Lake Minor Hockey	50,000.00

GRANT RECIPIENT LIST 2014-2015—CONTINUED

1st Annual Women's Conference	25,000.00	
Onion Lake Sports & Recreation Project	50,000.00	
Anti-Bullying 2014	20,000.00	
Onion Lake Dance Troupe 2	25,000.00	
Membership Support Services III	16,131.90	
Sports & Recreation Support II	8,500.00	
Medical Support Services II	11,511.00	
Cultural Support Services II	9,088.64	617,775.77
Poundmaker Cree Nation		
Preparations for Winter Games 2014	37,988.00	
North American Indigenous Games 2014	20,000.00	
Fair Bracelets for Poundmaker Youth	10,000.00	
Christmas Program	94,768.83	
Takwakin Culture Projects Inc. - Winter Storytelling	1,500.00	164,256.83
Red Pheasant Cree Nation		
Red Pheasant Sports & Recreation Activities	40,000.00	
Red Pheasant Round Dance & Dinner	6,500.00	
FSIN Hockey / Senior & Youth Programs	25,000.00	
Red Pheasant Graduates 2014	12,500.00	
Budget, Financial Management Act	33,500.00	
Fair Bracelets 2014	15,000.00	
Roads Clean Up - CWS 2014	1,500.00	
Elder's Emergency Assistance	20,000.00	
Sports & Culture Initiative	22,500.00	
Community Initiatives	27,000.00	
Youth - Hockey Event	2,013.00	
Community Improvements	35,000.00	
Arena Repairs	29,000.00	
Red Pheasant Youth Ranch	3,000.00	272,513.00
Saulteaux First Nation		
Saulteaux Winter Games 2014	18,000.00	
2014 Treaty Day Celebration	20,000.00	
Saulteaux Sports Day 2014	26,000.00	
Elder's Retreat 2014	35,000.00	
2014 Christmas Hampers	22,500.00	121,500.00
Stoney Knoll		
Band Operations- Governance	10,541.00	10,541.00
Sweetgrass First Nation		
Roads & Core Area Enhancement	40,151.00	
Youth & Elders Assistance	35,000.00	
Governance Management & Admin	65,000.00	
Youth in Minor Hockey	2,012.50	
2014 Leadership	4,609.89	
Sweetgrass Youth Hockey & Soccer Fees	15,850.00	
2014 FSIN Election Assembly	8,725.76	
Sweetgrass Community Patrol	9,849.00	181,198.15

GRANT RECIPIENT LIST 2014-2015—CONTINUED

Thunderchild First Nation

Thunderchild First Nation Awasisak Youth Centre	25,000.00	
47th Annual Thunderchild First Nation 2014 Pow Wow	150,000.00	
Thunderchild First Nation Peyesiw Awasis Year End School Trip	51,758.34	
Thunderchild Community Infrastructure & Maintenance	301,693.52	528,451.86

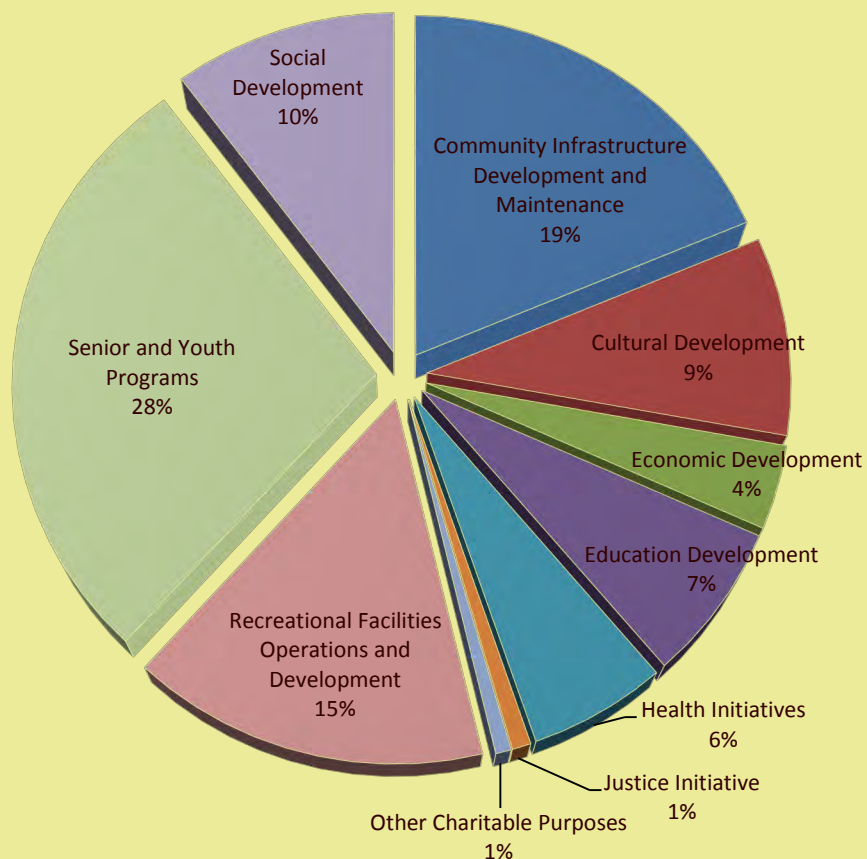
Battlefords & Area

Battle River Treaty Six Health Centre	National Aboriginal Day Pancake Breakfast	12,000.00	
Battlefords & Area Sexual Assault Centre	13th Annual Spring Fair & Trade Show	4,800.00	
Battlefords Agricultural Society	Northwest Territorial Days	10,000.00	
Battlefords Boys & Girls Club	Operational Funding	30,000.00	
Battlefords Boys & Girls Club	Operational Funding	30,000.00	
Battlefords Concern For Youth	Nutrition Program/CFY Free for Youth BBQ's	5,000.00	
Battlefords Co-op Aquatic Centre	Rec & Roll	4,000.00	
Battlefords Family Health Centre	Community Garden Project	12,000.00	
Battlefords First Nations High School	Extra Curricular - Sakewew High School	10,000.00	
Battlefords Scuba Community	Discover Scuba Diving for High Schools	17,970.75	
Battlefords Union Hospital Foundation Inc.	Festival of Tree	5,200.00	
Battlefords Union Hospital Foundation Inc.	SimBaby for Training	79,189.10	
Big Brothers Big Sisters of the Battlefords	Wiffle Ball Tournament	3,500.00	
CMHA - Battlefords Branch	DLC Work Experience Program	10,000.00	
Catholic Family Services of the Battlefords Inc.	Family Support Services	25,000.00	
City of North Battleford	Synthetic Ice Surface	61,999.99	
City of North Battleford	Athletic Development Program	15,000.00	
Ecole Monseigneur Blaise Morand	Hoop Dancing: Teddy Anderson	1,323.00	
Empty Stocking Fund Inc.	Empty Stocking Fund	12,000.00	
Fin Island Trail Run Organizing Committee	Fin Island Trail Run	2,000.00	
Gold Eagle Casino	Sakicawasihk Pow wow	25,000.00	
Holy Family School	Aboriginal Cultural Awareness	1,500.00	
John Paul II Collegiate	Educational Cultural Development	6,750.00	
John Paul II Collegiate	Extra Curricular Shuttle	10,000.00	
Kanawayimik Child & Family Services Inc.	Youth Conference 2015	8,000.00	
Kēhtē-ayak (Elders) Council	Honouring Our Elders & Our Youth Gathering	30,000.00	
Light of Christ Catholic Schools	Early Years First Nations Literacy Project	10,000.00	
Living Sky School Division 202	Land Based Learning Project	10,000.00	
Midwest Food Resources Project Inc.	Battlefords Food Security Project	20,000.00	
NB Street Festival Inc.	NB International Street Festival	10,000.00	
North Battleford Comprehensive High	Extra Curricular Shuttle	10,000.00	
North Battleford Golf & Country Club	Equipment Purchase for 2014	16,282.50	
North Battleford Library	Aboriginal Storytelling	2,200.00	
North Battleford Transitional Living Initiative	Cover Us Up	4,744.50	
North West Regional College	Try-A-Trade Career Fair	5,000.00	
Summer School for the Solo Voice	Summer School for the Solo Voice	4,000.00	
Svoboda Dance Festival Association	2015 Svoboda Dance Festival - 25th Annual	3,050.00	
Table Mountain Regional Park	Chalet Furniture - Phase 1	31,584.00	
The Lighthouse Supported Living Inc.	North Battleford Homeless Shelter	275,000.00	
Town of Battleford	Opera House/Town Hall	100,000.00	
Twin River Curling Club	Curling Rock Replacement	78,000.00	
Western Development Museum	A Prairie Christmas	2,500.00	
Western Development Museum	Great Pumpkin Masquerade Family Dance	2,000.00	
Western Development Museum	Those Were The Days	10,000.00	
Western Development Museum	New Tables & Chairs	38,868.95	1,065,462.79

GRANT RECIPIENT LIST 2014-2015—CONTINUED

CDC Association Contribution			
Living Sky CDC	FHQTC Community Initiatives	155,000.00	155,000.00
Sports & Recreation			
Battlefords Tribal Council	Winter Games 2014	22,340.75	
BATC Athletics	Team BATC Winter Games 2014	35,742.50	
Onion Lake Cree Nation	Team OLCN/TCFN Winter Games 2014	35,742.50	93,825.75
Secondary			
Hafford Central School	Snoezelen Room	14,500.00	
CDC Association	NAIG Medals Contribution	3,700.00	
Cando Community School	Moose Camp	2,265.14	20,465.14
		<u>4,213,558.39</u>	<u>4,213,558.39</u>

SUMMARY OF GRANTS BY CATEGORY



Kéhté –ayak (Elders) Council Honoring Our Elders & Our Youth Gathering



Meota & District Fire Department New Fire Hall



Sweetgrass First Nation CDC Community Grants 2014-15



City of North Battleford Synthetic Ice Surface



BATC COMMUNITY DEVELOPMENT CORPORATION

Financial Statements

March 31, 2015

Management's Responsibility

To the Directors of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The board is composed of elected officials who are not employees of the corporation. The board is responsible for overseeing management in the performance of its financial reporting responsibilities. The board fulfills these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The board is also responsible for recommending the appointment of the corporation's external auditors.

Holm Raiche Oberg, Chartered Professional Accountants P.C. Ltd. an independent firm of chartered professional accountants, is appointed by the board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the board and administration to discuss their audit findings.


Chairperson

Date July 27/15


General Manager



Holm Raiche Oberg
Chartered Professional Accountants P.C. Ltd.

1321 101st Street
North Battleford, Saskatchewan
S9A 0Z9
Phone: (306) 445-6291
Fax: (306) 445-3882
Email: info@hrocpa.ca

INDEPENDENT AUDITOR'S REPORT

To the Directors of BATC Community Development Corporation

We have audited the accompanying financial statements of BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2015 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2015 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

North Battleford, Saskatchewan
July 27, 2015

Holm Raiche Oberg

Chartered Professional Accountants

Graham K. Holm, CPA, CA* Loralie A. Raiche, CPA, CA, CFP* Dallan D. Oberg, CPA, CA*

B.W. Svenkeson, CPA, CA*, Associate

*Denotes a professional corporation





Holm Raiche Oberg
Chartered Professional Accountants P.C. Ltd.

1321 101st Street
North Battleford, Saskatchewan
S9A 0Z9

Phone: (306) 445-6291
Fax: (306) 445-3882
Email: info@hrocpa.ca

INDEPENDENT AUDITOR'S REPORT

To the Province of Saskatchewan

We have audited BATC Community Development Corporation's compliance as at March 31, 2015 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement with the Province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization.

Management's Responsibility for Compliance with the Agreement

Management is responsible for the compliance with the criteria established by the provisions of the agreement and for such internal control as management determines is necessary to ensure such compliance.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance with sections 7.10 and 7.5 of the agreement based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the organization complied with the terms of the agreement.

An audit involves performing procedures to obtain audit evidence about the organization's compliance with the agreement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of compliance, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall compliance with the agreement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, BATC Community Development Corporation was in compliance, in all material respects, with the criteria established in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement.

The supplementary information contained in the accompanying schedule is presented for purposes of additional information to the membership and does not form part of the financial statements. The schedule has not been audited other than in the course of our audit of the financial statements to the extent necessary to allow us to render an opinion thereon.

North Battleford, Saskatchewan
July 27, 2015

Holm Raiche Oberg
Chartered Professional Accountants

Graham K. Holm, CPA, CA* Loralie A. Raiche, CPA, CA, CFP® Dallan D. Oberg, CPA, CA*

B.W. Svenkeson, CPA, CA*, Associate

*Denotes a professional corporation



Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

Statement of Financial Position

March 31, 2015

	2015	2014
ASSETS		
CURRENT		
Cash	\$ 767,548	\$ 1,582,406
LIABILITIES		
CURRENT		
Allocations payable	\$ 414,858	\$ 545,232
Deferred revenue	352,690	1,037,174
	767,548	1,582,406
NET ASSETS		
UNRESTRICTED	-	-
	\$ 767,548	\$ 1,582,406

On behalf of the Board

 Director

 Director

See notes to financial statements

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

**Statement of Operations
for the year ended March 31, 2015**

	2015	2014
REVENUE		
First Nations and Metis Relations	\$ 4,765,669	\$ 4,053,723
Interest income	3,204	5,164
	<u>4,768,873</u>	<u>4,058,887</u>
EXPENSES		
Administration fees	562,955	587,848
Allocations	4,205,387	3,470,603
Bank charges	531	436
	<u>4,768,873</u>	<u>4,058,887</u>
EXCESS OF REVENUE OVER EXPENSES	<u>\$ -</u>	<u>\$ -</u>

See notes to financial statements

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

Statement of Changes in Net Assets
for the year ended March 31, 2015

	<u>2015</u>	<u>2014</u>
BALANCE - BEGINNING OF YEAR	\$ -	\$ -
Excess of revenue over expenses	<u>-</u>	<u>-</u>
BALANCE - END OF YEAR	<u>\$ -</u>	<u>\$ -</u>

See notes to financial statements

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

**Statement of Cash Flows
for the year ended March 31, 2015**

	2015	2014
OPERATING ACTIVITIES		
Cash receipts from grants	\$ 4,081,186	\$ 4,483,113
Cash paid to allocations and administration fees	(4,899,248)	(3,971,877)
Interest received	3,204	5,164
(DECREASE) INCREASE IN CASH FLOW	(814,858)	516,400
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	1,582,406	1,066,006
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 767,548	\$ 1,582,406
CASH AND CASH EQUIVALENTS CONSIST OF:		
Cash	\$ 767,548	\$ 1,582,406

See notes to financial statements

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements

March 31, 2015

1. Nature of the business

BATC (Battlefords Agency Tribal Chiefs) Community Development Corporation was incorporated under *The Non-Profit Corporations Act* of Saskatchewan as a membership corporation. The organization is to facilitate the allocations of net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are allotted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. The operations commenced in October, 2007.

2. Significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies the organization considered particularly significant.

Cash and cash equivalents

The organization's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn, bank lines of credit and term deposits with a maturity period of three months or less from the date of acquisition. Term deposits that the organization cannot use for current transactions because they are pledged as security are also excluded from cash and cash equivalents.

Income taxes

The corporation qualifies as a non-profit organization as defined in the *Income Tax Act* and, as such, it is exempt from income taxes.

Revenue recognition

BATC Community Development Corporation follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Revenues received in advance of related expenditures is deferred to the period when the expenditures are incurred.

Investment income is recognized as revenue when earned.

(continues)

Holm Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements

March 31, 2015

2. Significant accounting policies (continued)

Measurement uncertainty

When preparing financial statements according to Canadian accounting standards for not-for-profit organizations, management makes estimates and assumptions relating to:

- reported amounts of revenue and expenses
- reported amounts of assets and liabilities
- disclosure of contingent assets and liabilities.

Estimates are based on a number of factors including historical experience, current events and actions that the organization may undertake in the future, and other assumptions that management believes are reasonable under the circumstances. By their nature, these estimates are subject to measurement uncertainty and actual results could differ.

In particular, significant uncertainties include estimates for incomplete or cancelled projects and/or surplus funds from completed projects to be returned to the organization. Due to the difficulty in estimating possible returned allocations, there has been no estimate made in the records for possible returned allocations. During the year, there were \$122,349 (2014 - \$41,065) in amounts returned to the organization to be reallocated.

3. Related party transactions

The organization paid administration fees to Battlefords Agency Tribal Chiefs Inc. (BATC Inc.) totalling \$562,955 (2014 - \$587,848) for all administration activities related to its operations. BATC Inc. is the sole member of the organization and BATC Inc. shares are owned by five member First Nations.

Allocations expense includes \$70,342 (2014 - \$36,074) paid to BATC Inc. and \$1,064,648 (2014 - \$1,144,191) to member First Nations, of which \$11,507 (2014 - \$3,907) and \$41,519 (2014 - \$138,307) are included in allocations payable to BATC Inc. and member First Nations, respectively.

Transactions with related parties are recorded at their exchange amount.

4. Financial instruments

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2015.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its grants and accounts payable.

5. Economic dependence

The organization is dependant on the funding from First Nations and Metis Relations, a division of the Government of Saskatchewan.

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements

March 31, 2015

6. Contingent liability

In the year ended March 31, 2011, the organization received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement and allocation, the Province would withhold future payments that would be distributed to BATC Community Development Corporation for the purpose of complying with the judgment of the court. Recipients of this funding have been informed and have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for possible adjustment has been included in these financial statements.

STRATEGIC PLAN 2015-2016

Strategic Planning for BATC Community Development Corporation included a review of the previous year's planning and no changes were made. The Board of Directors see the current goals and objectives as efficient with the processes in place. The Core Values, Vision, and Mission Statement also remained unchanged. The BATC Community Development Strategic Plan for 2015-2016 was reviewed on September 28, 2014.

CORE VALUES

- Good Governance Practice
- Communication
- Improve Quality of Life
- Respect for Culture
- Sharing
- Legacy

VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

Tagline – Supporting the Development of Healthy Communities

MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

Canadian Mental Health Association Battlefords Branch—Advertising



STRATEGIC PLAN 2015-2016

Good Governance Practice			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Having good policies	Review once yearly	ongoing	Resolution receiving report and update as necessary
Effective management team	Evaluation	March 31, 2016	Management regular reporting to board
Having Effective Board	Audit	July 31, 2015	Auditor's management letter
Accountability/Transparency	Audit	July 31, 2015	Audited Financial Statements Feedback
	Grant Recipient List	August 31, 2015	Newspaper supplement
	Distribution of Annual Report	August 31, 2015	Annual Report Feedback
Compliant with GFA	Required Reporting	Sept 30, 2015	Meet FNMR reporting timeline
Communication			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Create public awareness of CDC	Have information booth at Treaty Days in catchment area	May – June 2015	Reporting
	Grant Recipient List	Sept 30, 2015	Newspaper supplement
	Distributing Annual Report	August 31, 2015	Annual Report
	Website Updates	April 1, 2015 – March 31, 2016	Website Visits
Branding	Promote and Publicize	Sept 30, 2015	Have brochures printed and available
	Photos – Cheque Presentations	When possible	Reporting
Improve Quality of Life			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Provide economic development opportunities for communities	Call for Proposals	April 1, 2015 – March 31, 2016	Reporting on each project's completion, etc.
Supporting Youth	To assist individual youth when funds are available	April 1, 2015 – March 31, 2016	Reporting on each of projects completion, etc.
Respect for Culture			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Supporting Culture	Enable projects that promote culture	April 1, 2015 – March 31, 2016	Yearend report to board on all cultural initiatives
Sharing			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Fairness – Equity / Accessibility / Respect	Develop & approve distribution model that meets the goal	Mar 31, 2016	Resolution approving distribution model
Legacy			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Supporting development of long term permanent projects	Communicate long term support with communities	April 1, 2015 – March 31, 2016	Number of projects and dollar amounts for long term permanent projects

OPERATIONS ANALYSIS (ASSESSMENT OF GOALS & OBJECTIVES)

BATC Community Development Corporation met the goals and objectives within the timelines set forth in the 2014-15 Strategic Plan. Our vision of supporting the development of healthy communities is met on a continual basis, as we provide grants to enhance projects, events, and services to our communities.

The board of directors and the management team worked under good governance practice by meeting reporting deadlines, having an unqualified audit as presented in this report, being accountable and transparent by disclosing all grant recipients and amounts, and complying with the gaming framework agreement.

We create public awareness by posting our annual report within the BATC website and distributing it to the governing bodies, having information booths at the treaty days of BATC`s member bands, and being present at public events which we`ve provided grants to.

Improving the quality of life, respect for culture, sharing, and legacy are all evident in the many cultural projects and events that were funded this year. Again, those can be found on the grant recipient list within this report.

All of the projects are reviewed by the board via recipient applications at our quarterly allocation meetings. Once an application is approved, the core values are gauged by proceeding through the goals and objectives for each application. Payments are issued, project is made public, recipient is required to report on expenditures, management ensures reporting is compliant, and then the project file is closed and retained for audit purposes.

BATC Community Development Corporation maintains a good standing with the various levels of government that require our year-end reporting and remains to be transparent and accountable to all.

NB Street Festival Inc. NB International Street Festival



NHL Youth Initiative

Sweetgrass, Moosomin, Mosquito, Red Pheasant, Saulteaux & Ahtahkakoop



Battlefords Union Hospital Foundation Inc.

Festival of Trees

Western Development Museum
In recognition of Tables & Chairs Grant



North Battleford Downtown Improvements

Beautification Project



