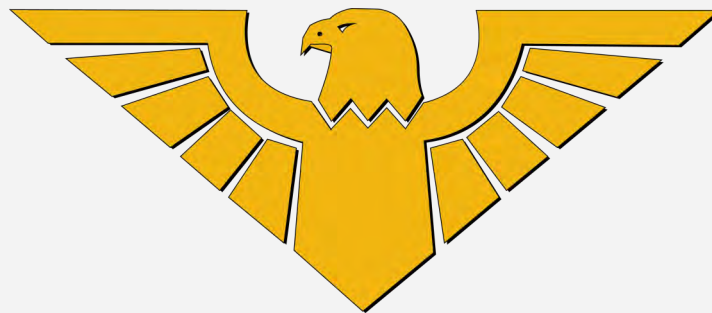


# BATC

Community Development Corporation



## ANNUAL REPORT 2013—2014

**SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES**

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## VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

## MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

## CORE VALUES

Good Governance Practice

Communication

Improve Quality of Life

Respect for Culture

Sharing

Legacy

## MESSAGE FROM THE CHAIR



On behalf of the board of directors, I am please to present the 2013-2014 Annual Report of the BATC Community Development Corporation (BATC CDC). Please take a moment to read through our report to see the differences our organization has made to the recipients of BATC CDC grants. From sports days, cultural events, and capital projects in our first nations communities, to an emergency homeless shelter and hospital equipment within the city of North Battleford, we continue to strive to meet our vision.

This year we provided a total of \$3,496,486 to 159 approved projects under the categories specified in the Gaming Framing Agreement. The category with most approved projects this year is Community Infrastructure Development & Maintenance. This includes such projects as building a new band hall for Moosomin First Nation, purchasing a water deliver truck for Red Pheasant, acquiring fire protection equipment for Sweetgrass First Nation, and building of a new fire hall in Meota. Senior & Youth Programs is at 13% of the total funding and this category includes Summer & Winter Games for our youth, a retreat for the elders of Saulteaux First Nation, and taking youth from Little Pine First Nation to a hockey camp in Sylvan Lake, AB. In the following pages you will see a complete list of projects approved by the BATC CDC Board of Directors, along with the amount for each project.

The Board of Directors, along with the management team, continue to ensure the processes within BATC CDC are in compliance with the Gaming Framework Agreement, the BATC CDC Policy and Operating Procedures Manual, and is in accordance with the Canadian Generally Accepted Accounting Standards for non-profit organizations. The management team continues to provide the board members with updates on quarterly budget changes, recipient follow up report statuses, public relations updates, and allocation summary reports.

We need to thank the visitors at the Gold Eagle Casino. It is through your patronage that BATC CDC is able to provide grants to the surrounding communities. Thank you!

Neil Sasakamoose, Chair  
BATC Community Development Corporation

## BOARD OF DIRECTORS



Chief Larry Ahenakew



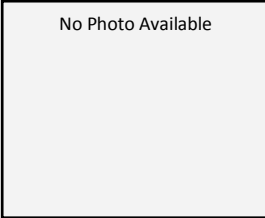
Chief Stewart Baptiste



Councillor Don Buglas



Chief Wallace Fox



Councillor Oscar Gopher



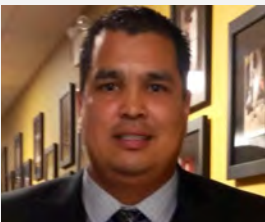
Mayor Derek Mahon



Senator Don Pooyak



Neil Sasakamoose



Councillor Quenton Swiftwolfe



Chief Daniel Starchief



Chief Delbert Wapass



Chief Ben Weenie



Chief Lori Whitecalf

## STAFF



Vivian Whitecalf



Virginia Nicotine

## GRANT RECIPIENT LIST 2013-14

<b>Ahtahkakoop Cree Nation</b>			
Graduation Awards	\$	1,500.00	
Ahtahkakoop Sports Day	\$	60,000.00	
Hall Payment	\$	140,532.00	
Ahtahkakoop Youth Recreation	\$	75,000.00	
Water/Sewer Truck Payment	\$	29,000.00	\$ 306,032.00
<b>Chief Big Bear Nation</b>			
Renovations, Excavating & Potato Harvest Equipment	\$	19,132.41	
Christmas Hampers for Membership	\$	1,660.21	\$ 20,792.62
<b>Big Island Cree Nation</b>			
Centennial Treaty 6 Celebrations	\$	40,000.00	
BILCN Staying Active Growing Self Esteem	\$	13,563.20	
Skating Rink Improvements	\$	15,000.00	\$ 68,563.20
<b>Little Pine First Nation</b>			
LPFN Days of Thunder 2013	\$	50,200.00	
CLPS Graduation	\$	1,500.00	
Summer Games 2013	\$	49,326.00	
Sylvan Lake Hockey Camp	\$	16,475.00	
Post Secondary Laptops	\$	13,933.81	
Little Pine Fitness Centre	\$	25,000.00	
Little Pine's Quest to the 2013 Youth FSIN Soccer Championships	\$	50,000.00	
Community Transportation	\$	38,900.00	\$ 245,334.81
<b>Lucky Man Cree Nation</b>			
Lucky Man Wellness & Sport Initiative	\$	24,451.07	\$ 24,451.07
<b>Moosomin First Nation</b>			
Moosomin Youth & Adult Sports Initiative	\$	18,343.00	
Treaty Day Celebrations	\$	10,000.00	
Summer Games Youth Project 2013	\$	30,400.00	
Moosomin Band Hall Project	\$	106,000.00	
Multi Purpose Arena Renovations	\$	22,000.00	
Youth/Elder Activity Support	\$	5,000.00	\$ 191,743.00
<b>Mosquito First Nation</b>			
Under 18 Soccer Team	\$	1,500.00	
Sports/Social Development	\$	10,000.00	
Cultural Activities	\$	30,000.00	
Summer Games	\$	14,400.00	
Administration Support	\$	15,000.00	
Band Administration Costs	\$	18,000.00	
Grader Purchase/Youth Recreation	\$	28,840.00	
Interment Costs	\$	47,071.26	\$ 164,811.26

## GRANT RECIPIENT LIST 2013-14

<b>Onion Lake Cree Nation</b>		
Community Support Services Project	\$	19,260.00
Community Support Services II	\$	23,100.00
Community Support Events	\$	11,420.00
Onion Lake FASD Diagnostic Clinic	\$	36,591.00
Gospel Gathering Trip	\$	2,000.00
Education Support Services	\$	13,981.78
Onion Lake Healing & Wellness	\$	25,000.00
Horse Care Course	\$	2,490.00
Medical Support Project	\$	18,800.00
Onion Lake Sport & Recreation Project	\$	23,578.00
Community Support Services III	\$	79,951.30
FSIN Sports	\$	25,000.00
Onion Lake Women's Wellness Group	\$	10,000.00
Pahtaykan Handgame Tournament	\$	3,000.00
Lac St. Anne Gathering	\$	3,000.00
Traditional Wellness Workshop	\$	8,000.00
Onion Lake Sport & Recreation Project	\$	100,000.00
Onion Lake Healing Handgame Tournament	\$	3,000.00
Community Support Services IV	\$	29,739.50
Cowboy Society Program	\$	5,000.00
OLCN Dynasty Hockey Team	\$	10,000.00
1st Annual Georgie Kanipitetew Jr. Memorial Handgame Tournament	\$	3,000.00
Onion Lake Dance Troupe	\$	25,000.00
Christmas Tree Fund	\$	10,500.00
Community Entrepreneur Initiative	\$	25,000.00
Memorial Round Dance - Late Matilda Waskewitch	\$	2,500.00
2nd Annual Gospel Youth Conference	\$	12,550.00
1st Annual Memorial Cancer Sleigh Ride	\$	5,000.00
Memorial Round Dance - Late Bernadette Chief/Smith	\$	2,500.00
Youth Conference	\$	2,000.00
	\$	540,961.58

<b>Poundmaker Cree Nation</b>		
Preparations for Summer Games 2013	\$	8,000.00
Historical Centre 2013	\$	10,104.63
Summer Games 2013	\$	36,629.76
Management and Administration Support	\$	30,103.83
FSIN Winter Games	\$	25,550.00
Health & Wellness Initiative	\$	50,453.16
NAIG 2014 Training Camps & Prep	\$	21,375.00
Recreation Fee Benefits	\$	3,100.00
	\$	185,316.38



## GRANT RECIPIENT LIST 2013-14

### Red Pheasant First Nation

Spring Hockey/Membership Support	\$	12,000.00	
Oil & Gas Revenue Project	\$	21,457.20	
Red Pheasant Treaty Day 2013	\$	21,500.00	
CWS Hot Lunch Program	\$	10,000.00	
Road Maintenance Project	\$	24,686.09	
Water Delivery Truck	\$	15,972.62	
2013 Summer Games	\$	31,420.00	
Territorial Days Sponsorship	\$	13,700.00	
Rocky Boy Cultural Invitation	\$	7,920.00	
FSIN Fall Legislative Assembly 2013	\$	7,500.00	
Turtle Island Duct Cleaning	\$	25,000.00	
Red Pheasant Graduating Class of 2013	\$	11,300.00	
2013 INFR	\$	2,500.00	
Community Public Works and Housing	\$	15,000.00	
Community Disbursement of Wild Fish	\$	8,000.00	
Christmas Round Dance	\$	8,000.00	
Minor Hockey	\$	10,000.00	
Youth Workshop RPCN	\$	2,500.00	
Economic Development Membership Consultation	\$	9,220.00	\$ 257,675.91

### Saulteaux First Nation

2013 Treaty Day Celebrations	\$	18,000.00	
Graduation Awards	\$	23,773.93	
2013 Scholarships	\$	17,700.00	
Elders Retreat 2013	\$	25,000.00	
Saulteaux Sports Day 2013	\$	10,000.00	
2013 Christmas Program	\$	27,975.00	
Arena Operations 2013-14	\$	25,080.00	
Saulteaux Public Works	\$	25,784.00	\$ 173,312.93

### Stoney Knoll First Nation

Band Governance 2013-14	\$	10,000.00	\$ 10,000.00
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### Sweetgrass First Nation

Band Administration	\$	65,000.00	
FSIN Spring Assembly	\$	4,789.12	
SITAG Job Sharing	\$	7,000.00	
Gravel Roads	\$	30,000.00	
Governance	\$	32,500.00	
School Perimeter Fence	\$	10,000.00	
Fire Protection Equipment	\$	4,000.00	
Summer Games	\$	10,000.00	
Winter Games 2014	\$	12,137.70	
Housing Maintenance	\$	30,000.00	\$ 205,426.82

## GRANT RECIPIENT LIST 2013-14

<b>Thunderchild First Nation</b>			
Community Equipment Acquisition		\$	154,000.00
Elders Gathering		\$	47,425.46
		\$	201,425.46

<b>Living Sky Community Development Corporation</b>			
FHQTC Community Initiatives		\$	150,000.00
		\$	150,000.00

<b>The Battlefords</b>			
ARC(Artist Run Centre) and Feed the Artist	Building Community through the Arts	\$	6,600.00
Battlefords Chamber of Commerce	Visitor Information Centre Renovations	\$	10,000.00
Battlefords Chamber of Commerce	Facility Improvements	\$	5,000.00
Battlefords Concern for Youth	General Outreach and Operational Costs	\$	10,000.00
Battlefords Co-op Aquatic Centre	Hydro Rider Bicycles	\$	16,344.80
Battlefords Co-op Aquatic Centre	Canoe/Kayak Instruction	\$	10,000.00
Battlefords Dance Festival	Battlefords Dance Festival	\$	1,000.00
Battlefords Indian & Metis Friendship Centre	Emergency Shelter for Homeless People	\$	84,950.65
Battlefords Kiwanis Music Festival	Restoration of the C7 Semi-Concert Grand Piano	\$	1,000.00
Battlefords Kiwanis Music Festival	Battlefords Kiwanis Music Festival	\$	2,550.00
Battlefords Scuba Community	More Scuba For More People	\$	10,000.00
Battlefords Scuba Community	Scuba Leadership Development	\$	2,000.00
Battlefords Union Hospital Foundation	WHBC Infant Warmers	\$	50,000.00
BTC Indian Health Services	BTCIHS Global Youth Assembly	\$	9,139.89
BTC Indian Health Services	National Aboriginal Day Annual Pancake Breakfast	\$	10,000.00
BUH Foundation Inc.	Pediatric Cribs	\$	50,000.00
BUH Foundation Inc.	Festival of Trees	\$	5,200.00
Catholic Family Services	Family Support Services	\$	25,000.00
Drumming Hill Work Crew	Garden Project	\$	1,100.00
Empty Stocking Fund Inc.	Empty Stocking Fund/Food Bank	\$	10,000.00
Fin Island Trail Run Organizing Committee	Fin Island Trail Run	\$	935.00
Gold Eagle Casino	Sakicawasihk Pow wow	\$	25,000.00
Holy Family School	Aboriginal Cultural Awareness	\$	1,500.00
John Paul II Collegiate	Be The Change Challenge Days	\$	3,300.00
John Paul II Collegiate	Educational Cultural Development	\$	1,000.00
Kanaweyimik Child & Family Services Inc.	Kanaweyimik Youth Conference	\$	5,000.00
Living Sky School Division	Land Based Learning Project	\$	10,000.00
Midwest Food Resources	Battlefords Food Security Project	\$	20,000.00
North Battleford Business Development	Downtown Revitalization and Beautification	\$	20,000.00
North Battleford Golf & CC	Donate to Irrigate	\$	15,000.00
North Battleford Library	Aboriginal Storytelling Celebration	\$	3,510.00
North Battleford Water Doves	Saskatchewan Winter Games 2014	\$	6,600.00
Skate Battlefords	Region 10 & 13 Invitational Skating Competition	\$	5,000.00
Svoboda Dance Festival Association	Svoboda Dance Festival	\$	3,000.00
Town of Battleford	Opera House / Town Hall Project	\$	100,000.00
Town of Battleford	Opera House / Town Hall Project	\$	50,000.00
Twin Rivers Curling Club	Junior Curling Program	\$	5,000.00
Western Development Museum	A Prairie Christmas	\$	2,500.00
Western Development Museum	Great Pumpkin Masquerade	\$	500.00
Western Development Museum	Those Were the Days	\$	10,000.00
		\$	607,730.34

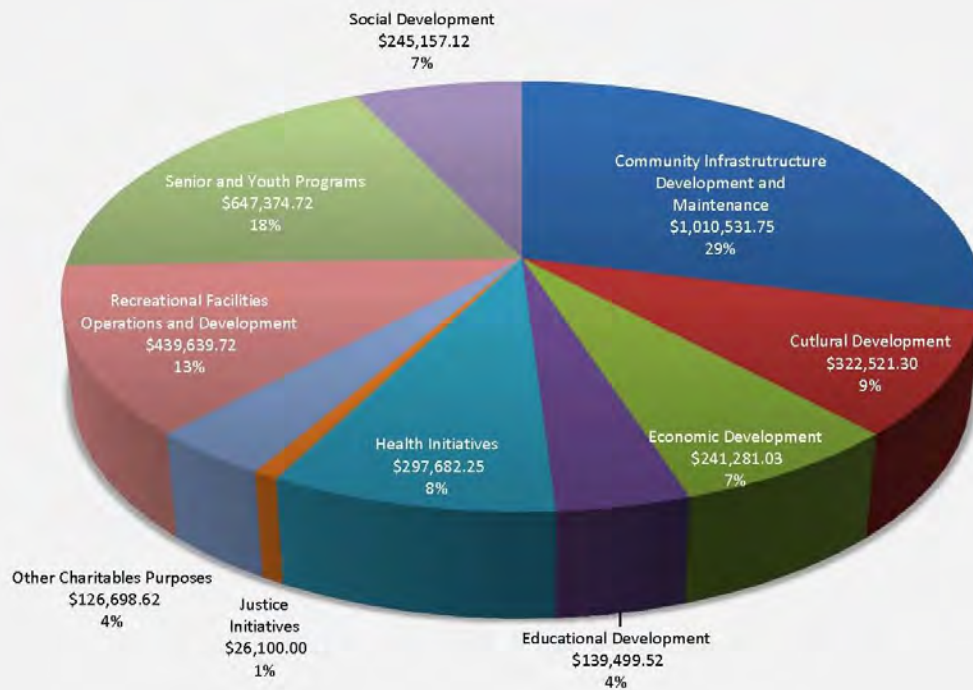
## GRANT RECIPIENT LIST 2013-14

<b>Sports &amp; Recreation</b>			
BATC Sports & Recreation	Team BATC - FNSG2013	\$	36,073.92
BTC	2013 Summer Games	\$	25,457.23
Onion Lake Cree Nation	Team OLCN/TCFN	\$	32,877.50
		\$	94,408.65


<b>Secondary</b>			
Canine Action Project	Canine Action Project	\$	2,500.00
Ratushniak Elementary School	Aboriginal Cultural Awareness	\$	2,000.00
Rural Municipality of Meota #468	Meota District Fire Hall	\$	41,500.00
Saskatchewan Indian Cultural Centre	First Nations Storytelling	\$	2,500.00
		\$	48,500.00

**Total Grants Provided April 1, 2013 - March 31, 2014**    **\$ 3,496,486.03**    **\$ 3,496,486.03**

## SUMMARY OF GRANTS BY CATEGORY



## APPRECIATION



### RATUSHNIAK ELEMENTARY SCHOOL

Box 368 Maidstone, SK S0M 1M0  
 Phone: (306) 893-2634 Fax: (306) 893-4545  
 Email: [rs.school@nwsd.ca](mailto:rs.school@nwsd.ca)  
 Website: [www.nwsd.ca/schools/res](http://www.nwsd.ca/schools/res)  
*"Working today for tomorrow's dreams"*

**Mr. Brennan Becotte, Principal      Mr. Dale Martin, Vice Principal**

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### SEPTEMBER NEWSLETTER:

We would like to extend a huge thank you to the **BATC Community Development Corporation** for their grant of \$1000.00 for our **Aboriginal Cultural Awareness Program**. This project was completed June 24. Events that occurred with that project were

- Simon Ash, storyteller
- Judy Bear, elder
- Twinning with Chief Poundmaker School
- Grade 3 Field trip to Allan Sapp Gallery
- Grade 5-6 Field trip to Wanuskewin

## Thank You



### 2013 Fin Island Trail Run Sponsors

*Would like to thank the following sponsors:*





- BTC Indian Health Services
- BPO Elks: Cut Knife Lodge
- Battlefords and District Co-operative LTD
- Culligan Water Conditioning
- City of North Battleford
- Brad Bartko Farms

Town of Battleford: a special thank you to the Mayor, Council and staff for their support and contribution to help us make this run a success. Also a big thank you to Doug Wheeler who helped mark the trails.

*Organizing Committee:*

- Jess Kohut
- Lynn Brightwell
- Yvonne Lowman
- Erin Kobelsky
- Kate Hildebrand
- Sandra Favel Riewerts

*Volunteers:*

- Nicole Leinenweber
- Davian Scherman
- Karen Highton
- Rita Panipasa
- Josée Pruden
- Sandra Bennie
- Shirley Maze
- Barb Mitchell
- Stacie Pruden-Nyathi
- Charlotte Adamcroyck
- MaryAnn Gibson
- Holly Hildebrand
- Laura Scherman
- Hannah Adamcroyck
- Calvin Kobelsky
- Leah Hildebrand



PHOTOS BY JAINE FOSTER

above, Kim Corfield of Richardson Pioneer Ltd. presents a cheque for \$30,000 to RM of Meota Wilbert Fennig, Mayor John MacDonald of Meota and Mayor Glen Wouters of Metinota. Below, Vivian Whitecalf, general manager of BATC DC, and Quenton Swiftwolfe of Moosomin First Nation present a cheque for \$41,500.



Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**

**Financial Statements**

**Year Ended March 31, 2014**

**Management's Responsibility**

To the Directors of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The board is composed of elected officials who are not employees of the corporation. The board is responsible for overseeing management in the performance of its financial reporting responsibilities. The board fulfills these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The board is also responsible for recommending the appointment of the corporation's external auditors.

Holm Clements Kwong Raiche Oberg, an independent firm of chartered accountants, is appointed by the board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the board and administration to discuss their audit findings.

  
\_\_\_\_\_  
Chairperson

Aug 27, 2014  
Date

  
\_\_\_\_\_  
General Manager

## *Holm Clements Kwong Raiche Oberg*

### *Chartered Accountants*

1321 -101st Street  
North Battleford, Saskatchewan S9A 0Z9  
Telephone: (306) 445-6291 Facsimile: (306) 445-3882  
Email: info@jhsca.ca

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#### INDEPENDENT AUDITOR'S REPORT

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To the Directors of BATC Community Development Corporation

We have audited the accompanying financial statements of BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2014 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2014 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

*Holm Clements Kwong Raiche Oberg*

North Battleford, Saskatchewan  
August 25, 2014

Chartered Accountants

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G.K. Holm, CA\* W.J. Clements, CA\* G.D. Kwong, CMA, CA\* L.A. Raiche, CA, CFP\* D.D. Oberg, CA\*

B.W. Svenkeston, CA\*, Associate

\*Denotes a Professional Corporation



## *Holm Clements Kwong Raiche Oberg*

*Chartered Accountants*

1321 - 101<sup>st</sup> Street  
North Battleford, Saskatchewan S9A 0Z9  
Telephone: (306) 445-6291 Facsimile: (306) 445-3882  
Email: info@jhsc.ca

### INDEPENDENT AUDITOR'S REPORT

To the Province of Saskatchewan

We have audited BATC Community Development Corporation's compliance as at March 31, 2014 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement with the Province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization.

#### *Management's Responsibility for Compliance with the Agreement*

Management is responsible for the compliance with the criteria established by the provisions of the agreement and for such internal control as management determines is necessary to ensure such compliance.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on compliance with sections 7.10 and 7.5 of the agreement based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the organization complied with the terms of the agreement.

An audit involves performing procedures to obtain audit evidence about the organization's compliance with the agreement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of compliance, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall compliance with the agreement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, BATC Community Development Corporation was in compliance, in all material respects, with the criteria established in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement.

The supplementary information contained in the accompanying schedule is presented for purposes of additional information to the membership and does not form part of the financial statements. The schedule has not been audited other than in the course of our audit of the financial statements to the extent necessary to allow us to render an opinion thereon.



North Battleford, Saskatchewan  
July 31, 2014

Chartered Accountants

G.K. Holm, CA\* W.J. Clements, CA\* G.D. Kwong, CMA, CA\* L.A. Raiche, CA, CFP\* D.D. Oberg, CA\*

B.W. Svenkeson, CA\*, Associate

\*Denotes a Professional Corporation





Holm Clements Kwong Raiche Oberg

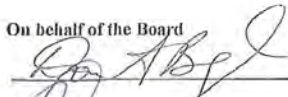
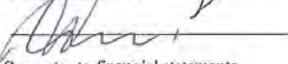
**BATC COMMUNITY DEVELOPMENT CORPORATION**

Statement of Financial Position

March 31, 2014

	2014	2013
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 1,582,406	\$ 1,066,006
Accounts receivable	-	1,700
	<u>\$ 1,582,406</u>	<u>\$ 1,067,706</u>
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Allocations payable	\$ 545,232	\$ 458,223
Deferred revenue	1,037,174	609,483
	<u>1,582,406</u>	<u>1,067,706</u>
<b>NET ASSETS</b>		
<b>UNRESTRICTED</b>	<u>-</u>	<u>-</u>
	<u>\$ 1,582,406</u>	<u>\$ 1,067,706</u>

On behalf of the Board

 Director  
 Director

See notes to financial statements

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**

**Statement of Operations**  
**Year Ended March 31, 2014**

	2014	2013
<b>REVENUE</b>		
First Nations and Metis Relations	\$ 4,053,723	\$ 4,401,572
Interest income	5,164	3,345
	<u>4,058,887</u>	<u>4,404,917</u>
<b>EXPENSES</b>		
Administration fees	587,848	678,411
Allocations	3,470,603	3,726,120
Bank charges	436	386
	<u>4,058,887</u>	<u>4,404,917</u>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>

See notes to financial statements

Holm Clements Kwong Raiche Oberg

BATC COMMUNITY DEVELOPMENT CORPORATION

Statement of Changes in Net Assets

Year Ended March 31, 2014

	<u>2014</u>	<u>2013</u>
<b>BALANCE - BEGINNING OF YEAR</b>	<b>\$ -</b>	<b>\$ -</b>
Excess of revenue over expenses	<u>-</u>	<u>-</u>
<b>BALANCE - END OF YEAR</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>

See notes to financial statements

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**

**Statement of Cash Flows  
Year Ended March 31, 2014**

	2014	2013
<b>OPERATING ACTIVITIES</b>		
Cash receipts from grants	\$ 4,483,113	\$ 4,873,783
Cash paid to suppliers and employees	(3,971,877)	(4,470,310)
Interest received	5,164	3,345
<b>INCREASE IN CASH FLOW</b>	<b>516,400</b>	<b>406,818</b>
<b>CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR</b>	<b>1,066,006</b>	<b>659,188</b>
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	<b>\$ 1,582,406</b>	<b>\$ 1,066,006</b>
<b>CASH AND CASH EQUIVALENTS CONSIST OF:</b>		
Cash	\$ 1,582,406	\$ 1,066,006

See notes to financial statements

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**

**Notes to Financial Statements**

**Year Ended March 31, 2014**

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**1. Nature of the business**

BATC (Battleford Agency Tribal Chiefs) Community Development Corporation was incorporated under *The Non-Profit Corporations Act* of Saskatchewan as a membership corporation. The organization is to facilitate the allocations of net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are allotted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. The operations commenced in October, 2007.

**2. Significant accounting policies**

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies the organization considered particularly significant.

Cash and cash equivalents

The organization's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn, bank lines of credit and term deposits with a maturity period of three months or less from the date of acquisition. Term deposits that the organization cannot use for current transactions because they are pledged as security are also excluded from cash and cash equivalents.

Income taxes

The corporation qualifies as a non-profit organization as defined in the *Income Tax Act* and, as such, it is exempt from income taxes.

Revenue recognition

BATC Community Development Corporation follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Revenues received in advance of related expenditures is deferred to the period when the expenditures are incurred.

Investment income is recognized as revenue when earned.

*(continues)*

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**

**Notes to Financial Statements**

**Year Ended March 31, 2014**

**2. Significant accounting policies (continued)**

Measurement uncertainty

When preparing financial statements according to Canadian accounting standards for not-for-profit organizations, management makes estimates and assumptions relating to:

- reported amounts of revenue and expenses
- reported amounts of assets and liabilities
- disclosure of contingent assets and liabilities.

Estimates are based on a number of factors including historical experience, current events and actions that the organization may undertake in the future, and other assumptions that management believes are reasonable under the circumstances. By their nature, these estimates are subject to measurement uncertainty and actual results could differ.

In particular, significant uncertainties include estimates for incomplete or cancelled projects and/or surplus funds from completed projects to be returned to the organization. Due to the difficulty in estimating possible returned allocations, there has been no estimate made in the records for possible returned allocations. During the year, there were \$41,065 (2013 - \$5,029) in amounts returned to the organization to be reallocated.

**3. Related party transactions**

The organization paid administration fees to Battleford Agency Tribal Chiefs Inc. (BATC Inc.) totalling \$587,848 (2013 - \$678,411) for all administration activities related to its operations. BATC Inc. is the sole member of the organization and BATC Inc. shares are owned by five member First Nations.

Allocations expense includes \$36,074 (2013 - \$33,000) paid to BATC Inc. and \$1,144,191 (2013 - \$1,127,599) to member First Nations, of which \$3,907 (2013 - \$300) and \$138,307 (2013 - \$154,452) are included in allocations payable to BATC Inc. and member First Nations, respectively.

Transactions with related parties are recorded at their exchange amount.

**4. Financial instruments**

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2014.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its grants and accounts payable.

**5. Economic dependence**

The organization is dependant on the funding from First Nations and Metis Relations, a division of the Government of Saskatchewan.

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**

**Notes to Financial Statements**

**Year Ended March 31, 2014**

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**6. Contingent liability**

In the year ended March 31, 2011, the organization received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement and allocation, the Province would withhold future payments that would be distributed to BATC Community Development Corporation for the purpose of complying with the judgment of the court. Recipients of this funding have been informed and have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for possible adjustment has been included in these financial statements.

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**  
 Schedule of Salaries, Honoraria and Travel Expenses and Other Remuneration  
 Elected or Appointed Officials  
Year Ended March 31, 2014

Name	Position	Months	Honoraria	Other	Total	Travel
<b><u>Elected Officials</u></b>						
Ahenakew, Larry	Chief/CDC Board	12	\$ 3,750	\$ -	\$ 3,750	\$ 1,152
Baptiste, Stewart	Chief/CDC Board	12	3,750	-	3,750	401
Buglas, Don	CDC Board	12	4,200	-	4,200	-
Fox, Wallas	CDC Board	12	500	-	500	391
Gopher, Oscar	CDC Board	10	2,000	-	2,000	417
Mahon, Derek	CDC Board	12	2,750	-	2,750	124
Pooyak, Don	CDC Board	12	2,000	-	2,000	345
Starchief, Daniel	Chief/CDC Board	5	1,250	-	1,250	179
Swiftwolfe, Quenton	CDC Board	12	1,850	-	1,850	484
Wapass, Delbert	CDC Board	12	1,000	-	1,000	425
Weenie, Ben	Chief/CDC Board	12	3,000	-	3,000	993
Whitecalf, Lori	Chief/CDC Board	12	4,750	-	4,750	2,031

Holm Clements Kwong Raiche Oberg

**BATC COMMUNITY DEVELOPMENT CORPORATION**  
 Schedule of Salaries, Honoraria and Travel Expenses and Other Remuneration  
 Unelected or Senior Officials  
Year Ended March 31, 2014

Name	Position	Months	Salary	Honoraria	Other	Total	Travel
Neil Sasakamoose	CEO and Executive Director	12	\$ -	\$ 2,500	\$ -	\$ 2,500	\$ 707
Vivian Whitecalf	CDC Director	12	70,490	-	-	70,490	5,835



## **STRATEGIC PLAN 2014-2015 (DRAFT)**

Strategic planning for BATC Community Development Corporation is ongoing. A review of the draft strategic plan was presented to the board of directors and a decision was made to approve the draft strategic plan, and then schedule a session for its completion in the near future. The BATC Community Development Strategic Plan for 2014-15 (DRAFT) was approved on August 25, 2014.

### **CORE VALUES**

- Good Governance Practice
- Communication
- Improve Quality of Life
- Respect for Culture
- Sharing
- Legacy

### **VISION**

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

Tagline – Supporting the Development of Healthy Communities

### **MISSION**

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

## STRATEGIC PLAN 2014-2015 (DRAFT)

Good Governance Practice			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Having good policies	Review once yearly	ongoing	Resolution receiving report and update as necessary
Effective management team	Evaluation	March 31, 2015	Management regular reporting to board
Having Effective Board	Audit	September 30, 2014	Auditor's management letter
Accountability/Transparency	Audit	August 30, 2014	Audited Financial Statements Feedback
	Grant Recipient List for 2013-14	August 30, 2014	Meet SK Government reporting timeline
	Distribution of Annual Report	August 31, 2014	Annual Report Feedback
Compliant with GFA	Required Reporting	August 31 & September 30, 2014	Meet SK Government reporting timeline
Communication			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Create public awareness of CDC	Have information booth at Treaty Days in catchment area	May – June 2014	Reporting
	Grant Recipient List for 2013-14	September 30, 2014	Newspaper supplement
	Distributing Annual Report	August 31, 2014	Annual Report
	Website Updates	April 1, 2014 – March 31, 2015	Website Visits
Branding	Promote and Publicize	September 30, 2014	Have brochures printed and available
	Photos – Cheque Presentations	When possible	Reporting
Improve Quality of Life			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Provide economic development opportunities for communities	Call for Proposals	April 1, 2014 – March 31, 2015	Reporting on each project's completion, etc.
Supporting Youth	To assist individual youth when funds are available	April 1, 2014 – March 31, 2015	Reporting on each of projects completion, etc.
Respect for Culture			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Supporting Culture	Enable projects that promote culture	April 1, 2014 – March 31, 2015	Yearend report to board on all cultural initiatives
Sharing			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Fairness – Equity / Accessibility / Respect	Develop & approve distribution model that meets the goal	April 1, 2014	Resolution approving distribution model
Legacy			
<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Supporting development of long term permanent projects	Communicate long term support with communities	April 1, 2014 – March 31, 2015	Number of projects and dollar amounts for long term permanent projects

## **OPERATIONS ANALYSIS (ASSESSMENT OF GOALS & OBJECTIVES)**

Supporting the development of healthy communities is the vision of the BATC Community Development Corporation and by following the Core Values created in the strategic plan, we are able to meet our goals and objectives.

Good governance practices means reviewing and following policies, having an effective management team and board, being accountable and transparent to the public and the governing bodies, and being compliant with the gaming framework agreement. We have met our goals within this core value by reviewing policies & strategic planning, meeting deadline dates and reporting to the appropriate levels of government as required and providing information to the general public.

As part of our communications, management set up display booths at every treaty day event within the tribal council in May and June. Our annual report was distributed to all first nations in Saskatchewan, to the Federation of Saskatchewan Indians (FSIN), Saskatchewan Indian Gaming Authority (SIGA), to all Members of Parliament in Saskatchewan, to Members of the Legislative Assembly of Saskatchewan, and to all the Ministry offices within the Government of Saskatchewan. Another important aspect to our communications are the cheque presentations for approved projects. The photo of the cheque presentations are sent out to local newspapers and also posted in our bulletin area in the office.

We support the cultural aspect of many of the projects we fund, such as round dances, powwows, dance festivals, the arts, and traditional workshops.

The distribution model for getting funds out to our communities is based on fairness and equity. The basis of the model is a per capita distribution with a base amount and this is approved annually by the board of directors.

We have provided grants to projects which fall under our core value of legacy. These large projects are based on long term permanent legacies such as a renovations of an opera house and town hall. Other projects have been band halls and other capital structures.

All of our projects are reviewed by the board via recipient applications at our quarterly allocation meetings. Once an application is approved, the core values are gauged by proceeding through the goals and objectives for each application. Payments are issued, project is made public, recipient is required to report on expenditures, management ensures reporting is compliant, and then the project file is closed and retained for audit purposes.

BATC Community Development Corporation maintains a good standing with the various levels of government that require our year-end reporting and remains to be transparent and accountable to all. As another year comes to a close, the board ensures that they and the management team continues to meet the goals and objectives put forth through the strategic plan.

## THROUGH THE YEARS—A PHOTO COLLECTION



## THROUGH THE YEARS—A PHOTO COLLECTION



## THROUGH THE YEARS—A PHOTO COLLECTION



# THROUGH THE YEARS—A PHOTO COLLECTION

## Sakicawasihk 2013

A whirl of sound and colour enlivened the North Battleford Exhibition Grounds Wednesday, July 10 during the second day of the three-day Sakicawasihk 2013 Powwow sponsored by the Gold Eagle Casino. In a celebration of First Nations culture, 400 dancers from as far away as Mexico competed for prize money in a wide range of categories for all ages. A drumming competition also added to the excitement. It was the 15th consecutive hosting of the event.

PHOTOS BY SEAN MACEY

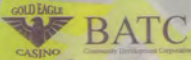


## 2013 Gold Eagle Casino Sakicawasihk Pow Wow

*~ Thank You ~*

to everyone who donated time & to sponsors for their generosity to help make the 2013 Pow Wow a great success

### Major Sponsors



### Platinum Sponsors



### Eagle Sponsors



Thank you to our artsVest partnership supporters



**BATC**  
Community Development Corporation

**Navarro Masonry**

**J & D Roofing**



## Stuff the Stockings

PHOTO BY JOHN CAIRNS

Volunteers were handing out the beef on a bun on Tuesday during the noon hour at the Empty Stocking Fund's annual Beef on a Bun event. Proceeds from the popular annual event at the Third Avenue United Church go towards the Empty Stocking Fund's campaign to ensure Christmas meals and gifts are available to the less fortunate. The event traditionally kicks off the fund's drive for donations. This year the organization received a boost in the form of a major donation from the Battlefords Agency Tribal-Chiefs CDC, who have contributed \$10,000 towards the Empty Stocking Fund efforts.