



**BATC**  
Community Development Corporation

**ANNUAL REPORT  
2011—2012**

**SUPPORTING THE DEVELOPMENT OF  
HEALTHY COMMUNITIES**

## IN MEMORY

*Dedicated in memory of our friends and colleagues*



*Late Wayne Standinghorn*



*Late Clifford Spyglass*

To laugh often and much; to win the respect of intelligent people  
and the affection of children;  
to earn the appreciation of honest critics  
and endure the betrayal of false friends;  
to appreciate beauty; to find the best in others;  
to leave the world a bit better  
whether by a healthy child, a garden patch,  
or a redeemed social condition;  
to know even one life has breathed easier because  
you have lived. This is to have succeeded.  
- Ralph Waldo Emerson

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# BATC CDC STRATEGIC PLAN

Strategic planning for BATC Community Development Corporation included a review of the last year’s Strategic Plan and minimal changes were made. The BATC Community Development Strategic Plan for 2012 -13 was approved on August 27, 2012.

## CORE VALUES

- Good Governance Practice
- Communication
- Improve Quality of Life
- Respect for Culture
- Sharing
- Legacy

## VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

Tagline – Supporting the Development of Healthy Communities

## MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

## GOALS & OBJECTIVES:

### Good Governance Practice

<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Having good policies	Review once yearly	May 31, 2012	Resolution receiving report and update as necessary
Effective management team	Evaluation	Mar 31, 2012	Management regular reporting to board
Having Effective Board	Audit	July 31, 2012	Auditor’s management letter
Accountability/Transparency	Audit	July 31, 2012	Audited Financial Statements Feedback
	Grant Recipient List for 2011-12	Sept 30, 2012	Newspaper supplement
	Distribution of Annual Report	August 31, 2012	Annual Report Feedback
Compliant with GFA	Required Reporting	August 31, 2012	Meet FNMR reporting timeline



**Team BATC**

BATC 2012 Saskatchewan First Nations Winter Games

## BATC CDC STRATEGIC PLAN—CONTINUED

### Communication

<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Create public awareness of CDC	Have information booth at Treaty Days in catchment area	May – Jun 2012	Reporting
	Grant Recipient List for 2011-12	Sept 30, 2012	Newspaper supplement
	Distributing Annual Report	August 31, 2012	Feedback on Annual Report
	Website Updates	April 1, 2012- March 31, 2013	Website Visits
Branding	Public Information Sessions	3-4/year	Reporting
	Promote and Publicize	Sept 30, 2012	Have brochures printed and available
	Photos – Cheque Presentations	When possible	Reporting

### Improve Quality of Life

<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Provide economic development projects opportunities for communities	Call for Proposals	Apr 1, 2012 –	Reporting on each of completion, etc.
		Mar 31, 2013	
Supporting Youth projects	To assist individual youth when funds are available	Apr 1, 2012 –	Reporting on each of completion, etc.
		Mar 31, 2013	

### Respect for Culture

<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Supporting Culture	Enable projects promoting culture	April 1, 2012- Mar 31, 2013	Year end report to board on all cultural initiatives

### Sharing

<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Fairness – Equity/Accessibility/Respect	Develop & approve distribution model that meets the goal	Jun 1, 2012	Resolution approving distribution model

### Legacy

<u>Objective</u>	<u>Goal</u>	<u>Time</u>	<u>Measurement</u>
Supporting development of long term permanent projects	Communicate long term support with communities	Apr 1, 2012 – Mar 31, 2013	Number of projects and dollar amounts for long term permanent projects

## BACKGROUND

Battlefords Agency Tribal Chiefs Inc. was formally created through a signing ceremony in March 2007, and it consisted of membership from Ahtahkakoop, Moosomin, Red Pheasant, Sweetgrass, & Young Chippewayan First Nations. The development of the new Tribal Council partnership required a commitment from the member First Nations, Indian and Northern Affairs Canada, and the Federation of Saskatchewan Indians Nations Chiefs Assembly, to begin the process of representing First Nations on a variety of First Nations issues. In April of 2009, Saulteaux First Nation joined as the sixth member of Battlefords Agency Tribal Chiefs, Inc.

Under the 2007 Gaming Framework Agreement review process, the Battlefords Agency Tribal Chiefs Inc. accepted the responsibility of administering and managing 25% of the Gold Eagle Casino profits through the establishment of BATC Community Development Corporation. This responsibility was granted by the FSIN Chiefs in Assembly and subsequently the FSIN and the Province of Saskatchewan signed the 2007 Amending Agreement on June 11, 2007.

5. The following section is added after section 7.2:

*“7.2.1 By resolution dated May 30, 2007, the FSIN has designated Battlefords Agency Tribal Chiefs (“BATC”) as the host Tribal Council for the Gold Eagle Casino for the purposes of establishing a Community Development Corporation to receive distributions made under paragraph 4.1(c)(iii), to replace Battlefords Tribal Council and Gold Eagle Community Development Corporation. For these purposes, BATC has incorporated BATC Community Development Corporation located in the community of North Battleford. Therefore, notwithstanding subsection 7.2(b):*

*(a) BATC is the host Tribal Council for the Gold Eagle Casino and has incorporated the BATC Community Development Corporation, replacing Battlefords Tribal Council and Gold Eagle Community Development Corporation under this Agreement;*

The Battlefords Agency Tribal Chiefs is committed to distributing funding through a fair and equitable process that is accountable and transparent to the members, through full disclosure of grants.



**Team BATC**  
Thunderchild 2011 Summer Games

## MESSAGE FROM THE CHAIRMAN



On behalf of the Board of Directors, I am pleased to present the 2011-12 Annual Report of BATC Community Development Corporation (BATC CDC). This year the Board of Directors and staff of BATC CDC were saddened by the untimely passing of two of our past directors. May the families of Late Wayne Standinghorn and Late Clifford Spyglass find comfort in knowing both strongly believed in giving, which made them both ideal candidates for the board. Their presence as directors was an honor for all those who worked with them within BATC CDC.

2011 -12 was another successful year with a total of 122 grants distributed. The total distribution to recipients was \$2,736,141.56 which is slightly below last year's distribution. The recipients are to be commended for the projects and programs they are providing to their communities through our funding. Management reports that recipients also need to be praised for the prompt reporting they are providing. As years go by, most recipients are now completely aware of the processes and they are complying with policies as required, in order to receive future funding.

Strategic planning entailed a review of the previous year's plan and found only minor changes, as what is currently in place is effective for the management and board. Legacy is a Core Value that was added to the 2011 – 12 strategic plan and the objective of Legacy is to support recipients in their long term projects. An example of this is the support we provided to the City of North Battleford for the construction phase of the Credit Union CUplex. BATC CDC provided grants towards this project beginning in 2009 and to date the City of North Battleford received a total of \$862,000.00. Other recipients of yearly grants are Ahtahkakoop Cree Nation for their Hall Project, and the Town of Battleford for their Town Hall/Opera House Project.

The Board of Directors works diligently to ensure the processes within BATC CDC are in compliance with the Gaming Framework Agreement and are in accordance with the Canadian generally accepted accounting standards for non-profit organizations. The Board of Directors also takes pride in meeting the goals and objectives within the Core Values, which are: Good Governance Practice, Communication, Improve Quality of Life, Respect for Culture, Sharing, and Legacy.

The management staff continually provides the Board of Directors with quarterly updates on budgets, grant reports, and on the promotion of BATC CDC's provisions to the surrounding communities.

On behalf of the BATC CDC Board of Directors we would like to convey our appreciation to the Gold Eagle Casino for providing us with a portion of their revenue, which allows us to give to the communities that surround us.

**Neil Sasakamoose**, Chair  
BATC Community Development Corporation

## BOARD OF DIRECTORS



**Chief Larry Ahenakew**  
Ahtahkakoop Cree Nation



**Chief Duane Antoine**  
Battlefords Tribal Council



**Chief Stewart Baptiste**  
Red Pheasant Cree Nation



**Don Buglas**  
City of North Battleford



**Chief Wallace Fox**  
Onion Lake Cree Nation



**Chief Elliot Kahepaysewat**  
Moosomin First Nation



**Chief Velma Night**  
Saulteaux First Nation



**Senator Don Pooyak**  
Battlefords Agency Tribal Chiefs



**Chief Rodger Redman**  
Files Hills Qu'Appelle Tribal Council



**Neil Sasakamoose**  
Battlefords Agency Tribal Chiefs



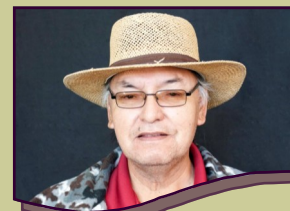
**Late Wayne Standinghorn**  
Sweetgrass First Nation



**Garth Walls**  
Town of Battleford



**Chief Delbert Wapass**  
Thunderchild First Nation



**Chief Ben Weenie**  
Young Chippewyan First Nation



## BATC CDC STAFF



**Vivian Whitecalf**  
A/General Manager



**Kathy Kissick**  
Director of Finance, BATC



**Brenda Wuttunee**  
Finance Clerk, BATC

## 2011—2012 BATC CDC GRANT RECIPIENTS

Organization	Project Name	Grant
Ahtahkakoop Cree Nation	2011 Rodeo & Sports Day	\$ 38,778.25
Ahtahkakoop Cree Nation	Grader Payment III	\$ 49,000.00
Ahtahkakoop Cree Nation	Hall Payment	\$ 144,000.00
Allen Sapp Gallery	Storytelling with Leah Dorion	\$ 5,000.00
Baptiste Chuckwagons	Baptiste Chuckwagons	\$ 10,000.00
BATC Athletics Inc.	Summer Games 2011	\$ 20,000.00
BATC Athletics Inc.	Winter Games 2012	\$ 35,000.00
Battleford Agency Tribal Chiefs	BATC Saskatchewan Winter Games 2012	\$ 125,000.00
Battlefords & Area Sexual Assault Centre	11th Annual Spring Fair & Trade Show	\$ 3,850.00
Battlefords & Area Sexual Assault Centre	Girl Power	\$ 2,000.00
Battlefords Boys and Girls Club	Battlefords Boys and Girls Club Operational Funding	\$ 11,000.00
Battlefords Concern For Youth	Access to Elders	\$ 726.18
Battlefords Concern For Youth	CFY Nutrition Program	\$ 3,500.00
Battlefords Family Health Centre	Battlefords Family Health Centre -Community Garden	\$ 1,500.00
Battlefords Family Health Centre	Community Garden 2012	\$ 2,000.00
Battlefords First Nations Joint Board of Education	Sakewew Annual Pow Wow	\$ 1,000.00
Battlefords Indian & Metis Friendship Center	Emergency Shelter for Homeless People	\$ 5,000.00
Battlefords Minor Football (BMF)	BMF Equipment Fundraiser	\$ 2,500.00
Battlefords Residential Services Inc. (BRSI)	2 New Group Homes	\$ 2,500.00
Battlefords Union Hospital Foundation Inc.	Endoscopic Towers	\$ 50,000.00
Battlefords Union Hospital Foundation Inc.	Festival of Trees	\$ 2,500.00
Battlefords Union Hospital Foundation Inc.	Increase of previous grant 091511-26	\$ 410.00
Battlefords Urban Aboriginal Celebration	National Aboriginal Day Celebrations	\$ 2,000.00
Big Bear Band	Renovations - Fire Damage	\$ 6,980.04
Big Bear Memorial Ent.	Big Bear Energy Efficient Program	\$ 10,000.00
Border Chiefs Senior A Hockey Club	Border Chiefs Senior A Hockey Club	\$ 10,000.00
Border Chiefs Senior A Hockey Club	Border Chiefs Senior A Hockey Club (2)	\$ 10,000.00
BridgeFest 2011 Committee	BridgeFest 2011(Title Sponsorship)	\$ 24,000.00
BTC Human Services Corporation	BTC Sports Summer Games 2011	\$ 20,000.00
Canadian Red Cross Society N.B.	Battlefords and Area Prepares, Trains, and Responds	\$ 2,100.00
Catholic Family Services of the Battlefords	Family Support Services	\$ 25,000.00
Chief Little Pine School	Chief Little Pine Grad 2011	\$ 1,500.00
Chief Poundmaker School Grant	2011 1A Boys High School Provincial Championships	\$ 2,500.00
City of North Battleford	BATC-CDC High School Scholarship	\$ 1,500.00
City of North Battleford	Battlefords Multipurpose Facility (CU Plex)	\$ 200,000.00

## 2011—2012 BATC CDC GRANT RECIPIENTS—CONTINUED

City of North Battleford	Hydro Bike Aquafit	\$ 17,325.00
Clifford Wuttunee School	Hot Lunch Program	\$ 10,000.00
Ecole Monseigneur Blaise Morand	Aboriginal Cultural Awareness	\$ 1,000.00
Empty Stocking Fund Inc	Empty Stocking Fund / Food Bank	\$ 10,000.00
File Hills Qu'Appelle Tribal Council	FHQ First Nations Community Initiatives	\$ 220,000.00
Fin Island Trail Run Organizing Committee	Fin Island Trail Run	\$ 500.00
Gold Eagle Casino	Sakicawasihk Pow Wow	\$ 15,000.00
Holy Family School	Aboriginal Cultural Awareness	\$ 1,000.00
JDRF	The Battlefords JDRF Walk to Cure Diabetes	\$ 250.00
John Paul II Collegiate	2011 -12 School Year	\$ 1,000.00
Little Pine First Nation	Fitness Equipment (2007-08 funding)	\$ 30,150.00
Little Pine First Nation	Fix Up of Youth Center	\$ 11,014.00
Little Pine First Nation	Little Pine Youth/Sports	\$ 26,141.00
Little Pine First Nation	LPFN Days of Thunder 2011	\$ 40,000.00
Little Pine First Nation	Maintaining Elder Knowledge	\$ 10,000.00
Little Pine First Nation	Post Secondary Laptops	\$ 11,555.08
Little Pine First Nation	Sport and Rec Coordinator	\$ 7,767.00
Little Pine First Nation	Winter Games 2012 Saskatoon	\$ 43,000.00
Little Pine First Nation	Youth and Culture Coordinator	\$ 10,856.00
Living Sky School Division No. 202	Inspiring Movement Through Dance	\$ 1,500.00
Lucky Man First Nation	Lucky Man - Cultural Development & Wellness	\$ 61,256.37
Midwest Food Resource Project Inc.	Battlefords Food Security Project	\$ 3,000.00
Moosomin First Nation	Arena Repairs	\$ 20,000.00
Moosomin First Nation	Keeping the Peace	\$ 21,228.74
Moosomin First Nation	Moosomin Public Works	\$ 43,000.00
Moosomin First Nation	School Equipment	\$ 5,000.00
Moosomin First Nation	Security Equipment	\$ 2,000.00
Moosomin First Nation	Sports Grounds	\$ 32,107.00
Mosquito First Nation	Christmas Celebration	\$ 78,434.14
Mosquito First Nation	Honouring the Chiefs Round Dance/Dinner	\$ 7,500.00
Mosquito First Nation	Solomon Stone 1st Annual Soccer Tournament	\$ 12,000.00
NBCHS Living Sky School Division	My Rules	\$ 1,500.00
NDN Hockey Organization	NDN Hockey Organization	\$ 10,000.00
North Battleford Golf & Country Club	Donate to Irrigate	\$ 10,000.00
North Battleford Library	Aboriginal Storytelling Celebration	\$ 1,000.00
Onion Lake Border Queens	Onion Lake Border Queens Hockey Club	\$ 9,400.00
Onion Lake Child & Youth Care Home	Furniture & Household	\$ 35,000.00
Onion Lake Cree Nation	Community Entrepreneurs Initiative	\$ 25,000.00
Onion Lake Cree Nation	Community Entrepreneurs Initiative	\$ 25,000.00
Onion Lake Cree Nation	Community Support Services Project	\$ 12,264.55
Onion Lake Cree Nation	Cowboy Society Project	\$ 4,500.00
Onion Lake Cree Nation	Elder's Retreat Project	\$ 12,000.00
Onion Lake Cree Nation	Honouring of Mothers and Fathers	\$ 12,000.00
Onion Lake Cree Nation	Onion Lake Annual Quad Rally	\$ 10,000.00
Onion Lake Cree Nation	Onion Lake Bus Driver's Retreat	\$ 10,000.00
Onion Lake Cree Nation	Onion Lake Bus Lines	\$ 4,295.00
Onion Lake Cree Nation	Onion Lake Community Support Services	\$ 10,000.00
Onion Lake Cree Nation	Onion Lake Sports, Culture & Recreation	\$ 10,000.00
Onion Lake Cree Nation	Social Development Reinvestment Liason Project	\$ 22,938.00
Onion Lake Eagles	Eagles Senior Recreation Hockey Team	\$ 10,000.00
Portage Vocational Society Inc.	Vocational Training - Grenhouse Program	\$ 1,000.00
Poundmaker Cree Nation	2012 Winter Games in Saskatoon (1)	\$ 8,400.00

## 2011—2012 BATC CDC GRANT RECIPIENTS—CONTINUED

Poundmaker Cree Nation	Poundmaker Center	\$ 79,918.00
Poundmaker Cree Nation	Preparation For Winter Games 2012	\$ 13,070.00
Poundmaker Cree Nation	Winter Games in Saskatoon (2)	\$ 20,082.00
Red Pheasant Cree Nation	FSIN Hockey Tournament	\$ 37,500.00
Red Pheasant First Nation	Band Membership Support	\$ 38,067.50
Red Pheasant First Nation	Ditch Clean Up / Fencing	\$ 30,000.00
Red Pheasant First Nation	Soccer / Medical Costs	\$ 20,000.00
Red Pheasant First Nation	Soccer / Medical Costs (additional funds)	\$ 10,000.00
Red Pheasant First Nation	Summer Games 2011	\$ 11,500.00
Sask First Nation 2011 Summer Games Inc.	Saskatchewan First Nation 2011 Summer Games	\$ 80,000.00
Saulteaux First Nation	2011 Sports Day and Facilities Commemoration	\$ 18,500.00
Saulteaux First Nation	2011 Treaty Day Celebrations	\$ 10,400.00
Saulteaux First Nation	Arena Operations 2011-12	\$ 30,000.00
Saulteaux First Nation	High School Scholarship 2011	\$ 1,500.00
Saulteaux First Nation	Transition to Employment	\$ 25,000.00
Saulteaux First Nation	Transition to Employment (TTE)	\$ 18,544.49
Saulteaux First Nation	Urban Housing Work Plan	\$ 9,500.00
Svaboda Dance Festival Association	Svaboda Dance Festival	\$ 1,000.00
Sweetgrass First Nation	Sweetgrass Band New Projects	\$ 37,188.81
Sweetgrass First Nation	Sweetgrass Band New Projects 2	\$ 38,700.00
Sweetgrass First Nation	Sweetgrass Band New Projects 3	\$ 94,422.19
Thunderchild First Nation	Awasisak Nikan Youth Center	\$ 50,000.00
Thunderchild First Nation	Communications Enhancement	\$ 11,000.00
Thunderchild First Nation	Project #2 - TCFM 97.3 Upgrade	\$ 21,779.40
Thunderchild First Nation	Public Works Administration	\$ 44,712.82
Thunderchild First Nation	Virtual Server Upgrade	\$ 21,600.00
Town of Battleford	BATC-CDC High School Scholarship Grant	\$ 1,500.00
Town of Battleford	Opera House/Town Hall Project	\$ 75,000.00
TTWIFI Ltd	TWIFI South Bay Expansion	\$ 44,000.00
Western Development Museum	A Prairie Christmas	\$ 1,000.00
Western Development Museum	A Prairie Christmas	\$ 1,250.00
Western Development Museum	Great Pumpkin Masquerade & Family Dance	\$ 500.00
Western Development Museum	Those Were the Days	\$ 1,250.00
Western Development Museum	Winning the Prairie Gamble- First Nations Education	\$ 2,000.00
Young Chippewyan First Nation	Band Costs	\$ 6,930.00
	<b>Total Grants Provided for 2011-12</b>	<b>\$ 2,736,141.56</b>



**Team BATC**  
Thunderchild 2011 Summer Games

BATC COMMUNITY DEVELOPMENT CORPORATION

North Battleford, Saskatchewan

INDEPENDENT AUDITORS' REPORT AND FINANCIAL STATEMENTS

March 31, 2012

# Swanson Gryba & Company

CHARTERED ACCOUNTANTS

Telephone (306) 445-0488  
Facsimile (306) 446-3155



Post Office Box 1027  
1282 - 101<sup>st</sup> Street  
NORTH BATTLEFORD  
Saskatchewan  
S9A 3E6

*Partners*

Howard P. Swanson, C.A. (Retired)  
Garth M. Swanson, B. Comm., C.A.\*  
Greg J. Gryba, B. Comm., C.A.\*  
(\*denotes a professional corporation)

## INDEPENDENT AUDITORS' REPORT

To the Directors of  
BATC Community Development Corporation

We have audited the accompanying financial statements of the BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2012, and the statements of operations and changes in net assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2012, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

# Swanson Gryba & Company

CHARTERED ACCOUNTANTS

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(\*denotes a professional corporation)

## Report on Other Legal and Regulatory Requirements

We also audited BATC Community Development Corporation's compliance as at March 31, 2012 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.10 and 7.5 of the 2002 Gaming Framework Agreement with the province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization. Compliance with the Framework Agreement is the responsibility of management. It is our responsibility to express an opinion on this compliance based on our audit. The audit was conducted in accordance with Canadian generally accepted auditing standards, which require we plan and perform an audit to obtain reasonable assurance that the established criteria have been complied with per the Framework Agreement.

In our opinion, as at March 31, 2012, BATC Community Development Corporation is in compliance, in all material respects, with the criteria established in sections 7.10 and 7.5 of the 2002 Gaming Framework Agreement.

The supplementary information contained in the accompanying schedule is presented for purposes of additional information to the membership and does not form part of the financial statements. The schedule have not been audited other than in the course of our audit of the financial statements to the extent necessary to allow us to render an opinion thereon.

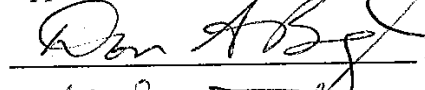
North Battleford, Saskatchewan  
July 23, 2012

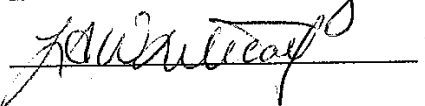
Chartered Accountants

BATC COMMUNITY DEVELOPMENT CORPORATIONStatement of Financial Position  
March 31, 2012

	<u>ASSETS</u>		
	March 31 <u>2012</u>	March 31 <u>2011</u> (Note 2)	April 1 <u>2010</u> (Note 2)
CURRENT			
Cash	\$ 659,188	\$ 603,724	\$ 669,387
Accounts receivable	3,264	3,874	11,100
	<u>\$ 662,452</u>	<u>\$ 607,598</u>	<u>\$ 680,487</u>
	<u>LIABILITIES</u>		
CURRENT			
Allocations payable	\$ 523,616	\$ 419,449	\$ 594,397
Deferred revenue	138,836	188,149	86,090
	<u>662,452</u>	<u>607,598</u>	<u>680,487</u>
	<u>NET ASSETS</u>		
UNRESTRICTED	<u>NIL</u>	<u>NIL</u>	<u>NIL</u>
	<u>\$ 662,452</u>	<u>\$ 607,598</u>	<u>\$ 680,487</u>

Approved on behalf of the Board.

 Director

 Director

The accompanying notes are an integral part of these financial statements.

BATC COMMUNITY DEVELOPMENT CORPORATIONStatement of Operations and Changes in Net Assets  
for the year ended March 31, 2012

	<u>2012</u>	<u>2011</u>
REVENUES		
First Nations and Metis Relations - Current Year Funding	\$ 3,210,691	\$ 2,282,170
- 2007 / 2008 Distribution		905,421
Interest and other	1,578	305
	<u>3,212,269</u>	<u>3,187,896</u>
EXPENSES		
Administration fees	537,434	398,203
Allocations	2,674,512	2,789,362
Bank charges	323	331
	<u>3,212,269</u>	<u>3,187,896</u>
EXCESS OF REVENUE OVER EXPENSES	NIL	NIL
UNRESTRICTED NET ASSETS AT BEGINNING OF YEAR	<u>NIL</u>	<u>NIL</u>
UNRESTRICTED NET ASSETS AT END OF YEAR	<u>\$ NIL</u>	<u>\$ NIL</u>

The accompanying notes are an integral part of these financial statements.



BATC COMMUNITY DEVELOPMENT CORPORATIONStatement of Cash Flows  
for the year ended March 31, 2012

	<u>2012</u>	<u>2011</u>
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ NIL	\$ NIL
Add (deduct) items not affecting cash		
Decrease (increase) in accounts receivable	610	7,226
Increase (decrease) in accounts payable	104,167	(174,948)
Increase (decrease) in deferred revenues	<u>(49,313)</u>	<u>102,059</u>
	<u>55,464</u>	<u>(65,663)</u>
CASH USED DURING THE YEAR	55,464	(65,663)
CASH AT BEGINNING OF YEAR	<u>603,724</u>	<u>669,387</u>
CASH AT END OF YEAR	<u>\$ 659,188</u>	<u>\$ 603,724</u>

The accompanying notes are an integral part of these financial statements.

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements  
March 31, 2012

1. Nature of Operations

The BATC Community Development Corporation was incorporated under The Non-Profit Corporations Act as a membership corporation. The organization is to facilitate the distribution ("allocations") of the net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are allotted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. The operations commenced in October, 2007.

2. Summary of Significant Accounting Policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following policies:

(a) Basis of accounting

Effective April 1, 2011, the organization adopted the requirements of the Canadian Institute of Chartered Accountants (CICA) Handbook - Accounting, electing to adopt the new accounting framework: Canadian accounting standards for not-for-profit organizations. These are the organization's first financial statements prepared in accordance with these standards, which have been applied retrospectively. The accounting policies set out in these notes to the financial statements have been applied in preparing these financial statements for the year ended March 31, 2012, the comparative information presented in these financial statements for the year ended March 31, 2011 and in the preparation of an opening Canadian accounting standards for not-for-profit organizations statement of financial position at April 1, 2010 (the organization's date of transition).

The organization issued financial statements for the year ended March 31, 2011 using generally accepted accounting principles prescribed by CICA Handbook - Accounting XFI. The adoption of Canadian accounting standards for not-for-profit organizations had no impact on the previously reported assets, liabilities and fund balances of the organization, and accordingly; no adjustments have been recorded in the comparative statement of financial position, statement of operations, statement of changes in net assets and the cash flow statement. Certain of the organization's disclosures included in these financial statements reflect the new disclosure requirement of Canadian accounting standards for not-for-profit organizations.

The organization did not take any elections under the transition rules.

(b) Revenue Recognition

The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which related expenses are incurred. Investment income is recognized as revenue when earned. Revenues received in advance of related expenditures is deferred to the period when the expenditures are incurred.

(c) Expense Recognition

Expenses are recognized in the period that they were approved by the board of directors.

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements  
March 31, 2012

2. Summary of Significant Accounting Policies (cont.)

(d) Income Taxes

As the organization is a non-profit corporation, it is not liable for income taxes on its earnings.

(e) Use of Estimates

The preparation of the financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ significantly from those estimates.

Significant estimates include estimates for incomplete or cancelled projects and / or surplus funds from completed projects to be returned to the organization. Due to the difficulty in estimating possible returned allocations, there has been no estimate made in the records for possible returned allocations. During the year there were \$60,682 (2011 - \$20,532) in amounts returned to the organization to be reallocated.

3. Financial Instruments

The book value of cash and cash equivalents, accounts receivable, accounts payable and deferred revenue approximates fair value due to the relatively short-term maturities of these instruments.

In the opinion of the Board of Directors, there is no significant concentration of credit risk nor exposure to interest or market rate risk.

4. Related Party Transactions

Administration fees are paid to Battlefords Agency Tribal Chiefs Inc. (BATC). BATC is the sole member of the organization and handles all of the administration activities of this organization. Shares in BATC are owned on an equal basis by the five member First Nations.

Accounts receivable includes \$3,265 (2011 - \$3,265) due from BATC.

Allocations includes \$180,000 to BATC and \$805,937 to member First Nations.

Allocations payable includes \$22,454 due to BATC and \$112,075 to member First Nations.

Transactions with related parties are recorded at their exchange amount.

5. Economic Dependence

The organization is dependant on funding from First Nations and Metis Relations.

BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements

March 31, 2012

6. Contingencies

In the prior year, the organization received distribution of the 2007 - 2008 first quarter Community Development Corporation payment in the amount of \$947,279 related to the Gold Eagle Casino. It was agreed at this time that if a court directs the Province to make a distribution contrary to the existing agreement, the Province would withhold future payments that would be distributed to BATC CDC for the purpose of complying with the judgement. Recipients of this funding have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for possible adjustments has been included in these financial statements.

BATC COMMUNITY DEVELOPMENT CORPORATION

Schedule of Salaries, Honoraria, Travel Expenses and Other Remuneration  
 Elected or Appointed Officials  
March 31, 2012  
 (unaudited)

<u>Name of Individual</u>	<u>Position</u>	<u>mths</u>	<u>Honoraria</u>	<u>Other</u>	<u>Total</u>	<u>Travel</u>
Larry Ahenakew	Chief/CDC Board	12	\$ 4,750		\$ 4,750	\$ 2,188
Elliott Kahpeaysewat	Chief/CDC Board	12	5,250		5,250	1,183
Stewart Baptiste	Chief/CDC Board	12	4,250		4,250	2,189
Kenny Moccasin	Chief/CDC Board	1	250		250	43
Velma Night	Chief/CDC Board	11	3,250		3,250	1,032
Wayne Standinghorn	Chief/CDC Board	8	3,500		3,500	437
Lori Whitecalf	Chief/CDC Board	4	750		750	455
Ben Weenie	Chief/CDC Board	12	3,000		3,000	888
Duane Antoine	CDC Board	9	750		750	915
Don Buglas	CDC Board	12	3,000		3,000	
Wallace Fox	CDC Board	12	1,500		1,500	883
Rodger Redman	CDC Board	12	6,500		6,500	4,574
Clifford Spyglass	CDC Board	2	250		250	47
Garth Walls	CDC Board	12	2,750		2,750	124
Delbert Wapass	CDC Board	2	1,250		1,250	425

August 18, 2011

## BATC CDC hands out almost \$300,000

By John Cairns Staff Reporter

Tuesday was a big day for Battlefords Agency Tribal Chiefs Community Development Corporation, and an even bigger day for the projects it was assisting in the community.

A total of \$299,000 in funding commitments were announced by BATC CDC to four worthy area projects: the Credit Union CUPlex, the North Battleford Golf and Country Club Irrigation Project, the Battleford Opera House and Bridgefest.

All four grants are for the fiscal year 2011-12 and presented to city officials at the offices of BATC by CDC general manager Vivian Whitecalf on Tuesday. Also there was Gage Bird, councillor from the Moosomin First Nation.

On hand to accept the donations were Mayor Ian Hamilton of North Battleford and Mayor Chris Odishaw of Battleford. As well, North Battleford councillor Don Buglas and Battleford town councillor Garth Walls, both members of the CDC board, were in attendance as well.

The donation to the city towards the CUPlex project is for \$200,000, provided in four installments of \$50,000 over the course of the fiscal year.

"It's been a great sponsor towards the CUPlex activities," said North Battleford Mayor Ian Hamilton, who said BATC were "great supporters of this initiative".

This is not the first big donation the BATC CDC has made to the CUPlex project, and will not be the last. The mayor adds that BATC has stated it will contribute over and over again to the project as funds become available. "They've indicated they're in for the long term," said Hamilton.

The town of Battleford was the recipient of funds for the Opera House project and for Bridgefest. The BATC CDC commitment to the Opera House is for \$75,000. Mayor Chris Odishaw of Battleford said that funding will be put toward phase II, or detail design, for the opera house.

"It's a fairly big undertaking. It's great to see support from BATC," said Odishaw of the opera house funding.

The BATC CDC commitment to Bridgefest is for \$24,000. Battleford mayor Chris Odishaw said BATC CDC is the main title sponsor for the event.

"I'm very proud of BATC and the CDC for being the main title sponsor for the event," said Battleford mayor Chris Odishaw, who described Bridgefest as one of the biggest events "bringing cultures in the community together.

The donation of \$10,000 to the Donate to Irrigate campaign helps the golf and country club to pay off its debts for its irrigation project, according to executive director Dana Johnson.

That project was completed last year, and "the golf course is now chosen as number four in all the places to play in Saskatchewan", said Johnson.

He adds that the golf club plans to continue its fundraising efforts to pay off approximately \$300,000 still outstanding towards the irrigation project. The club is coming off a very successful Sportsmans' Dinner and Johnson said the plan is to make it an annual event to help raise money to pay for the irrigation project.

"Every little bit helps," said Johnson of the latest CDC donation. He estimates that including past donations the CDC has provided \$110,000 in funds to the irrigation project.

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# PHOTO COLLECTION



**BATC Winter Games 2012**  
Opening Ceremonies



Photo by Mandy Mo

**Bridgefest 2011**  
Dance Troupe—Main Stage Performance



**Battlefords JDRF**  
Walk to Cure Diabetes



**The Fin Island Trail Run**  
August 2011

## MANAGEMENT DISCUSSION AND ANALYSIS

The overall vision for the BATC CDC Board of Directors is “through support of catchment area projects, the BATC CDC will provide grants supporting the development of healthy communities.” We believe our vision is continually being met. The goals and objectives were met by establishing Core Values as guidelines in determining the operation of the board. Legacy is another Core Value added this year which the Board of Directors feel is significant to our communities and to BATC CDC.

The BATC CDC management continues to send out Call For Proposals to the communities within the catchment areas via fax notices and website, forty-five days prior to application deadline dates. The management team has made itself available to meet with groups to provide more information on our programs, application process, distribution of funds process, etc.

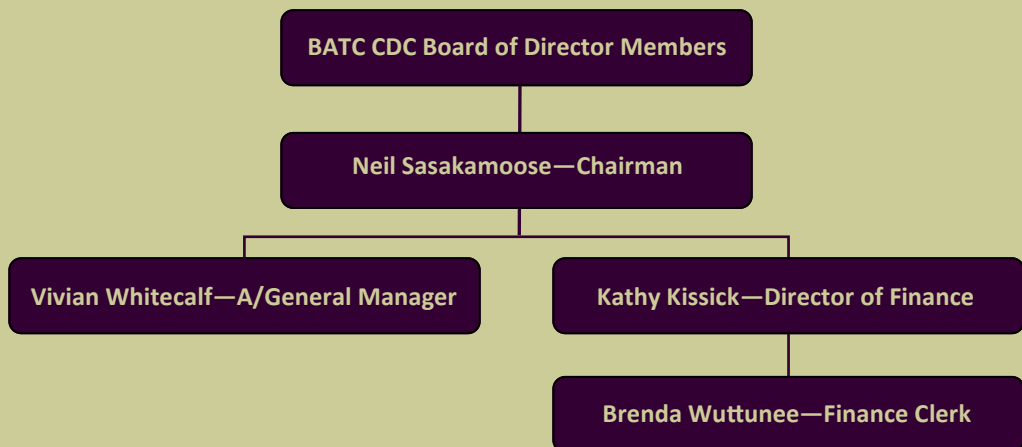
We feel that our efforts have been well received as groups are more familiar with the forms and the process involved and improved quality of applications and proposals.

Follow Up Reporting is beginning to flow smoothly as the process is becoming familiar to grant recipients. Follow up Reports are to be submitted within sixty days of a project’s completion date. The management team continues to communicate with recipients to ensure that Follow Up Reports are completed correctly. As the management team is learning, so are the grant recipients, thus improving the submission of follow up reporting in a timely manner.

### Strategic Planning

Our Strategic Planning for 2012-13 was approved on August 27, 2012. The goals and objectives are being met by the management teams’ completion of tasks within the timelines set, and report presentations to the BATC CDC Board of Directors.

### Organizational Structure





## MANAGEMENT DISCUSSION AND ANALYSIS—continued

### Operating Procedures

The BATC CDC has four application deadlines per fiscal year (April 1 – March 31). Forty five days prior to a deadline date, the CDC issues a Call for Proposals notifying the catchment area of the deadline date, how to contact the CDC to obtain an application kit, and for which purposes the funding can be applied for.

Once the deadline has passed and applications received, the BATC CDC Board of Directors have ten business days to hold an allocation meeting to review the applications and allocate funds based on the applications received.

Within two weeks of the allocation meeting, letters are sent out to all applicants advising them of the outcome of their request.

### Who can Apply

Organizations within Battlefords Agency Tribal Chiefs, Battlefords Tribal Council, File Hills Qu'Appelle Tribal Council as well as independent First Nations located within the BATC CDC catchments and City of North Battleford and Town of Battleford and Secondary areas (located 100 km radius of North Battleford).

- Organizations whose activity falls within the permitted purposes
- Federal and Provincial organizations are NOT eligible to submit applications
- Individuals are NOT eligible to submit applications

### Eligible Programs

Must meet one or more of the following criteria:

- Focus on partnerships between First Nation and Non First Nation Communities
- Focus on Economic Development Initiatives
- Focus on Human Services that improve education, health and well being of children, youth and families
- Where possible, actively involve those to whom the programs and services are to be provided in the development, management and delivery of programs
- Have community involvement in project implementation
- Be preventative in nature and address community identified needs
- Demonstrate cultural sensitivity/awareness, reflecting the input of the community
- Be integrated and coordinated with other community programs and services of a similar nature
- Focus on health initiatives that are early intervention and preventative in nature
- Positive early intervention programs and extensions, additions, or outreach to existing programs offering a different service may be considered.

### How to Apply

To receive an application kit, please contact:

BATC CDC General Manager  
971-104<sup>th</sup> Street  
North Battleford, SK S9A 4B2  
Tel: 306-446-1400  
Fax: 306-446-1308

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