

"committed to the Nations we serve."



BATTLEFORDS AGENCY TRIBAL CHIEFS INC.

2019/2020 ANNUAL REPORT



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MEMBERSHIP

Ahtahakakoop Cree Nation

Moosomin First Nation

Mosquito Grizzly Bear's Head Lean Man First Nation

Red Pheasant Cree Nation

Saulteaux First Nation

Stoney Knoll Band

Sweetgrass First Nation

Mission

BATC is dedicated to sound governance that creates opportunities for its members.

Vision Statements

A leading First Nation organization assisting, enhancing, and promoting success for its membership based on the spirit and intent of the Treaties. Through strategic hiring, staff development, and partnerships, to be the expert resource for member Nations for all areas of their operations and supporting urban services in the Battlefords region.

“Integrated in our communities’ success”



**B-BALANCE
A-ACCOUNTABILITY
T-TRANSPARENCY
C-CULTURE**



Neil Sasakamoose – Executive Director

It has been a honour to help build a Tribal Council with a great team of employees and under great leadership of the elected members of each Chief and Council. I have established personal organizational goals through the 2019/2020.

BATC Business Plan that was approved by the Executive Council.

- 1. BATC to have a positive Financial Position.**
- 2. BATC to obtain a low risk General Assessment rating.**
- 3. Increase Revenue by 2 million dollars.**
- 4. Establish good governance by supporting all BATC Boards.**
- 5. Increase Employment ratios for BATC members.**
- 6. Measure effective services and communication to the members.**

As a team we have achieved all the goals with the exception of establishing a Low risk general assessment rating.

I look forward to continue working with the Executive Council, Elders and all the BATC boards that have been in place to ensure we are growing.



Kathy Kissick – Chief Financial Officer

BATC experienced a very successful fiscal 2019/20, achieving a long-term organizational goal, posting an accumulated financial surplus on the year-end audited financial statements. Each department has worked hard towards this goal and shown dedication and commitment to the organizations' business and financial plan; to decrease organizational debt and create a positive financial position.

In March 2020, we experienced the beginning of the COVID19 pandemic, and with the immediate financial impact unknown, our focus shifted to secure the organization's financial health and organizational resilience going forward. Our immediate reaction was on safety, survival, and short-term stabilization of the organization. Advocating for relief to our communities became a priority, while trying to forecast and make longer-term preparations for opportunities in the next fiscal year and going forward into recovery after the pandemic.

Our strong financial team at BATC continues to work as a team with the BATC management demonstrating a strong vision for financial compliance, accountability, and transparent reporting to our leaders and membership.



Alison (Ali) Tatar – Director of Governance

In 2019/20, BATC continued to grow, adapt and innovate to define the future of service delivery and second-to-none experiences for our clients, and help to build resilient communities.

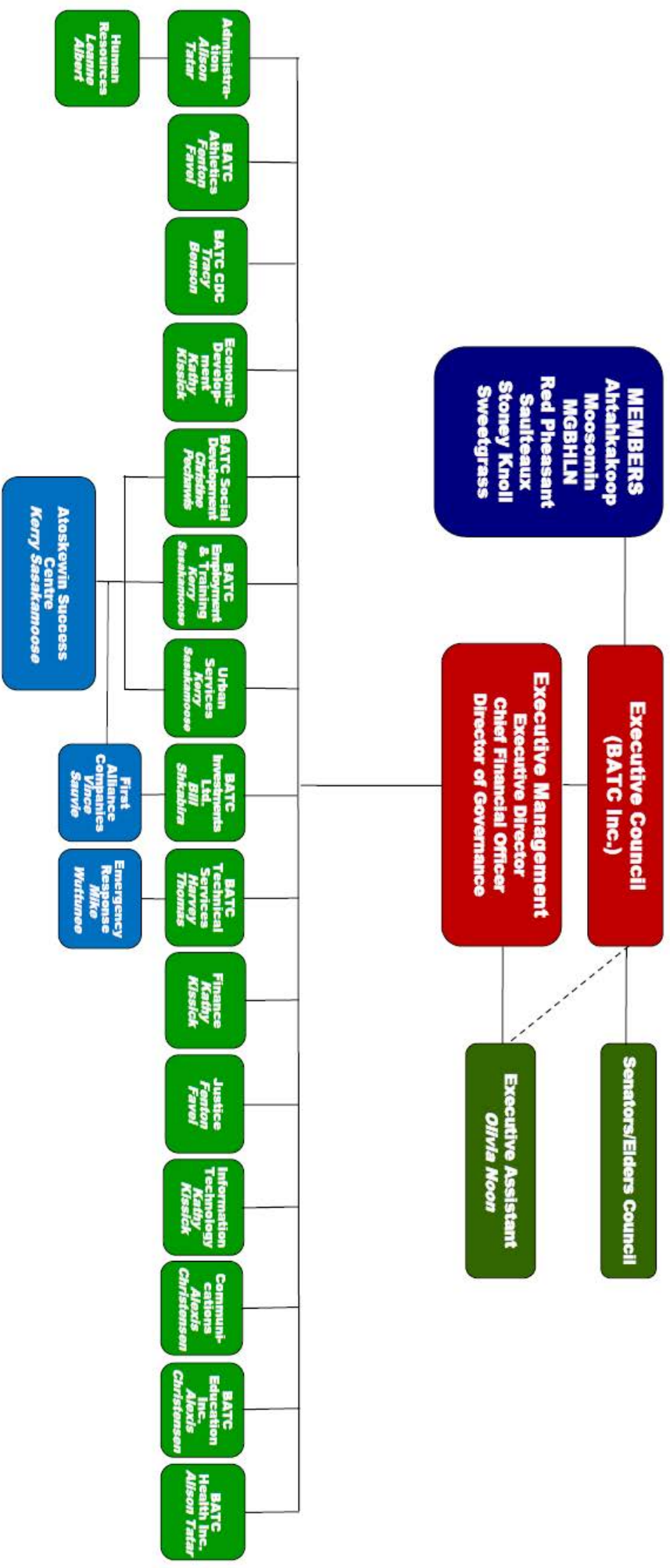
Our success in 2019/20, and over the previous 12 years, has been possible because of the foundation it is built on and the people who work here.

The status quo was not an option and we had to move with lightning speed. The excitement was palpable, and it worked – because we created a roadmap based on values and a belief that quality service is about people, not things.



Battlefords Agency Tribal Chiefs, Inc.

Governance Structure



Strategic Goals

The BATC management determined the following significant areas of priority for BATC.

- 1. Communication – increase communication between departments; formalize external communication policies and processes (considering both member Nations and strategic partners); use of social media, website, newsletter, annual reports, etc.; etc.**
- 2. Information Technology – Reduce reliance on external service providers for managed services; ensure protection of data and physical assets (restricted access to area where computer located, policy of screen lock-out enforced, control tags to monitor listing of assets owned).**
- 3. Housing Services – Expand current services to reduce reliance on external service providers; support member Nations with housing and tenancy policy enforcement, training provided for basic maintenance and repairs, and housing development plans; housing data management system.**
- 4. Recruitment of Staff – find trained, well-qualified people to fill key roles; succession planning for key roles including mentoring and training; administration support for all departments; review term projects to create more job security for employees in those areas.**
- 5. New Program Offerings – Development and implementation of new program services to member Nations which may include justice/policing, IT managed services, financial management, urban Elder care and housing authority, policy development support, etc.; identification process for new or upcoming changes affecting Nations (general advisory service)**
- 6. Governance – Reviewing current structures/policies/terms of reference to ensure effectiveness and consistency, supporting increased communication and continuity of leadership; revising organization chart to include expected areas of future growth;**
- 7. Strategic Partnerships – evaluate current partnerships to assess alignment with strategic plan and effectiveness; identify missing key partnerships and create plan to initiate discussions and agreements; identify plan for dealing with City issues; facilitate aggregation of partners services to be more effective in deliver to member Nations; etc.**
- 8. Infrastructure – Review on-reserve office locations for staff safety/morale and options; support member Nations development of urban reserve locations; planning for central office and training centre on urban reserve; capital asset plan to support expected growth; identify opportunity for increased cultural support facilities in urban locations.**

BATC Communications

Alexis Christensen- Director of Communications

Initiatives:

Management of BATC and Member Nations internal and external communications including:

- **Annual Reports**
- **Websites**
- **Social Media**
- **Speech Writing**
- **Public Relations**
- **Press Releases**
- **Media**
- **Events**
- **Photography**
- **Video**
- **Graphic Design (in house and professional)**
- **Logos**
- **Brochures**
- **Advertising**
- **Calendar of events**
- **BATC Membership Contact**
- **Templates**
- **Board Meetings**
- **Coordination**
- **Branding**
- **Attendance at External Events**
- **Printing**
- **Signage**
- **Staff Communication Training**
- **Leadership**
- **Technology**

BATC Communications

2019 - 2020



BATC Employment & Training

Kerry Sasakamoose- Director of Employment & Training

BATC Training & Employment is committed to supporting the development of healthy communities and on behalf of the Board of Directors, I would like to present our 2019—2020 Annual Report, which showcases our commitment.

This past fiscal year was another successful year with our funding dollars remaining the same from the previous year.

The Board of Directors rely on the BATC Employment & Training team to provide program delivery and support to our member communities to help achieve our mission and vision. The governance aspect is also adhered to by ensuring the board completes an annual strategic plan, and that goals and objectives within the plan, are met. Our annual report is a summary of the operations of BATC Employment & Training, and please feel free to contact myself, any board member, or our management team if you have any questions.

Once again, the Board of Directors would like to thank the communities for the ongoing support so that we may continue to supporting the development of healthy communities.

**Chief Kenny Moccasin
Chair BATC Employment & Training**

Board of Directors

**Chief Tanya Aguilar-Anitman- Mosquito Grizzly Bear Head Lean Man
Councillor Lux Benson- Red Pheasant First Nation
Councillor Trina Albert- Sweetgrass First Nation
Councillor Fabian Swiftwolfe- Moosomin First Nation
Councillor Dolphus Moccasin- Saulteaux First Nation
Councillor Carmen Little Ahtakakoop
Neil Sasakamoose- Executive Director
Kathy Kissick- Chief Financial Officer
Ali Tatar- Director of Governance**





ATOSKEWIN SUCCESS CENTRE

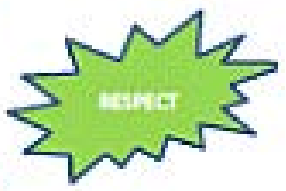
VISION: Healthy Communities. Mission: Provide Training & Employment to decrease dependency.

Values: B = Balance, A=Accountability, T=Transparency, C=Cultural



DID YOU KNOW...

- AMTAHEAKOOP
- MOOSOMIN
- MOSQUITO
- GRIZZLY BEARS -HEAD
- LEAN MAN
- RED PHEASANT
- SAULTEAUX
- STONEY KNOLL
- SWEETGRASS



"Reduce Social Assistance clients by 5% per year".

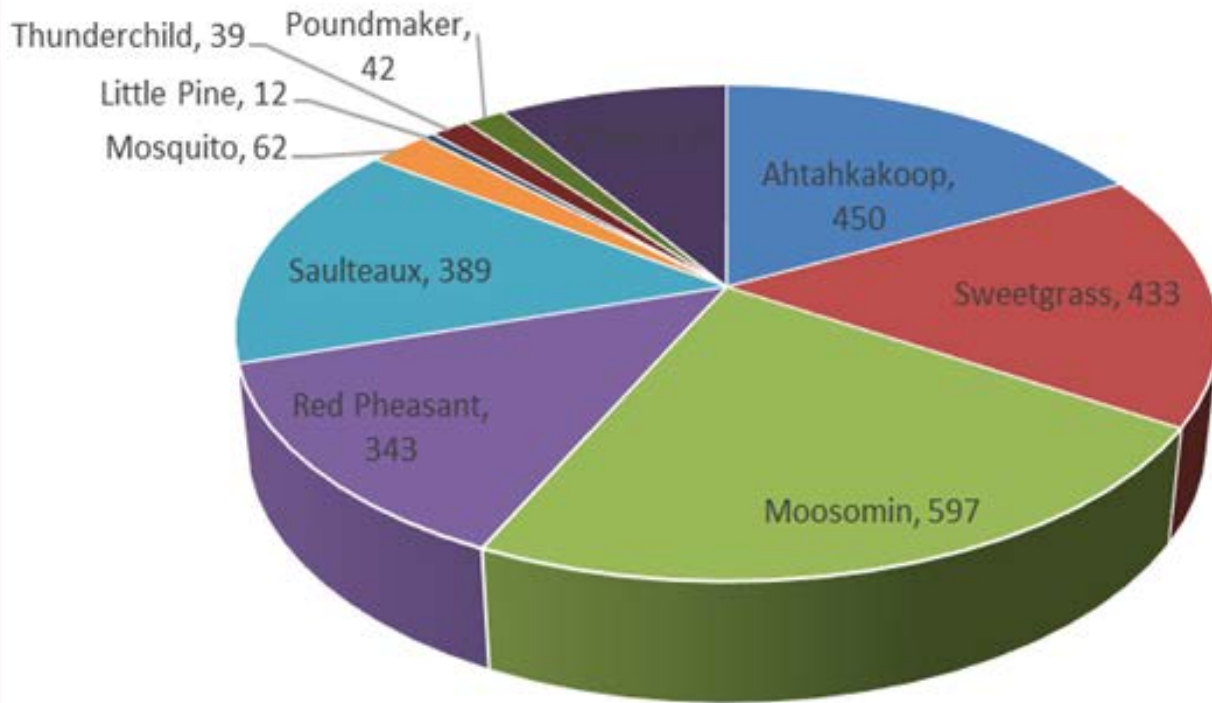
Late Chief Standinghorn

Head Office
Moosomin First Nation
Box 467
Cochin, SK S0M 0L0
Ph. 306.386.1280
Fax. 306.386.1283

Urban Office
971 104th
North Battleford, SK
S4P 4B2
Ph. 306.446.1400
Fax. 306.446.1308

Saskatoon Office
818 Cynthia Street
Saskatoon SK
S7L 4B7
Ph. 306.385.6200
Fax. 306.385.6201

All Bands Training April 1, 2019 to March 5, 2020



INCOME ASSISTANCE CLIENTS

	2012 - 2013	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2012-2020 (-) decrease or (+) increase	2012-2019 (-) decrease or (+) increase	
Ahtahkakoop			491	476	451	416	412	441	-10%	-13%	3%
Saulteaux	137	195	125	150	142	149	127	168	34%	-15%	50%
Moosomin	407	331	292	317	332	321	291	301	3%	-8%	11%
Sweetgrass	266	254	227	229	211	162	150	154	-32%	-34%	2%
Red Pheasant	305	273	230	280	264	233	213	239	4%	-24%	28%
	1115	1053	1365	1452	1400	1281	1193	1303			



BATC Housing & Engineering

Harvey Thomas - Director of BATC Housing & Engineering

The Battlefords Agency Tribal Chiefs (BATC) established the Housing & Engineering Department in 2009 to fulfill the BATC communities' needs for technical services in their community planning and operations.

In 2017, Harvey Thomas joined the BATC Team as the Director of BATC Housing & Engineering.

Over the course of the past 3 year the department under its present leadership has proactively worked on becoming an advocate and trusted advisor to the BATC communities.

In 2009, the Battlefords Agency Tribal Chiefs (BATC) established the Housing & Engineering Department to provide technical services in the form of planning, technical consulting, project management services, capacity building and development of governance by embracing the use of best practice process, systems and tools.

BOARD OF DIRECTORS

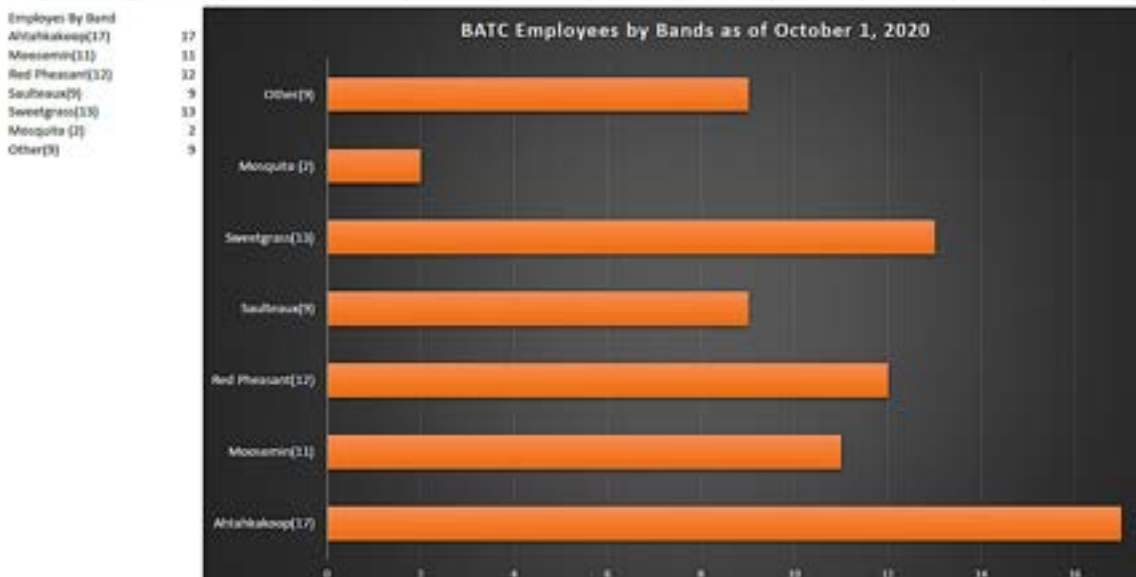
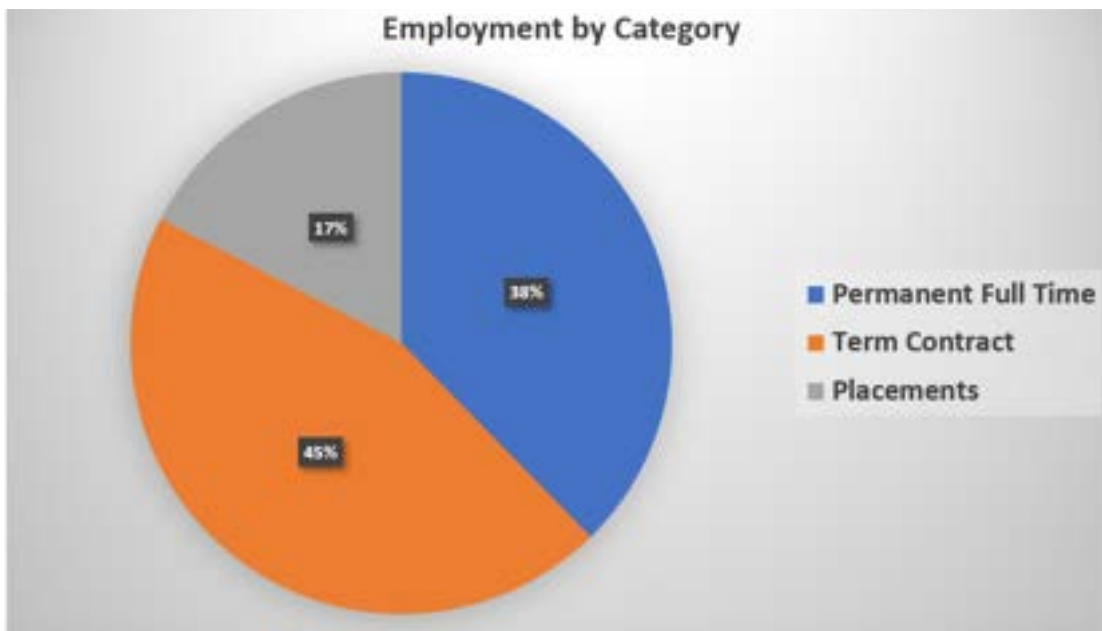
**Councilor Angus Spyglass- Mosquito
Councilor Dana Falcon- Red Pheasant
Councilor Jean Pooyak- Sweetgrass
Councilor Ricky Moccasin- Saulteaux
Councilor Quentin Swiftwolfe- Moosomin
Councilor Ben Ahenakew- Ahtahkakopp**

BATC Human Resources

Leanne Albert- Manager of Human Resources

Initiatives:

- All BATC Hiring
- Orientation checklist created and supported by performance forms
- Compliance review and support for monitoring related to HR policy
- Job Description/Salary grid
- Set-up and implement OH&S committee
- Director’s Evaluations
- Workforce Development
- Soft Skills training provided to management to improve proficiency at time management, effective communication and meeting management



BATC Sports & Recreation

Fenton Favel—Manager of Sports & Recreation

The Battlefords Agency Tribal Chiefs (BATC) Sports Inc in 2017-2018 created a Board of Directors to over see operations in the area of sports.

Our goal in 2018-2019 was to be in the top 3 at the Winter & Summer Games. At the Winter Games, we placed 2nd as well as at the Summer Games. We also won the Tony Cote award for most improved team.

The Board focused on a framework on board development policy and procedures and coordinating efforts to promote Sports,Culture, Youth & Recreation initiatives.

BOARD OF DIRECTORS

Kathy Kissick- Chairman

Trina Albert- Sweetgrass

Laurie Moosomin- Mosquito Grizzly Bears Head Lean Man

Debbie Stone- Mosquito Grizzly Bears Head Lean Man

Preston Weenie-Moosomin

Willie Blind- Moosomin

Dolphus Moccasin- Saulteaux

Stan Sasakamoose- Ahtahkakoop

Shawn Wuttunee- Red Pheasant

Neil Sasakamoose- Exeuctive Director

Ali Tatar- Director of Governance



BATC Social Development

Christine Pechawis—Director of Social Development

The BATC Social Development Program has undergone a major administrative transformation that includes the hiring of a new Director. Based on this change in direction, the BATC Board wanted to renew the practice of strategic planning to streamline the transition. This practice will enable the BATC Board and the new Director to proactively plan for its future endeavors. While not all objectives identified can be prioritized, the practice of planning and collaborating will allow for the Board to identify all areas of concern and opportunity and allow for the Board to have a recorded memory of their discussions.

BOARD OF DIRECTORS

Chief Larry Ahenakew- Ahtahkakoop
Chair Councilor Ralph Fox- Sweetgrass
Councilor Bernice Moosomin- Moosomin
Councilor Bryce Isbister- Ahtahkakoop
Councilor Leo Moccasin- Saulteaux
Neil Sasakamoose- Executive Director
Alison Tatar- Director of Governance
Kathy Kissick- Chief Financial Officer



BATC Social Development Outcomes

BATC is currently in the third year of the 5-year agreement with DISC to administer the Social Development Program for five communities, which include Ahtahkakoop, Moosomin, Red Pheasant, Saulteaux and Sweetgrass. The agreement runs from April 1, 2016, to March 31, 2021.

In the fifth year, DISC will do the compliance review for all communities. This will not affect the current funding agreement but will set the amount for the second 5-year agreement, if BATC decides to continue. The Administrators, Finance Department and Director continue to review every request that comes in to ensure that this follows the Social Programs Policy Manual.

The Funding Services Officers continue to visit the Income Assistance offices to verify the stats that are submitted monthly. The FSO's provide feedback after each review is done to each community with recommendations.

Currently, I am working with the Income Assistance Administrators to ensure that all expenditures are recoverable, and all required documents are on file. The Administrators, along with finance ensure that all required documentation are on file prior to any assistance is issued.

Programs included in this agreement are Income Assistance (Basic & Special), Service Delivery/Core, Assisted Living (Institutional & Home Care) and First Nation Addiction Rehabilitation Foundation.

BATC Community Development Corporation

Vivian Whitecalf—General Manager of the CDC

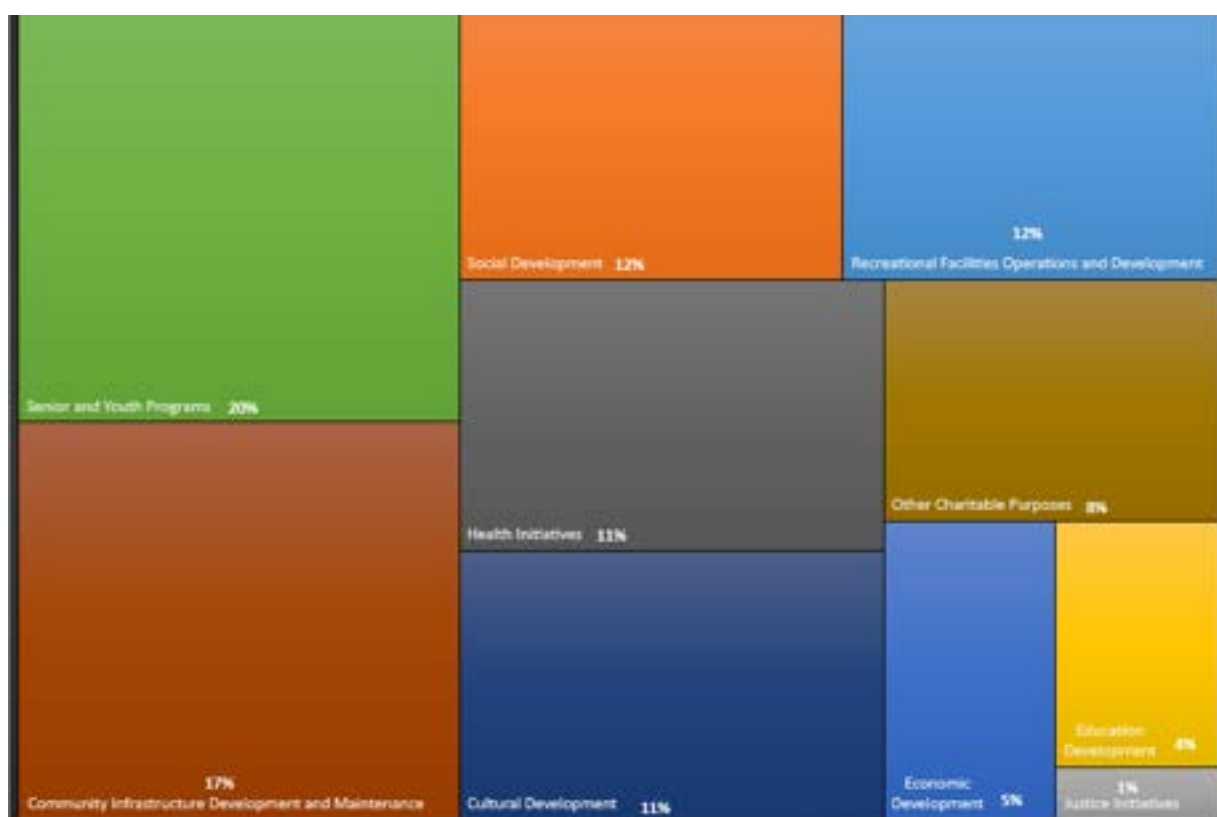


VISION

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

MISSION

BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.



BOARD OF DIRECTORS

Neil Sasakamoose- Executive Director
Chair Chief Kenny Moccasin- Saulteaux
Chief Larry Ahenenakew- Ahtahkakoop
Chief Laurence Paskemin- Sweetgrass
Mayor Ryan Bater- North Battleford
Senator Don Pooyak- Sweetgrass
Chief Sylvia Weenie- Stony Knoll

Chief Wallace Fox- Onion Lake
Chief Daniel Starchief- Mosquito
Mayor Ames Leslie- Battleford
Chief Delbert Wapass- Thunderchild
Councillor Preston Weenie- Moosomin
Chief Clint Wuttunee- Red Pheasant

BATC Community Development Corporation

Management's Responsibility

To the Members of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for the appointment of the Organization's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board to audit the financial statements and report directly to Members of BATC Community Development Corporation; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.


Management

BATC Investments

Bill Shkabara- Chief Financial Officer

Vision

To be of service to all First Nations and their communities, providing the necessary guidance, education and training required to allow everyone the opportunity to participate in project development and construction.



Mission

To continually develop a resource of First Nations' trained, pre-qualified individuals to provide services to industry through a single point of entry; delivering the safest, highest quality of service possible through a committed set of values.

Energy Services

- o Pipeline Construction
- o Environmental Services
- o Infrastructure Services
- o Site Development
- o Civil Eanhworks

Construction Solutions

- o Residential Construction
- o Solar Energy Construction
- o Commercial Construction
- o Project Management

Employment Solutions

- o Pipeline Construction
- o Environmental Services
- o Infrastructure Services
- o Site Development
- o Civil Eanhworks

Board of Directors

Ali Tatar- Director of Governance
Carmen Little-Ahtahkakoop
Chief Brad Swiftwolfe- Moosomin
Chief Kenny Moccasin- Saulteaux
Dana Falcon- Red Pheasant
Preston Weenie- Moosomin
Kathy Kissick- Chief Financial Officer
Neil Sasakamoose- Executive Director

Staff

Neil Sasakamoose, A/CEO
Greg Cousins COO
Bill Shkabara, Finance
Vince Sauvie, First Alliance Manager
Donna Chizen, Financial Administrative Assistant
Jodi Brady, Safety Advisor
Shaun Pajunen, Equipment

BATC Investments

First Alliance Construction Solutions Limited Partnership Statement of Partners' Capital (Deficiency)

For the year ended December 31, 2019
(Unaudited - see Notice to Reader)

	2019	2018
12 Nations Limited Partnership		
Balance, beginning of year	45,187	(24,206)
Withdrawals	(45,187)	-
Share of earnings	-	69,393
Balance, end of year	-	45,187
BATC Investments Limited Partnership		
Balance, beginning of year	45,196	(24,191)
Contributions	45,187	-
Share of earnings	405,488	69,387
Balance, end of year	495,871	45,196
First Alliance Construction Solutions GP Ltd.		
Balance, beginning of year	(3)	(17)
Share of earnings	41	14
Balance, end of year	38	(3)
	495,909	90,380



BATC Investments

Vince Sauvie- General Manager

Projects

Enbridge line 3

Companies employed BATC members

Site Resources

O.J Pipeline

Banist

Mastec

CH2M/Jacobs

Martin

Royal Camp

Matrix

Grizzly Vegetation

Husky Project (Site Resources)

Husky Project (Mastec Canada)

IPL Project Conklin, Alberta (Site Resources)

Grizzly Vegetation Consort, Alberta

Trans Canada Project (Site Resources) Acadia Valley, Alberta

Broker Agreement Enbridge Line 3

New Initiatives

Initiatives

Partnership (Mastec Canada)

Partnership (Hoffman Elite Enterprises)

Partnership Grizzly Vegetation

Site Resources



BATC Investments- Nikihk Manufacturing

Kendra Rink- General Manager

12:18 PM
2020-10-20
Accrual Basis

Nikihk Manufacturing Limited Partnership

Profit & Loss

All Transactions

1 Nov 20

Ordinary Income/Expense	
Income	
Total Sales Income	589,002.70
Cost of Goods Sold	
Cost of Good Sold	443,426.00
Expense	
Computer and Internet Expenses	2,135.00
Office Supplies	1,500.00
Payroll Expenses	45,771.23
Professional Fees	29,000.00
Rent Expense	15,000.00
Small tools and hardware	1,000.00
Telephone Expense	500.00
Travel	1,650.00
Total Expense	96,556.23
Net Income	49,020.47



BATC Investments- FN Cannabis Co.

Melissa Thomas- General Manager

3:24 PM
2020-12-14
Accrual Basis

FN Cannabis Limited Partnership Profit & Loss

As of 30 November 2020

30 Nov 20

Ordinary Income/Expense	
Income	
bank Interest Income	28.80
Sales Income	
Accessories	42,294.42
Cleaning	2,194.20
Concentrates	14,878.48
Drinks	7,092.68
Edibles	20,840.90
Flower	422,998.77
Merch	1,344.00
Oils	32,076.11
Pre-Rolls	204,012.30
Seeds	765.00
Topicals	5,423.05
Vape Cartridges	86,636.89
Total Sales Income	<u>840,556.80</u>
Total Income	840,585.60
Cost of Goods Sold	
Beverage Deposit	67.68
Cost of Goods Sold	
Accessories	19,531.57
Cleaning	935.90
Concentrates	8,934.06
Drinks	3,692.84
Edibles	11,529.64
Flower	236,520.82
Merch	1,166.89
Oils	17,046.38
Pre-Rolls	108,297.99
Seeds	444.03
Topicals	2,915.29
Vape Cartridges	49,092.36
Cost of Goods Sold - Other	2,053.45
Total Cost of Goods Sold	<u>462,161.22</u>
Discount	-4,820.92
Merchant Account Fees	5,000.00
Merchant Subscriptions	181.27
Promo & Various Supplies	1,793.40
Shipping	969.94
Total COGS	<u>465,352.59</u>
Gross Profit	375,233.01
Expense	
Advertising and Promotion	421.80
Bank Service Charges	1,460.91



BATC Investments- FN Cannabis Co.

3:26 PM
2020-12-14
Accrual Basis

FN Cannabis Limited Partnership Balance Sheet As of 14 December 2020



	<u>14 Dec 20</u>
ASSETS	
Current Assets	
Total Credit Union - Nipawin	155,730.00
Total Chequing/Savings	155,730.00
Other Current Assets	
Internal account	-859.08
Inventory Asset	
Accessories	25,891.36
Cleaning	1,362.97
Concentrates	11,071.88
Drinks	2,025.50
Edibles	10,288.39
Flower	49,746.00
Merch	2,787.62
Oils	12,257.60
Pre-Rolls	28,644.92
Seeds	295.01
Topicals	2,474.31
Vape Cartridges	25,212.45
Inventory Asset - Other	-5.75
Total Inventory Asset	<u>172,052.26</u>
Pre Paid Bills	8,495.63
Total Other Current Assets	<u>179,688.61</u>
Total Current Assets	335,418.61
Fixed Assets	
Buildings and Improvements	30,912.49
Furniture and Equipment	10,047.61
Total Fixed Assets	<u>40,960.10</u>
Other Assets	
Leasehold Improvement	50,329.02
Membership share - DNCU	5.00
Total Other Assets	<u>50,334.02</u>
TOTAL ASSETS	<u><u>427,086.14</u></u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	107,254.75
Total Accounts Payable	<u>107,254.75</u>
Other Current Liabilities	
Due to/from BATC Inv	268,993.53
Due to/from FACS	-145.85
Enviro Fee	-18.00
GST/HST Payable	
GST Adjustments	8,276.94

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.

Consolidated Financial Statements

March 31, 2020

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Contents

For the year ended March 31, 2020

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BATC 2019/2020 Financial Statements

Management's Responsibility



To the Members of Battlefords Agency Tribal Chiefs Inc.:

Management is responsible for the preparation and fair presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Tribal Council. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities. The Board fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for the appointment of the Tribal Council's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

July 24, 2020


Management

To the Members of Battlefords Agency Tribal Chiefs Inc.:

Opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Tribal Council as at March 31, 2020, and the results of its consolidated operations, its consolidated changes in net financial assets (net debt), and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Tribal Council in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Tribal Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Tribal Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Tribal Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



BATC 2019/2020 Financial Statements

Independent Auditor's Report *(continued from previous page)*

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Tribal Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Tribal Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Tribal Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Tribal Council to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan

July 24, 2020

MNP LLP

Chartered Professional Accountants

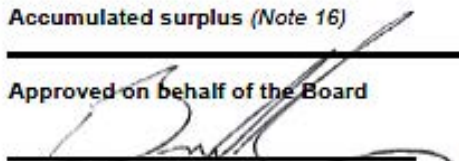

MNP

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Consolidated Statement of Financial Position

As at March 31, 2020

	2020	2019
Financial assets		
Current		
Cash	2,062,666	774,592
Accounts receivable (Note 3)	601,740	343,724
Subtotal of current assets	2,664,406	1,118,316
Advances to related entities (Note 4)	549,437	971,374
Total financial assets	3,213,843	2,089,690
Liabilities		
Current		
Bank indebtedness (Note 5)	302,658	346,872
Accounts payable and accruals	1,214,225	1,486,805
Deferred revenue (Note 6)	1,396,100	585,917
Current portion of long-term debt (Note 7)	81,305	120,844
Subtotal of current liabilities	2,994,288	2,540,438
Long-term debt (Note 7)	-	81,274
Total financial liabilities	2,994,288	2,621,712
Net financial assets (net debt)	219,555	(532,022)
Contingent liabilities (Note 8)		
Commitments (Note 15)		
Non-financial assets		
Tangible capital assets (Note 9)	1,012,506	1,163,537
Prepaid expenses	5,178	5,400
Total non-financial assets	1,017,684	1,168,937
Accumulated surplus (Note 16)	1,237,239	636,915
Approved on behalf of the Board		
	Director	
		Director

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Consolidated Statement of Operations and Accumulated Surplus For the year ended March 31, 2020

	Schedules	2020 Budget (Note 13)	2020 Actual	2019 Actual
Revenue				
Indigenous Services Canada (Note 13)		16,906,222	17,792,180	17,295,914
Government of Saskatchewan - CDC		3,168,895	2,491,538	2,729,440
Saskatchewan Indian Institute of Technologies		359,000	585,308	592,077
Other		495,283	568,513	494,413
Education and training		142,400	219,510	108,678
Federation of Sovereign Indigenous Nations		78,672	80,000	78,062
Rental		40,000	58,762	88,305
Interest		6,000	57,929	10,237
Saskatchewan Lotteries		45,600	45,600	44,300
Government of Saskatchewan		79,300	-	60,347
		21,321,372	21,899,340	21,501,773
Program expenses				
Administration	2	4,111,100	3,611,827	3,627,842
Economic Development	3	751,768	791,813	529,716
Employment and Training	4	3,808,294	4,177,023	4,129,032
Housing and Engineering	5	577,862	432,567	477,601
Recreation	6	163,597	348,198	199,823
Social Development	7	12,404,152	11,932,867	11,351,594
Other	8	-	4,721	42,596
		21,816,773	21,299,016	20,358,204
Surplus (deficit)		(495,401)	600,324	1,143,569
Accumulated surplus (deficit), beginning of year		636,915	636,915	(506,654)
Accumulated surplus, end of year		141,514	1,237,239	636,915

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Consolidated Statement of Change in Net Financial Assets (Net Debt)
For the year ended March 31, 2020

	2020 Budget (Note 12)	2020 Actual	2019 Actual
Surplus (deficit)	(495,401)	600,324	1,143,569
Purchases of tangible capital assets	-	(41,798)	(614,474)
Amortization of tangible capital assets	-	192,829	168,619
Use of prepaid expenses	-	222	4,600
Increase in net financial assets	(495,401)	751,577	702,314
Net debt, beginning of year	(532,022)	(532,022)	(1,234,336)
Net financial assets (net debt), end of year	(1,027,423)	219,555	(532,022)

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Consolidated Statement of Cash Flows *For the year ended March 31, 2020*

	2020	2019
Cash provided by (used for) the following activities		
Operating activities		
Surplus	600,324	1,143,569
Non-cash items		
Amortization	192,829	168,619
	793,153	1,312,188
Changes in working capital accounts		
Accounts receivable	(258,016)	(95,049)
Prepaid expenses	222	4,600
Accounts payable and accruals	(272,580)	(88,940)
Deferred revenue	810,183	461,117
	1,072,962	1,593,916
Financing activities		
Advances of long-term debt	-	243,170
Repayment of long-term debt	(120,813)	(41,052)
	(120,813)	202,118
Capital activities		
Purchases of tangible capital assets	(41,798)	(614,474)
Investing activities		
Repayment of advances to related entities (net)	421,937	(81,511)
Increase in cash resources	1,332,288	1,100,049
Cash resources (deficiency), beginning of year	427,720	(672,329)
Cash resources, end of year	1,760,008	427,720
Cash resources are composed of:		
Cash	2,062,666	774,592
Bank indebtedness	(302,658)	(346,872)
	1,760,008	427,720

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2020

1. Operations

The Battlefords Agency Tribal Chiefs Inc. (the "Tribal Council") is located in Treaty 8 territory, Canada, and provides various services to its Member Nations and their members. Battlefords Agency Tribal Chiefs Inc. includes the Tribal Council's entities that are controlled by the Tribal Council.

2. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity

The financial statements consolidate the financial activities of all entities and departments comprising the Tribal Council reporting entity.

The Tribal Council has consolidated the assets, liabilities, revenue and expenses of the following entity:

- BATC Community Development Corporation

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

BATC Investments Limited Partnership, including the following subsidiaries, First Alliance Construction Services Limited Partnership, First Alliance Energy Services Limited Partnership, First Alliance Energy Labour Solutions Limited Partnership, Canadian Underground Construction Ltd. and Greentec Holdings Ltd. (FN Cannabis), have not been included in the consolidated financial statements. The Tribal Council does not control these entities they are owned by 5 member First Nations who appoint the board of directors.

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Tangible capital assets

Tangible capital assets are initially recorded at cost.

Amortization

Amortization is provided using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<i>Method</i>	<i>Rate</i>
Leasehold improvements	straight-line	8 %
Computers	declining balance	30 %
Equipment	declining balance	20 %
Software	declining balance	30 %
Vehicles	declining balance	30 %

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements *For the year ended March 31, 2020*

2. Significant accounting policies *(Continued from previous page)*

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

Net financial assets (net debt)

The Tribal Council's financial statements are presented so as to highlight net financial assets (net debt) as the measurement of financial position. The net financial assets (net debt) of the Tribal Council is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

Revenue recognition

Funding

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

Government Transfers

The Tribal Council recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Tribal Council recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Externally restricted revenue

The Tribal Council recognizes externally restricted inflows as revenue in the period the resources are used for the purpose specified in accordance with an agreement or legislation. Until this time, the Tribal Council records externally restricted inflows in deferred revenue.

Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable and advances to member Nations and entities are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Accounts payable and accruals include year-end accruals and other contingencies based on estimates services received in the fiscal year or likelihood of the contingent liability.

Segments

The Tribal Council conducts its business through 7 reportable segments: Administration, Economic Development, Employment and Training, Housing and Engineering, Recreation, Social Development, and Other.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2020

3. Accounts receivable

	2020	2019
Saskatchewan Indian Institute of Technology	150,608	89,919
Minister of Agriculture and Agri-Food	101,709	-
Other	91,196	114,426
Federation of Sovereign Indigenous Nations	80,523	67,433
Social development clients	78,939	28,336
Member Nations	64,696	40,615
Indigenous Services Canada	52,515	14,000
Goods and services tax	3,832	3,832
Employee advances	685	2,184
	<u>624,703</u>	<u>360,745</u>
Allowance for doubtful accounts	(22,963)	(17,021)
	<u>601,740</u>	<u>343,724</u>

4. Due from related entities

	2020	2019
BATC Land Holdings Ltd. - no fixed terms of repayment and 6% interest calculated annually	337,960	280,860
BATC Investments Limited Partnership (including First Alliance subsidiaries) - no fixed terms of repayment and non-interest bearing	211,477	690,514
	<u>549,437</u>	<u>971,374</u>

BATC Land Holdings Ltd. and BATC Investments Limited Partnership are associated with the Tribal Council as 5 of the Tribal Council Member Nations own these entities.

5. Bank indebtedness

At March 31, 2020, the Tribal Council has a line of credit authorized to a maximum of \$500,000 (2019 - \$400,000) of which \$nil was drawn (2019 - \$128,770). The line of credit bears interest at First Nations Bank of Canada Prime plus 0.8% (2019 - Royal Bank of Canada Prime plus 0.8%).

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2020

6. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Contributions utilized</i>	<i>Balance, end of year</i>
Ministry of Government Relations - CDC	544,965	3,301,814	2,491,537	1,355,242
Solid Waste - ISC	40,952	-	94	40,858
	585,917	3,301,814	2,491,631	1,396,100

7. Long-term debt

	2020	2019
RBC demand loan, 5.05% interest, due November 10, 2020, monthly payments, secured by a vehicle with a net book value of \$32,855	19,425	44,214
RBC demand loan, 3.49% interest, due November 20, 2020, monthly payments, secured by a vehicle with a net book value of \$29,590	16,857	41,427
RBC demand loan, 3.49% interest, due November 23, 2020, monthly payments, secured by a vehicle with a net book value of \$32,370	16,861	41,426
RBC demand loan, 3.49% interest, due November 20, 2020, monthly payments, secured by a vehicle with a net book value of \$32,370	16,862	41,405
RBC demand loan, 1.49% interest, due September 9, 2020, monthly payments, secured by a vehicle with a net book value of \$32,370	11,300	33,646
	81,305	202,118
Less: current portion of long-term debt	81,305	120,844
	-	81,274

8. Contingent liabilities

In the year ended March 31, 2011, BATC Community Development Corporation received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. Subsequently a lawsuit was filed against the Board of Directors claiming that these funds should have been received and distributed by Gold Eagle Community Development Corporation. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement, the Province would withhold future payments. Any adjustments relating to this matter will be recorded in the period in which they are known.

The Tribal Council has been named as a defendant in a lawsuit on behalf of a former employee concerning alleged wrongful dismissal. As litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of this lawsuit or estimate the loss, if any, which may result. The Tribal Council plans to defend the lawsuit.

The consolidated financial statements are subject to review by organizations that provide funding to the Tribal Council. It is not possible to determine what funding may be required to be repaid to these organizations. Any amounts owed will be recorded in the period they are determined.

BATC 2019/2020 Financial Statements



Battleford Agency Tribal Chiefs Inc.

Notes to the Consolidated Financial Statements

For the year ended March 31, 2020

9. Tangible capital assets

For the year ended March 31, 2020

	Cost			Accumulated Amortization			2020
	Opening balance	Additions	Ending balance	Opening balance	Current amortization	Ending balance	
Leasehold improvements	895,352	-	895,352	129,422	68,853	198,275	697,077
Computers	141,489	-	141,489	125,902	4,676	130,578	10,911
Equipment	73,664	-	73,664	57,899	3,153	61,052	12,612
Software	330,187	-	330,187	268,935	18,376	287,311	42,876
Vehicles	541,872	41,798	583,670	236,869	97,771	334,640	249,030
	1,982,564	41,798	2,024,362	819,027	192,829	1,011,856	1,012,506

For the year ended March 31, 2019

	Cost			Accumulated Amortization			2019
	Opening balance	Additions	Ending balance	Opening balance	Current amortization	Ending balance	
Leasehold improvements	597,385	297,967	895,352	60,569	68,853	129,422	765,930
Computers	141,489	-	141,489	119,221	6,691	125,902	15,587
Equipment	73,664	-	73,664	53,958	3,941	57,899	15,765
Software	330,187	-	330,187	242,894	26,251	268,935	61,252
Vehicles	225,365	316,507	541,872	173,976	62,893	236,869	305,003
	1,388,080	614,474	1,982,564	650,408	168,619	819,027	1,163,537

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements *For the year ended March 31, 2020*

10. Segments

The Tribal Council has 7 reportable segments. These segments are differentiated by the major activities or services they provide. The Tribal Council's segments are as follows:

- Administration - includes administration and governance activities.
- Economic Development - includes business development activities.
- Employment and training - includes employment and training activities.
- Housing and engineering - includes housing and band asset management activities.
- Recreation - includes recreational activities.
- Social Development - includes social program and activities.
- Other - includes operations related to other activities of the Tribal Council.

11. Scope of operations

Battlefords Agency Tribal Chiefs Inc. receives a significant portion of its revenue from the Government of Canada as a result of Treaties entered into between each of the member First Nations and the Crown in Right of Canada. These transfers are administered by Indigenous Services Canada (ISC). The ability of the Tribal Council to continue to provide services to its members is dependent upon Canada's financial commitments as guaranteed by these Treaties. Continued receipt of these transfers are also subject to member First Nations' commitment to allow the Tribal Council to administer program services funding on their behalf. Continued receipt of funding is also subject to compliance with the requirements of the funding agreements Indigenous Services Canada. Management believes it is in compliance with the requirements of the funding agreements.

12. Budget information

The disclosed budget information was approved by the Chiefs of the Battlefords Agency Tribal Chiefs Inc. in March 2019.

13. Indigenous Services Canada Reconciliation

Funding per confirmation	\$ 17,767,658
Plus:	
Deferred revenue - prior year	40,952
COVID-19 accounts receivable	24,515
Minus:	
Funding recovered - Projects & Capacity	(87)
Deferred revenue - current year	<u>(40,858)</u>
	\$ 17,792,180

14. Related party transactions

The Tribal Council received \$628,500 (2019 - \$575,000) from BATC Community Development Corporation to cover administration activities related to operations of the community development corporation and for grant allocations for programming. The Tribal Council is the sole member of the BATC Community Development Corporation.

Included in accounts payable and accruals are amounts due to Member Nations including Ahtahkakoop Cree Nation \$84,174 (2019 - \$28,156), Ahtahkakoop Cree Development Limited Partnership \$9,254 (2019 - \$3,915), Moosomin First Nation \$30,300 (2019 - \$7,361), Mosquito, Grizzly Bears Head, Lean Man First Nation \$700 (2019 - \$nil) and Saulteaux First Nation \$12,085 (2019 - \$3,183).

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements *For the year ended March 31, 2020*

15. Commitments

The Tribal Council has entered into lease agreements with BATC Land Holdings Inc., an entity owned by 5 of the Tribal Council's member First Nations, with estimated minimum annual payments as follows:

2021 - \$114,000
2022 - \$114,000
2023 - \$114,000
2024 - \$114,000
2025 - \$114,000

16. Accumulated surplus (deficit)

Accumulated surplus (deficit) consists of the following:

	2020	2019
Unrestricted	306,038	(324,504)
Invested tangible capital assets	931,201	981,419
	1,237,239	656,915

At March 31, 2020 the Tribal Council had approximately \$2,600,000 (2019 - \$2,100,000) of unexpended funding that can be carried forward and utilized in future years. These amounts will result in a reduction of the accumulated surplus when utilized.

17. Significant event

During the year, there was a global outbreak of COVID-19 (coronavirus), which has had a significant impact on the Tribal Council due to restrictions put in place by the Canadian, provincial, and municipal governments regarding travel, business operations, and isolation/quarantine orders. The Tribal Council has been impacted by office closures, travel restrictions, cancellation of events and increased costs of compliance with other guidelines and regulation. Funding has been received to cover some of the additional costs associated with the pandemic.

It is expected that revenues received by the BATC Community Development Corporation from the Province of Saskatchewan will decrease approximately 70% in 2020-2021, due to the temporary closure of the Gold Eagle Casino. Employment and Training programming has also been impacted due to the restrictions put in place. Funding has been received to cover some of the additional costs associated with the pandemic.

At this time, it is unknown the extent of any further impact the COVID-19 outbreak may have on the Tribal Council as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place to fight the virus.

18. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Schedule 1 - Schedule of Consolidated Expenses by Object
For the year ended March 31, 2020

	2020	2019
Basic needs	8,171,058	7,840,957
Salaries and benefits	3,572,702	3,422,597
CDC allocation	1,873,358	2,234,086
Training	1,660,042	1,272,359
Travel and meetings	1,062,485	1,018,561
Assisted Living	761,145	792,442
Professional fees	751,423	536,588
Special needs	630,760	774,801
Flow through to Member Nations	524,489	534,896
Office supplies	358,771	289,375
Client support	303,136	264,775
Home care	272,793	272,793
Community events	255,137	103,907
Rent	253,697	233,818
Amortization	192,829	168,619
Advertising	175,225	166,872
Telephone	110,838	78,875
Repairs and maintenance	97,993	97,784
Administration	90,925	107,449
Bank charges and interest	48,195	54,849
Insurance	43,439	22,233
Utilities	43,000	23,537
Bad debts	23,372	11,471
Child care and nutrition	22,204	34,560
	21,299,016	20,358,204

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Administration

Schedule 2 - Segment Schedule of Segment Revenue and Expenses

For the year ended March 31, 2020

	2020	2019
Revenues		
Indigenous Services Canada	622,036	860,250
Government of Saskatchewan - CDC	2,491,538	2,729,440
Other	275,348	120,325
Rental	58,762	88,305
Interest	57,929	10,237
	3,505,613	3,808,557
Expenses		
CDC allocation	1,873,358	2,234,086
Salaries and benefits	847,611	664,514
Travel and meetings	429,725	355,850
Professional fees	276,204	242,893
Advertising	186,989	181,557
Office supplies	165,736	80,218
Rent	52,181	54,086
Community events	42,109	3,821
Telephone	32,472	28,585
Insurance	28,760	12,731
Training	28,107	4,769
Bank charges and interest	18,380	21,623
Amortization	7,830	10,622
Utilities	3,328	9,688
Repairs and maintenance	2,828	3,022
Administration	(383,791)	(280,223)
	3,611,827	3,627,842
Surplus (deficit) before transfers	(106,214)	180,715
Transfers between programs	(75,000)	-
Surplus (deficit)	(181,214)	180,715

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Economic Development
Schedule 3 - Schedule of Segment Revenue and Expenses
For the year ended March 31, 2020

	2020	2019
Revenues		
Indigenous Services Canada	780,700	498,989
Other	134,561	-
	915,261	498,989
Expenses		
Flow through to Member Nations	386,259	419,965
Professional fees	236,676	-
Travel and meetings	107,835	14,383
Administration	46,476	50,110
Salaries and benefits	14,200	40,000
Telephone	367	-
Training	-	5,258
	791,813	529,716
Surplus (deficit)	123,448	(30,727)

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc. Employment and Training

Schedule 4 - Schedule of Segment of Revenue and Expenses

For the year ended March 31, 2020

	2020	2019
Revenues		
Indigenous Services Canada		
Flex	2,981,537	2,666,871
Fixed	240,878	211,865
	3,222,415	2,878,736
Saskatchewan Indian Institute of Technologies	585,308	592,077
Education and training	219,510	108,678
Other	17,365	194,326
Government of Saskatchewan	-	60,347
	4,044,598	3,834,164
Expenses		
Salaries and benefits	1,695,249	1,732,588
Training	1,246,746	1,159,981
Client support	303,136	264,775
Administration	294,324	242,750
Travel and meetings	258,189	377,106
Amortization	139,021	109,079
Office supplies	65,822	69,504
Rent	48,873	66,896
Utilities	39,672	13,849
Telephone	29,534	11,619
Child care and nutrition	22,204	34,560
Repairs and maintenance	21,724	40,163
Insurance	10,889	6,193
Professional fees	9,838	853
Bank charges and interest	3,157	2,645
Bad debts	409	11,471
Advertising	(11,764)	(15,000)
	4,177,023	4,129,032
Deficit before transfers	(132,425)	(294,868)
Transfers between programs	466,720	274,303
Surplus (deficit)	334,295	(20,565)

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Housing and Engineering
Schedule 5 - Schedule of Segment Revenue and Expenses
For the year ended March 31, 2020

	2020	2019
Revenues		
Indigenous Services Canada		
Fixed	296,121	340,417
Flex	69,300	246,415
Recovery	(87)	-
Other	365,334	586,832
	4,288	5,401
	369,622	592,233
Expenses		
Professional fees	163,457	207,618
Flow through to Member Nations	70,306	82,431
Salaries and benefits	70,067	78,882
Training	48,824	29,459
Administration	27,340	22,420
Travel and meetings	19,642	31,743
Office supplies	12,246	2,544
Rent	11,174	14,627
Telephone	4,661	1,500
Insurance	3,790	3,309
Community events	577	-
Repairs and maintenance	483	3,068
	432,567	477,601
Surplus (deficit)	(62,945)	114,632

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Recreation
Schedule 6 - Schedule Segment of Revenue and Expenses
For the year ended March 31, 2020

	2020	2019
Revenues		
Other	136,951	164,285
Saskatchewan Lotteries	45,600	44,300
	182,551	208,585
Expenses		
Community events	211,711	100,086
Salaries and benefits	63,525	60,817
Training	30,230	-
Rent	16,212	6,607
Travel and meetings	12,347	19,273
Professional fees	7,213	5,922
Administration	5,340	3,351
Telephone	1,337	1,611
Office supplies	272	1,808
Bank charges and interest	11	33
Advertising	-	315
	348,198	199,823
Surplus (deficit) before transfers	(165,647)	8,762
Transfers between programs	75,000	-
Surplus (deficit)	(90,647)	8,762

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Social Development
Schedule 7 - Schedule of Segment Revenue and Expenses
For the year ended March 31, 2020


	2020	2019
Revenues		
Indigenous Services Canada	12,801,601	12,471,107
Federation of Sovereign Indigenous Nations	80,000	78,062
Other	-	10,076
	12,881,601	12,559,245
Expenses		
Basic needs	8,171,058	7,840,957
Salaries and benefits	882,050	845,796
Assisted Living	761,145	792,442
Special needs	630,760	774,801
Training	306,135	72,892
Home care	272,793	272,793
Travel and meetings	234,747	220,206
Rent	125,257	91,602
Office supplies	114,695	135,301
Administration	101,236	69,041
Repairs and maintenance	72,958	51,531
Flow through to Member Nations	67,924	32,500
Professional fees	58,035	79,302
Telephone	42,467	35,560
Amortization	41,351	6,610
Bank charges and interest	26,553	30,260
Bad debts	22,963	-
Community events	740	-
	11,932,867	11,351,594
Surplus before transfers	948,734	1,207,651
Transfers between programs	(466,720)	(274,303)
Surplus	482,014	933,348

BATC 2019/2020 Financial Statements



Battlefords Agency Tribal Chiefs Inc.
Other
Schedule 8 - Schedule of Segment Revenue and Expenses
For the year ended March 31, 2020

	2020	2019
Revenue		
Indigenous Services Canada		
Deferred revenue	94	-
Expenses		
Amortization	4,627	42,308
Bank charges and interest	94	288
	4,721	42,596
Deficit	(4,627)	(42,596)



A leading First Nation organization assisting, enhancing, and promoting success for its membership based on the spirit and intent of the Treaties.

Through strategic hiring, staff development, and partnerships, to be the expert resource for member Nations for all areas of their operations and supporting urban services in the Battlefords region.

“Integrated in our communities’ success”