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**SWEETGRASS
FIRST NATION**







ANNUAL REPORT BATC 2018 2019



Priority/Objective	Description of Supporting Activities	Expected Results/ Targets	Column1 Results/ Progress Achieved	Column2 Explanation – if applicable
1.0 Strategic Goals (Year)				
Create vibrant and healthy communities through access to local training	Safety Tickets, Online Upgrading, Post Sec & Trades, capacity building, general interest	Exit to placement or work	5000 clients registered. 2722 completed.	Motivation, access to services, relationships/parenting.
Create employment opportunities	Network with business for hires. Searching for proposals	Long term placement, self sufficient	1057 placed	Short term contracts, barriers: relationships, legal, addictions,
Utilize local resources and creating partnerships	In house training with local and partnerships	Increase # of placements & partnerships => jobs	Support to stable, cost sharing, partners liaison w/er. Successful.	Support client, bridge relationships
Fiscal Responsibilities	Reporting, Budget, and risk assessment. Debt Recovery.	Reduce Debt, No Recovery, compliant, general assessment good, audit unqualified.	Funder approved invoicing, client file audit, timely reports, policies for student	Multiple hats, identify budget for support,

Priority/Objective	Description of Supporting Activities	Expected Results/ Targets	Column1 Results/ Progress Achieved	Column2 Explanation – if applicable
2.1 Business Standards				
One STOP	Relocated Employment & Training to Ataskewin	Assessment, Training, and Placement	Communication improved, continuity with vision,	Funding unknown, geared towards certain cohort, reporting
Partnerships Fiscal Responsibility	Securing or continual search for Partners: cost share, 100% fund, for both training & Employment.	Increase placement, increase partners = decrease dependency = improve quality of life. ROLE MODEL	8 Partnerships: FHUC, McCollege, Enbridge, Royal Camp, Mikisew, City of NB,	Increase partnerships for placement.
3.1 Financial Goals				
Reduce accumulative debt	Budget, track clients, revenue recognized, identify projects, review agreements, Created Ataskewin- house training. create invoice	Debt repayment plan, no claw backs. Funder approved Training centre for invoicing	Decrease debt by \$20,000	Continue with debt repayment plan. No funding commitment.

BATC

Community Development Corporation





To the Members of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by appointment of the Organization's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board to audit the financial statements and report directly to Members of BATC Community Development Corporation; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.


Management



BATC Investments Limited Partnership
Consolidated Review of Financial Position

March 31, 2019

	2019	2018
Assets		
Cash	\$36,050	\$11,065
Trade receivables	1,716,907	3,681,362
SIGA lease receivable	2,907,928	3,029,228
Equipment	317,517	551,857
Liabilities		
Bank indebtedness	940,721	
Trade and other payables	322,447	3,678,378
Advances from related parties	477,432	479,690
Long-term debt	\$3,059,154	\$3,377,097
Revenues	\$3,416,755	\$8,204,310
Cost of Sales	<u>2,272,152</u>	<u>7,707,242</u>
Gross margin	1,144,603	497,068
Operating Expenses	<u>1,188,234</u>	<u>832,115</u>
Operating profit	450,363	108,431
Comprehensive income	<u>\$378,328</u>	<u>\$108,431</u>



Battlefords Agency Tribal Chiefs Inc.

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To the Members of Battlefords Agency Tribal Chiefs Inc.:

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Tribal Council. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities. The Board fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for the appointment of the Tribal Council's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

July 17, 2019


Management



Independent Auditor's Report

To the Members of Battlefords Agency Tribal Chiefs Inc.:

Opinion

We have audited the consolidated financial statements of Battlefords Agency Tribal Chiefs Inc. (the "Tribal Council"), which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statements of operations and accumulated surplus (deficit), changes in net debt and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Tribal Council as at March 31, 2019, and the results of its consolidated operations, its consolidated changes in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Tribal Council in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Tribal Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Tribal Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Tribal Council's financial reporting process.

Independent Auditor's Report

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Tribal Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Tribal Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Tribal Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Tribal Council to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan
July 17, 2019

MNP LLP
Chartered Professional Accountants


MNP



Battlefords Agency Tribal Chiefs Inc.
Consolidated Statement of Financial Position
As at March 31, 2019

	2019	2018
Financial assets		
Current		
Cash	774,592	487,350
Accounts receivable (Note 4)	343,724	248,875
Subtotal of current assets	1,118,316	736,025
Advances to member Nations and entities (Note 5)	971,374	889,863
Total financial assets	2,089,690	1,825,888
Liabilities		
Current		
Bank indebtedness (Note 6)	346,872	1,159,879
Accounts payable and accruals	1,486,805	1,575,745
Deferred revenue (Note 7)	585,917	124,800
Current portion of long-term debt (Note 8)	120,844	-
Subtotal of current liabilities	2,540,438	2,860,224
Long-term debt (Note 8)	81,274	-
Total financial liabilities	2,621,712	2,860,224
Net debt	(532,022)	(1,234,336)
Contingent liabilities (Note 9)		
Non-financial assets		
Tangible capital assets (Note 10)	1,163,537	717,882
Prepaid expenses	5,400	10,000
Total non-financial assets	1,168,937	727,882
Accumulated surplus (deficit) (Note 17)	636,915	(508,854)

Approved on behalf of the Board



Director



Director



Battlefords Agency Tribal Chiefs Inc.
Consolidated Statement of Operations and Accumulated Surplus (Deficit)
For the year ended March 31, 2019

	Schedules	2019 Budget (Note 13)	2019 Actual	2018 Actual
Revenue				
Indigenous Services Canada (Note 14)		17,209,318	17,295,914	15,970,359
Government of Saskatchewan - CDC		3,196,390	2,729,440	3,337,335
Education and training		706,280	625,678	125,002
Other		243,151	494,413	442,321
Rental		84,596	88,305	161,220
Federation of Sovereign Indigenous Nations		78,672	78,062	78,672
Saskatchewan Indian Institute of Technologies		-	75,077	72,262
Government of Saskatchewan		70,000	60,347	60,807
Saskatchewan Lotteries		44,300	44,300	43,000
Interest		14,000	10,237	15,198
		21,646,707	21,501,773	20,306,176
Program expenses				
Administration	2	4,864,631	4,105,443	4,920,458
Economic Development	3	589,184	529,716	476,478
Training and Employment	4	3,634,230	4,129,032	1,183,134
Recreation	5	64,300	199,823	234,458
Social Development	6	12,522,059	11,351,594	12,581,836
Other	7	-	42,596	286,580
		21,674,404	20,358,204	19,662,944
Surplus (deficit)		(27,697)	1,143,569	643,232
Accumulated deficit, beginning of year		(506,654)	(506,654)	(1,149,886)
Accumulated surplus (deficit), end of year		(534,351)	636,915	(506,654)



Battlefords Agency Tribal Chiefs Inc.
Consolidated Statement of Changes in Net Debt

For the year ended March 31, 2019

	<i>2019 Budget (Note 13)</i>	<i>2019 Actual</i>	<i>2018 Actual</i>
Surplus (deficit)	(27,697)	1,143,569	843,232
Purchases of tangible capital assets	-	(614,474)	(369,158)
Amortization of tangible capital assets	-	168,619	118,023
Use of prepaid expenses	-	4,600	7,245
Increase in net financial assets	(27,697)	702,314	399,342
Net debt, beginning of year	(1,234,336)	(1,234,336)	(1,833,678)
Net debt, end of year	(1,262,033)	(532,022)	(1,234,336)



Battlefords Agency Tribal Chiefs Inc.
Consolidated Statement of Cash Flows
For the year ended March 31, 2019

	2019	2018
Cash provided by (used for) the following activities:		
Operating activities		
Surplus (deficit)	1,143,569	843,232
Non-cash items		
Amortization	168,619	118,023
	1,312,188	761,255
Changes in working capital accounts:		
Accounts receivable	(95,049)	414,160
Prepaid expenses	4,600	7,245
Accounts payable and accruals	(88,940)	(353,292)
Deferred revenue	461,117	(224,205)
	1,593,916	805,163
Financing activities		
Advances of long-term debt	243,170	-
Repayment of long-term debt	(41,052)	-
	202,118	-
Capital activities		
Purchases of tangible capital assets	(614,474)	(369,158)
Investing activities		
Advances to member Nations and entities (net)	(81,511)	(183,185)
Increase in cash resources (deficiency)	1,100,049	52,820
Cash deficiency, beginning of year	(672,329)	(725,148)
Cash resources (deficiency), end of year	427,720	(672,329)
Cash resources are composed of:		
Cash	774,592	487,350
Bank indebtedness	(346,872)	(1,159,679)
	427,720	(672,329)



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2019

1. Operations

The Battlefords Agency Tribal Chiefs Inc. (the "Tribal Council") is located in Treaty 6 territory, Canada, and provides various services to its Member Nations and their members. Battlefords Agency Tribal Chiefs Inc. includes the Tribal Council's related entities that are accountable to the Tribal Council and are controlled by the Tribal Council.

2. Change in accounting policy

Effective April 1, 2018, the Tribal Council adopted the recommendations relating to the following Sections, as set out in the CPA Canada Public Sector Accounting Handbook:

- PS 3430 *Restructuring Transactions*

Pursuant to the recommendations, the changes were applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements of adopting the new Sections.

3. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity

The financial statements consolidate the financial activities of all entities and departments comprising the Tribal Council reporting entity.

The Tribal Council has consolidated the assets, liabilities, revenue and expenses of the following entity:

- BATC Community Development Corporation

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Tangible capital assets

Tangible capital assets are initially recorded at cost.

Amortization

Amortization is provided using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	Method	Rate
Leasehold improvements	straight-line	8 %
Computers	declining balance	30 %
Equipment	declining balance	20 %
Software	declining balance	30 %
Vehicles	declining balance	30 %



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

1. Operations

The Battlefords Agency Tribal Chiefs Inc. (the "Tribal Council") is located in Treaty 8 territory, Canada, and provides various services to its Member Nations and their members. Battlefords Agency Tribal Chiefs Inc. includes the Tribal Council's related entities that are accountable to the Tribal Council and are controlled by the Tribal Council.

2. Change in accounting policy

Effective April 1, 2018, the Tribal Council adopted the recommendations relating to the following Sections, as set out in the CPA Canada Public Sector Accounting Handbook:

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Computers	declining balance	30 %
Equipment	declining balance	20 %
Software	declining balance	30 %
Vehicles	declining balance	30 %



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

3. Significant accounting policies (Continued from previous page)

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

Net debt

The Tribal Council's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the Tribal Council is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

Revenue recognition

Funding

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

Government Transfers

The Tribal Council recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Tribal Council recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Externally restricted revenue

The Tribal Council recognizes externally restricted inflows as revenue in the period the resources are used for the purpose specified in accordance with an agreement or legislation. Until this time, the Tribal Council records externally restricted inflows in deferred revenue.

Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable and advances to member Nations and entities are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Accounts payable and accruals include year-end accruals and other contingencies based on estimates services received in the fiscal year or likelihood of the contingent liability.

Segments

The Tribal Council conducts its business through 6 reportable segments: Administration, Economic Development, Training and Employment, Recreation, Social Development, and Other.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

4. Accounts receivable

	2019	2018
Other	155,041	125,353
Saskatchewan Indian Institute of Technology	89,919	14,842
Federation of Sovereign Indigenous Nations	67,433	24,902
Social development clients	28,336	27,944
Indigenous Services Canada	14,000	45,080
Goods and services tax	3,832	6,232
Employee advances	2,184	4,990
First Alliance Construction Solutions Limited Partnership	-	120,541
Treaty 8 Education	-	53,840
	360,745	423,724
Allowance for doubtful accounts	(17,021)	(175,049)
	343,724	248,675

The Member Nations of the Tribal Council own First Alliance Construction Services Limited Partnership through their investment in BATIC Investments Limited Partnership.

5. Advances to member Nations and entities

	2019	2018
First Alliance Construction Solutions Limited Partnership - no fixed terms of repayment and non-interest bearing	309,033	469,944
BATC Land Holdings Ltd. - no fixed terms of repayment and 5% interest calculated annually	280,860	296,803
First Alliance Energy Labour Solutions Limited Partnership - no fixed terms of repayment and non-interest bearing	256,783	-
BATC Investments Limited Partnership - no fixed terms of repayment and non-interest bearing	124,698	123,316
	971,374	889,863

First Alliance Construction Limited Partnership, BATC Land Holdings Ltd., First Alliance Energy Labour Solutions Limited Partnership, BATC Investments Limited Partnership, and First Alliance Energy Services Limited Partnership are associated with the Tribal Council as 5 of the Tribal Council Member Nations own these entities.

Included in accounts payable and accruals are amounts due to Member Nations including Ahtakakoop Cree Nation \$26,156 (2018 - \$144,160), Ahtakakoop Cree Development Limited Partnership \$3,915 (2018 - \$6,836), Moosomin First Nation \$7,361 (2018 - \$22,490), and Saulteaux First Nation \$3,183 (2018 - \$12,721).

6. Bank indebtedness

Bank indebtedness consists of bank overdrafts of \$128,770 (2018 - \$395,290) plus outstanding cheques. At March 31, 2019, the Tribal Council had authorized lines of credit totaling \$400,000. The lines of credit from Royal Bank of Canada have an interest rate of Royal Bank Prime plus 0.8% and are secured by a general security agreement.



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

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Other	155,041	125,353
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Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

7. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Contributions utilized</i>	<i>Balance, end of year</i>
Ministry of Government Relations - CDC	78,015	3,196,390	2,729,440	544,965
Solid Waste - ISC	46,785	-	5,833	40,952
	<u>124,800</u>	<u>3,196,390</u>	<u>2,735,273</u>	<u>585,917</u>

8. Long-term debt

	<i>2019</i>	<i>2018</i>
RBC demand loan, 5.05% interest, due November 10, 2020, monthly payments, secured by a vehicle with a net book value of \$46,936	44,214	-
RBC demand loan, 3.49% interest, due November 20, 2020, monthly payments, secured by a vehicle with a net book value of \$42,270	41,427	-
RBC demand loan, 3.49% interest, due November 23, 2020, monthly payments, secured by a vehicle with a net book value of \$46,250	41,426	-
RBC demand loan, 3.49% interest, due November 20, 2020, monthly payments, secured by a vehicle with a net book value of \$46,250	41,405	-
RBC demand loan, 1.49% interest, due September 9, 2020, monthly payments, secured by a vehicle with a net book value of \$46,250	33,646	-
	<u>202,118</u>	<u>-</u>
Less: current portion of long-term debt	120,844	-
	<u>81,274</u>	<u>-</u>

Principal repayments on long-term debt in each of the next two years are estimated as follows:

2020	120,844
2021	81,274



Battlefords Agency Tribal Chiefs Inc. **Notes to the Consolidated Financial Statements**

For the year ended March 31, 2019

9. Contingent liabilities

In the year ended March 31, 2011, BATC Community Development Corporation received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. Subsequently a lawsuit was filed against the Board of Directors claiming that these funds should have been received and distributed by Gold Eagle Community Development Corporation. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement, the Province would withhold future payments. Any adjustments relating to this matter will be recorded in the period in which they are known.

The Tribal Council has been named as a defendant in a lawsuit on behalf of a former employee concerning alleged wrongful dismissal. As litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of this lawsuit or estimate the loss, if any, which may result. The Tribal Council plans to defend the lawsuit.

The consolidated financial statements are subject to review by organizations that provide funding to the Tribal Council. It is not possible to determine what funding may be required to be repaid to these organizations. Any amounts owed will be recorded in the period they are determined.



Battleford Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

10. Tangible capital assets

For the year ended March 31, 2019

	Cost			Accumulated Amortization			2019
	Opening balance	Additions	Ending balance	Opening balance	Current amortization	Ending balance	Net book value
Leasehold improvements	597,385	297,967	895,352	60,569	68,853	129,422	765,930
Computers	141,489	-	141,489	119,221	6,681	125,902	15,587
Equipment	73,664	-	73,664	53,958	3,941	57,899	15,765
Software	330,187	-	330,187	242,684	26,251	268,935	61,252
Vehicles	225,365	316,507	541,872	173,976	62,893	236,869	305,003
	1,368,090	614,474	1,982,564	650,408	168,619	819,027	1,163,537

For the year ended March 31, 2018

	Cost			Accumulated Amortization			2018
	Opening balance	Additions	Ending balance	Opening balance	Current amortization	Ending balance	Net book value
Leasehold improvements	251,230	346,155	597,385	14,630	45,939	60,569	536,816
Computers	132,570	8,919	141,489	111,588	7,633	119,221	22,268
Equipment	73,664	-	73,664	49,032	4,926	53,958	19,706
Software	316,103	14,084	330,187	205,183	37,501	242,684	87,503
Vehicles	225,365	-	225,365	151,952	22,024	173,976	51,389
	998,932	369,158	1,368,090	532,385	118,023	650,408	717,682



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements

For the year ended March 31, 2019

11. Segments

The Tribal Council has 6 reportable segments. These segments are differentiated by the major activities or services they provide. The Tribal Council's segments are as follows:

- Administration - includes administration and governance activities.
- Economic Development - includes business development activities.
- Training and Employment - includes training and educational activities.
- Recreation - includes recreational activities.
- Social Development - includes social program and activities.
- Other - includes operations related to other activities of the Tribal Council.

Segment schedules include amounts charged between segments for various items that are eliminated in the consolidated financial statements. These amounts have been recorded on a net basis in the segment schedules as follows. The gross amounts are as follows:

	<u>Internal Revenue</u>	<u>Internal Expenses</u>	<u>Other Expenses</u>	<u>Net per segment</u>
Administration				
Administration	(266,807)	—	8,804	(257,803)
Advertising	—	15,000	186,557	181,557
	<u>(266,807)</u>	<u>15,000</u>		
Economic Development				
Administration	—	50,110	—	50,110
Training and Employment				
Administration	(94,282)	238,387	98,645	242,750
Rent	(49,695)	—	116,591	66,896
Advertising	(15,000)	—	—	(15,000)
Repairs and maintenance	(22,000)	—	82,183	40,183
Office supplies	(6,785)	—	76,289	69,504
	<u>(187,762)</u>	<u>238,387</u>		
Recreation				
Administration	—	3,351	—	3,351
Social Development				
Office supplies	—	6,785	128,516	135,301
Repairs and maintenance	—	22,000	29,531	51,531
Rent	—	49,695	41,907	91,602
Administration	(25,241)	94,282	—	69,041
	<u>(25,241)</u>	<u>172,762</u>		
Total	(479,810)	479,810		



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2019

12. Economic dependence

Battlefords Agency Tribal Chiefs Inc. receives substantially all of its revenue from Indigenous Services Canada (ISC). Its ability to continue to deliver programs is dependent on continuing receipt of funding from ISC. Management believes it is in compliance with its funding agreements.

13. Budget information

The disclosed budget information was approved by the Chiefs of the Battlefords Agency Tribal Chiefs Inc. on March 9, 2018.

14. Indigenous Services Canada Reconciliation

ISC funding per confirmation	\$ 17,310,345
Minus:	
CPP/QPP and Pension - 2017-18 - funding reconciliation	(12,320)
Consulting Policy and Governance - 2018-17 - funding reconciliation	(1,755)
Corporate Business Planning - 2016-17 - funding reconciliation	(356)
	\$17,295,914

15. Related party transactions

The Tribal Council received \$575,000 (2018 - \$520,7610) from BATC Community Development Corporation to cover administration activities related to operations of the community development corporation. The Tribal Council is the sole member of the BATC Community Development Corporation.

16. Commitments

The Tribal Council has entered into lease agreements with BATC Land Holdings Inc., an entity owned by 5 of the Tribal Council's member First Nations, with estimated minimum annual payments as follows:

2020 - \$114,000
2021 - \$114,000
2022 - \$114,000
2023 - \$114,000
2024 - \$114,000

17. Accumulated surplus (deficit)

Accumulated surplus (deficit) consists of the following:

	2019	2018
Unrestricted	(324,504)	(1,224,336)
Invested tangible capital assets	961,419	717,882
	636,915	(506,854)